

When to monitor or control; informed invasive species management using a partially observable Markov decision process (POMDP) framework

Thomas K. Waring^{1,2}, Vera L. J. Somers^{1,3}, Michael A. McCarthy⁴, Christopher M. Baker^{1,2,5*}

¹School of Mathematics and Statistics, University of Melbourne, Victoria, Australia

²Melbourne Centre for Data Science (MCDS), University of Melbourne, Victoria, Australia

³ARC Training Centre in Optimisation Technologies, Integrated Methodologies, and Applications (OPTIMA), Victoria, Australia

⁴School of Agriculture, Food and Ecosystem Sciences, University of Melbourne, Victoria, Australia

⁵Centre of Excellence for Biosecurity Risk Analysis, School of BioSciences, University of Melbourne, Melbourne, Victoria, Australia

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Abstract

1: Resource allocation for invasive species management requires information about the size of the invasive population, which may be expensive and time-consuming to obtain. The trade-off between investment in monitoring and control efforts is a challenging decision problem, and existing mathematical tools are often difficult to interpret, and / or limited to a specific case study.

2: We propose a partially observable Markov decision process (POMDP) framework to help decision makers understand effective monitoring and control policy making. POMDPs can deal with uncertainty in both the model and state of the system, but are more challenging to solve due to

*Corresponding author. *E-mail address:* cbaker1@unimelb.edu.au

24 the continuous and high-dimensional state space. Rather than limiting the possible states of the
25 system, as do most previously proposed methods, we work through the development of a *density*
26 *projection* approach, which reduces the dimensionality of the space of beliefs by restricting them to a
27 parametrised family of probability distributions. This serves to align the mathematical representation
28 of the problem with the real-world quantities relevant to human decision making.

29 3: The result of our model is a sequence of actions which minimises the expected cost incurred
30 in managing the invasive species, where the recommendation depends on an estimate of the species'
31 abundance, and the uncertainty in this estimate. We demonstrate the effectiveness of our proposed
32 framework with a case study on tropical fire ant (*Solenopsis geminata*) control and two generic case
33 studies of varying complexity. Furthermore, we investigate sensitivity of the results to the choices of
34 control cost and efficacy, and monitoring cost and error.

35 4: The framework proposed by this paper makes the powerful machinery of POMDPs available
36 to environmental managers. It computes the optimal course of action to manage a growing popula-
37 tion of an invasive species, incorporating a varying time horizon and multiple control interventions.
38 We sidestep the computational difficulties of general POMDPs to provide a clear, visual overview of
39 decision-making recommendations, and how these decisions change in new situations. Initial results
40 and scenario based analysis show promising results, and the framework could be extended to the
41 related field of disease management.

42
43
44 **Keywords:** *invasive species, decision making, partially observable Markov decision processes,*
45 *uncertainty*

47 1. Introduction

48 An uncontrolled invasive species can have a major impact on the economy and environment ([Hoffmann](#)
49 [and Broadhurst, 2016](#); [Alvarez and Solís, 2018](#)). Therefore, if damage is to be avoided, conservation
50 authorities must allocate resources effectively to control or eradicate invasive populations. However,
51 making informed decisions relies on knowledge about the severity of the infestation, and obtaining such
52 information can be time-consuming and expensive. Therefore, the decision problem facing managers
53 involves a challenging combination of both monitoring (information gathering) and control efforts. More
54 specifically, two main challenges arise with invasive species management. First, monitoring and control
55 efforts have an influence on one another and can therefore, not easily be determined separately. And

56 second, full knowledge of the system and the dynamics of its evolution is often unknown or unavailable
57 ([Büyüktaşkın and Haight, 2018](#)).

58 Approaches to the problem vary widely: the underlying model might be deterministic or stochastic, the
59 solution method exact or heuristic, and the potential aims include decision making and policy evaluation.
60 For example: [Epanchin-Niell et al. \(2012\)](#) use mathematical programming, optimal control methods
61 appear in [Rout et al. \(2014\)](#); [Mehta et al. \(2007\)](#); [Hauser and McCarthy \(2009\)](#) and [Mbah and Gilligan
62 \(2010\)](#), and heuristic genetic algorithms are used by [Carrasco et al. \(2010\)](#).

63 If the problem is modelled as a stochastic, sequential decision problem, a natural mathematical frame-
64 work is that of a Markov Decision Process (MDP). MDPs are conventionally solved by Stochastic Dynamic
65 Programming (SDP) ([Bellman, 2003](#)), which computes a plan of action in the present which is optimal
66 for the uncertain future — examples in the management of invasive species include [Williams and Brown
67 \(2022\)](#); [Marescot et al. \(2013\)](#); [Hyytiäinen et al. \(2013\)](#); [Polasky \(2010\)](#); [Rout et al. \(2011\)](#) and [Moore
68 et al. \(2010\)](#). A shortcoming of this approach, however, is the fact that MDPs assume perfect knowledge
69 of the present state of the system.

70 If instead the manager must make their decision based only on a (possibly imperfect) observation
71 of the environment, the proper extension to our MDP is a partially observable Markov decision process
72 (POMDP) ([Monahan, 1982](#); [Littman, 2009](#)). POMDPs are, however, far more difficult to solve than
73 MDPs, and this difficulty becomes more pronounced as the state space of the system grows. Therefore,
74 POMDP approaches to invasive species management tend to model the system as occupying one of a
75 small number of levels of infestation ([Chadès et al., 2008](#); [McDonald-Madden et al., 2011](#); [Haight and
76 Polasky, 2010](#); [Regan et al., 2011](#); [Chadès et al., 2011](#); [Rout et al., 2014](#)). In addition, the realism of
77 their models often relies on the specifics of the situation at hand ([Williams and Brown, 2022](#), Section
78 10) — for example ([Regan et al., 2011](#)) model a situation where a paddock may contain no weeds, only
79 seeds, or seeds and adult weeds: such an approach does not translate directly to, say, animal invasions.
80 Furthermore, as discussed by [Williams and Brown \(2022\)](#), representing the results and recommendations
81 of a POMDP model in an intuitive and tractable way remains a challenge (see [Regan et al. \(2011\)](#) for
82 one approach).

83 Arguably the most natural way to represent the state of a pest invasion is as an unbounded and
84 possibly continuous population variable: the state of the system is the number or amount present of
85 the invasive species in question. However, as indicated by [Williams and Brown \(2022\)](#), continuous state
86 space POMDPs are particularly mathematically challenging, and so far have found little application in

87 the ecology literature.

88 In this work, we address this issue by working through the construction of a POMDP model based
89 on *density projection* (Williams and Brown, 2022, Section 8). In our model, the uncertain state of the
90 ecological system is represented by a continuous probability distribution, parametrised by a small number
91 of meaningful quantities.

92 By way of some simplifying assumptions, we develop an instance of the density projection method
93 which admits an analytic solution. This allows us to compute optimal policies for a wide range of states
94 and parameter values, and we investigate the boundaries where the optimal action changes. We represent
95 our results in an intuitive visual way, including optimal policies, the cut-off points where the optimal
96 policy changes, and the sensitivity of our results to parameter values.

97 Our method sidesteps the computational difficulties of POMDPs while maintaining a generic setup:
98 as such, we hope it will demonstrate the power of POMDP methods and provide an accessible starting
99 point for ecologists incorporating partial observation into their models.

100 2. Materials and Methods

101 We begin this section by setting up the problem we aim to solve, and by motivating the introduction
102 of POMDPs and the density projection approach. Our precise mathematical formulation is deferred to
103 [Section 2.3.1](#), after which we derive an analytic solution to a particular instance of this setup.

104 2.1. Problem statement

105 We consider the problem of surveillance (i.e., monitoring) and control of an invasive species population
106 with some unknown abundance, and which is growing at a (possibly) uncertain rate. In response a decision
107 maker or manager has some control actions available, each of which eliminates some fraction of the species,
108 at some cost. Alternatively, the manager may opt to monitor the species, that is, to spend some resources
109 to receive some estimate of the species' abundance.

110 We state this problem as a *Partially Observable Markov Decision Process* (POMDP) (Åström, 1965;
111 Monahan, 1982). A POMDP is specified by sets of states, actions and observations, an objective func-
112 tion to be minimised (or maximised), and the probabilities which govern the state transitions and the
113 observations.

114 The case at hand runs as follows. The state at time t is the abundance N_t of the species, and we
115 assume each unit of abundance incurs one unit of cost (that is, cost is measured in units of species

116 abundance). The transitions are governed by a model for the growth of the species. For simplicity, we
117 restrict ourselves to the case of exponential growth, so that

$$N_{t+1} = e^{r_t} \cdot N_t,$$

118 where the growth rate r_t may vary in time. To model an uncertain estimate of the value r , we draw each
119 r_t from a normal distribution with mean r and variance Δr^2 (Keeling and Rohani, 2008, Section 6.2).

120 The actions available to the manager fall into two categories: *control* and surveillance, i.e., *monitoring*.
121 Control actions are denoted a_i for $i = 1, 2, \dots$, and have respective efficacies ρ_i and costs c_i . The effect
122 of action a_i , taken at time t , is modelled as reducing the next-step abundance by the fraction ρ_i , so we
123 have

$$N_{t+1} = (1 - \rho_i)e^{r_t} \cdot N_t, \tag{1}$$

124 with immediate cost $N_t + c_i$. For simplicity, we make the assumption that, in this case, the manager
125 receives no observation of the state. This models, for example, a program of laying baits, as in our case
126 study (described in Section 4).

127 If the manager were certain of the species' abundance, the decision is between doing nothing (if the
128 abundance N_t is small) and controlling the species (if N_t is large). The threshold abundance where the
129 decision changes is determined by the cost and efficacy of control actions, and how quickly the species'
130 population is growing — this calculation is carried out at the beginning of Section 2.3.2.

131 Monitoring actions, denoted A_i , allow the manager to observe the state at some cost C_i . We model
132 this as a draw from a lognormal distribution around the true value, with some standard error e_i . In a
133 fully general circumstances, monitoring actions might also have some control effects.

134 2.2. Belief Markov Decision Process

135 The conventional approach to solving a POMDP is to consider it as a conventional MDP, where each
136 state is a probability distribution over the original states of the system (Åström, 1965). Therefore, the
137 new 'belief state' space has one dimension for each original state, representing the probability that the
138 system is in the given state, given the past history of actions and observations. Since higher dimensions
139 are computationally more difficult, the belief state approach is forced to work with a small number of
140 states (Chadès et al., 2021; Rout et al., 2014; Chadès et al., 2008), and certainly to avoid an unbounded
141 state space.

142 Beyond the limits imposed by computational concerns, the results of the conventional belief state
143 MDP can be difficult to interpret and communicate. For example, in a model which allows for low,
144 medium and high abundance, the following unlikely belief is a point in the considered state space:

$$P(N = \text{low}) = 0.5$$

$$P(N = \text{medium}) = 0$$

$$P(N = \text{high}) = 0.5.$$

145 Beliefs such as these would only occur in very specific circumstances, and as such including such
146 examples in the state space complicates any interpretation of the model. In (Rout et al., 2014), for
147 example, this problem is avoided by only giving scenarios for distributions where $P(N = \text{high}) = 0$, at
148 the cost of a loss in generality. The interpretability problem is exacerbated by the difficulty of representing
149 the value of a given action or state in more than three dimensions, as discussed in (Chadès et al., 2021,
150 Section 5.2).

151 It is clear, then, that it is valuable from a computational point of view to reduce the dimensionality
152 of our state space. Furthermore, these dimensions should reflect quantities that have real-world meaning,
153 in order to better reflect the actual ‘belief state’ of a manager.

154 **2.3. Proposed solution**

155 We propose that the ‘belief state’ of a manager should be restricted to a parametrised family of
156 probability distributions (Zhou et al., 2010). Reflecting the goals stated above, we choose as parameters
157 the abundance of the controlled species, and the uncertainty in this value. For our development, we
158 choose a lognormal distribution, parametrised by $n, \Delta n$ such that $\log N$ follows a normal distribution
159 with mean n and standard deviation Δn . This choice is made for convenience: exponential growth and
160 multiplicative control correspond to translations of the distribution. Such a simplification fulfills the
161 desiderata of the previous section, as demonstrated in Section 3. In short, given an estimate with error
162 of $\log N$ our model computes the optimum policy amongst options of monitoring or control.

2.3.1. Problem setup

We now re-state our decision problem with our suggested simplification. As is conventional for POMDPs, the model is specified by a tuple consisting of: state space, observation space, transition function, observation function, reward function, time horizon and initial belief (Chadès et al., 2021). In our case the state space is simply the abundance $N \in \mathbb{R}_{\geq 0}$, and observations lie in the set $\mathbb{R}_{\geq 0} \cup \{\text{null}\}$. The transition function is the growth model specified in Equation (1): that is, exponential growth with rate e^{r_t} and multiplicative control. The observation is ‘null’ if the action is not a monitoring action A_i , otherwise it is lognormally distributed around the true abundance with (log-scale) standard error e_i . The reward function is the abundance of the species, plus the cost of any action taken, and the time horizon, discount factor γ , and lognormal initial belief are specified by the user. A full account of the necessary parameters is given in Table 1.

To solve this POMDP, we reduce it to a parametrised belief-state MDP as follows. The states are $(n, \Delta n) \in \mathbb{R} \times \mathbb{R}_{\geq 0}$, corresponding to normally-distributed log-abundance with mean n and standard deviation Δn . The initial values and time horizon are set by the user, and the reward is now cost plus *expected abundance*, given by:

$$\mathbb{E}[N] = \exp(n + (\Delta n)^2/2).$$

We define the transition function in two cases, depending on whether the manager takes a control or a monitoring action. Since growth and control are multiplicative (as in as in Equation (1)), under a control action a_i the estimate n of $\log N$ is translated, viz:

$$n_{t+1} = n_t + r + \log(1 - \rho_i).$$

Accounting for uncertainty in r , we have $\Delta n_{t+1} = \Delta n_t + \Delta r$.

In the case of a monitoring action, the new abundance estimate n_{t+1} is set to the result of the observation made. Since the true abundance is not available, we draw the observation n_{t+1} from the belief distribution $\text{Norm}(n + r, \Delta n)$. If the monitoring error is e , then the new error estimate is given by a Bayesian update formula, with normal likelihood and normal prior (Gelman et al., 2013, Section 2.2), with a term accounting for the uncertain growth rate:

$$\Delta n_{t+1} = \frac{\Delta n \cdot e}{\Delta n + e} + \Delta r. \quad (2)$$

187 In the case that the monitoring action has some control effect ρ , n_{t+1} would be drawn instead from
 188 $\text{Norm}(n + r + \log(1 - \rho), \Delta n)$.

189 2.3.2. Solution: action value functions

190 Following a standard method for solving Markov Decision Problems (Bellman, 2003), we aim to
 191 calculate the *action-value function* $Q_T(n, \Delta n | a)$, defined as the minimal (expected) cost of taking
 192 action a in state $(n, \Delta n)$, over some finite time horizon T . To do so, we follow Bellman’s principle of
 193 optimality, which reads:

$$Q_T(n, \Delta n | a) = \text{cost}(n, \Delta n, a) + \gamma \cdot \mathbb{E} \left[\min_{a'} Q_{T-1}(n', \Delta n' | a') \right]. \quad (3)$$

194 Here, the expectation is over the subsequent state $n', \Delta n'$, which (depending on the action a) may be
 195 uncertain, and γ is a *discount factor*, which de-emphasises costs incurred further in the future. (Note that
 196 the subsequent state has subscript $T - 1$, being one step *closer* to the chosen horizon.) Having calculated
 197 this value for each action, the best action in any given state is simply the one with the smallest cost
 198 function.

199 For $T = 0$ the second term in Equation (3) is zero, so that $Q_0(n, \Delta n | a) = \exp(n + (\Delta n)^2/2) + \text{cost}(a)$.
 200 For $T > 0$, we begin by evaluating the expected cost incurred if only control actions are taken. Then,
 201 while the evolution of the system is still random, the manager’s belief evolves deterministically — with
 202 abundance growing or shrinking according which control actions are taken. As such, rather than evaluating
 203 the ‘min’ in Equation (3) directly, we compute the value of a *sequence* \mathbf{a} of actions, with length T , by the
 204 same process (noting that the optimal action with $T = 0$ will always be to do nothing). We claim that,
 205 in this case, the expected cost is always a linear function of $N = \exp(n)$, with coefficients (i.e., slope and
 206 intercept) depending on Δn . This proceeds by induction on T , the length of the action sequence \mathbf{a} . If
 207 $T = 0$, then as above

$$Q_0(n, \Delta n | -) = \exp(n + (\Delta n)^2/2) = e^{(\Delta n)^2/2} N.$$

208 Then, suppose that we have computed the slope A and intercept B associated to δn and some sequence
 209 of actions \mathbf{a} , viz:

$$Q_T(n, \Delta n | \mathbf{a}) = A_T(\Delta n, \mathbf{a}) \cdot N + B_T(\mathbf{a}). \quad (4)$$

210 To extend this expression to length $T + 1$, we add an extra action a_i . Then, the value $Q_{T+1}(n, \Delta n | a_i \mathbf{a})$

211 consists of the immediate reward, plus the discounted reward for the rest of the sequence, evaluated at
 212 the subsequent state. We compute:

$$\begin{aligned}
 Q_{T+1}(n, \Delta n \mid a_i \mathbf{a}) &= \exp(n + (\Delta n)^2/2) + c_i + \gamma Q_T(n + r + \log(1 - \rho_i), \Delta n + \Delta r \mid \mathbf{a}) \\
 &= \exp(n + (\Delta n)^2/2) + c_i + \gamma [A_T(\Delta n + \Delta r, \mathbf{a}) \cdot N + B_T(\mathbf{a})] \\
 &= \left[e^{(\Delta n)^2/2} + \gamma(1 - \rho_i)e^r A_T(\Delta n + \Delta r, \mathbf{a}) \right] \cdot N + [c_i + \gamma B_T(\mathbf{a})].
 \end{aligned}$$

213 For a fixed Δn , T and list of M possible actions, the full library of these coefficients can be calculated
 214 recursively in $O(MT)$ time. For fixed Δn and T , the *state-value function* $V_T(n, \Delta n) = \min_{\mathbf{a}} Q_T(n, \Delta n \mid \mathbf{a})$
 215 is piecewise-linear and convex (in N), making it again straightforward to compute recursively.

216 To add in monitoring actions, we make one further simplifying assumption: that in any sequence of
 217 actions, monitoring only occurs once. That is, the error e in monitoring and rate Δr at which uncertainty
 218 grows are small enough that monitoring once ensures it is not necessary again. The density projection
 219 method does not rely on this assumption, but the analytic solution we present does. In general, the
 220 analogous form of the integrals presented below could be evaluated numerically to provide similar results.
 221 With this assumption however, the term inside the expectation of [Equation \(3\)](#) is a piecewise linear
 222 function of e^n , which makes it analytically calculable.

223 Substituting the state value function into [Equation \(3\)](#), we have:

$$Q_T(n, \Delta n \mid \text{monitor}) = \exp(n + (\Delta n)^2/2) + \text{cost}(\text{monitor}) + \gamma \int_{-\infty}^{\infty} V_{T-1}(x + r, \Delta n') \varphi_{n, \Delta n}(x) dx,$$

224 where $\varphi_{n, \Delta n}(x)$ is the probability distribution function for $x \sim \text{Norm}(n, \Delta n)$. The integration interval
 225 splits into pieces where the minimum in the definition of V_{T-1} is achieved by a particular sequence \mathbf{a} .
 226 For such an interval $l \leq x \leq u$, the function V_{T-1} takes the form of [Equation \(4\)](#), and as such can be
 227 calculated using the following identities ([Jawitz, 2004](#), Section 2.2):

$$\int_l^u \varphi_{n, \Delta n}(x) dx = \frac{1}{2} \left(\text{erf} \left(\frac{u - n}{\Delta n \sqrt{2}} \right) - \text{erf} \left(\frac{l - n}{\Delta n \sqrt{2}} \right) \right)$$

Notation	Variable name in code	Definition
r	<code>r</code>	Disease growth rate
Δr	<code>dr</code>	Uncertainty in growth rate
ρ_i	<code>rho</code>	Control efficacy
c_i	<code>ce</code>	Control cost
—	<code>interventions</code>	A dictionary containing pairs (<code>ce</code> , <code>rho</code>) of cost & efficacy
c_m	<code>cm</code>	Cost of monitoring
e	<code>err_mon</code>	Error in monitoring
—	<code>mon_dict</code>	A dictionary of triples (<code>cm</code> , <code>err_mon</code> , <code>rho_mon</code>) of cost, error & control efficacy
T	<code>num_steps</code>	Decision horizon
γ	<code>gamma</code>	Discount factor

Table 1: Model parameters.

228 and

$$\int_l^u e^x \varphi_{n, \Delta n}(x) dx = \frac{\exp(n + \Delta n^2/2)}{2} \left(\operatorname{erf} \left(\frac{u - n - \Delta n^2}{\Delta n \sqrt{2}} \right) - \operatorname{erf} \left(\frac{l - n - \Delta n^2}{\Delta n \sqrt{2}} \right) \right).$$

229 These permit the calculation of the value of monitoring (noting that we can no longer predict what
230 future actions will be, since the outcome of monitoring is stochastic):

$$Q_T(n, \Delta n \mid \text{monitor}) = \exp(n + (\Delta n)^2/2) + \text{cost}(\text{monitor}) + \gamma \int_{-\infty}^{\infty} V_{T-1}(x + r, \Delta n') \varphi_{n, \Delta n}(x) dx, \quad (5)$$

231 where $\Delta n'$ is given by [Equation \(2\)](#).

232 For (control) actions *before* a monitoring step, the expression [Equation \(5\)](#) is substituted into [Equa-](#)
233 [tion \(3\)](#). For instance, the value of the sequence a_i (control) then monitor is given by:

$$Q_{T+1}(n, \Delta n \mid a_i \text{ monitor}) = \exp(n + (\Delta n)^2/2) + c_i + \gamma Q_T(n + r + \log(1 - \rho_i), \Delta n + \Delta r \mid \text{monitor}).$$

234 2.4. Model Parameters

235 The parameters specifying the model are collected in [Table 1](#). Fixing these based on the scenario in
236 question, the optimum action depends on the abundance of the species, and the uncertainty in that value.
237 If we denote the abundance by N , then given an estimate n of $\log N$ with approximate error Δn , our
238 model computes the optimum action. In fact, the model computes the expected reward for a *sequence*
239 of actions which ends either at the time horizon T , or with some monitoring action. We provide code to
240 compute these values, and a vignette explaining how to set parameters.

3. Results

To illustrate our results, we plot the optimum sequence of actions for pairs $(\Delta n, \bar{N})$ of uncertainty and expected abundance. For the following examples, we take $r = 1.2 \pm 0.05$ and $\gamma = 0.9$. Control is assumed to cost $c_e = 4$ units with effectiveness $\rho = 0.6$, and monitoring costs $c_m = 1$ unit, with error $e = 0.1$.

The simplest interesting case is over $T = 2$ time steps: at the first step a decision must be made between suppressing the outbreak (a control intervention), collecting information to inform the second decision (a monitoring intervention), or doing nothing. The outcome of this analysis is given in [Figure 1](#).

Qualitatively, the displayed results match intuition. For small values of the uncertainty (in this case $\Delta n < 0.5$), monitoring is never optimal, as enough is known about the problem already. In this case, the decision between control and doing nothing is made based on the expected future abundance of the species. As uncertainty increases (rightwards on the graph), monitoring actions become more valuable, and as such optimal over a larger range of parameter values, matching the orange region on the right of the graph. Furthermore, the marginal benefit of monitoring is greater when the decision is less “obvious” — that is, when the estimated abundance is not very high or very low. In these extreme cases, even with a large “factual uncertainty” in the prevalence of the species, the “decision uncertainty” is small, so monitoring interventions are not worthwhile.

The simple case of [Figure 1](#) illustrates the qualitative success of our proposed method. For practical applications, however, it could be useful to implement more complexity. In [Figure 2](#) we illustrate some of the ways this is possible. To clarify the entries in the legend of [Figure 2a](#), that is, the actions available to the manager, we include a tree representation of the same, in [Figure 2b](#).

[Figure 2](#) has distinct regions corresponding to ‘monitor’ and ‘control, monitor’, which arise as we have added one extra time step ($T = 3$). This is informed by the fact that uncertainty increases over time, but also by the benefits of suppressing an exponentially growing outbreak earlier rather than later.

In addition, in [Figure 2](#) we have added a second control action. Specifically, this is modelled as the same intervention performed twice, with independent results, with a cost of $2c_e$ and an efficacy of $1 - (1 - \rho)^2$. As the abundance increases (upwards on the plot), these more intense control actions become optimal.

In [Figure 3](#), we test the effect that variation of the parameters c_e and ρ has on the optimal control actions — ignoring for the moment any uncertainty, and therefore any monitoring actions. For the

Note that, with different parameter values, the action `ignore,monitor` appears on the plot.

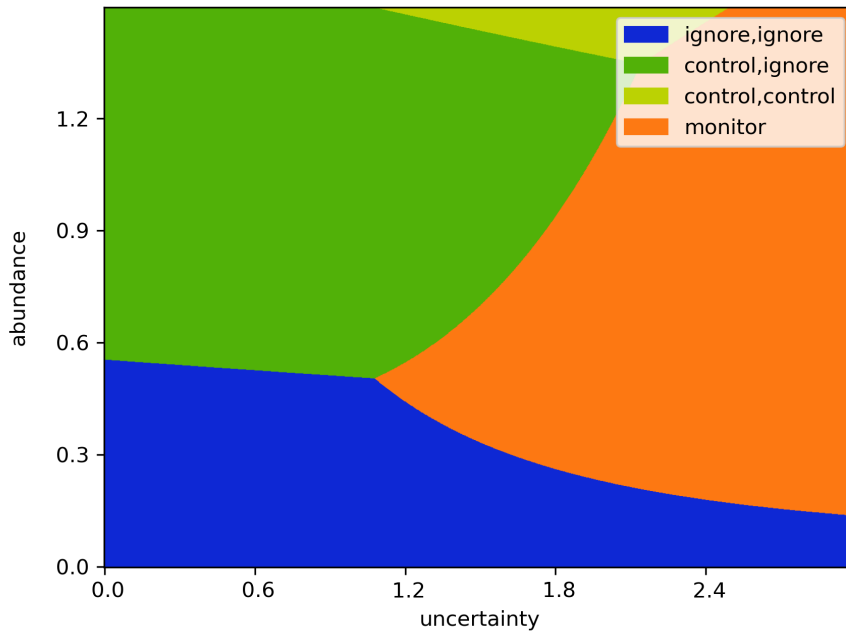
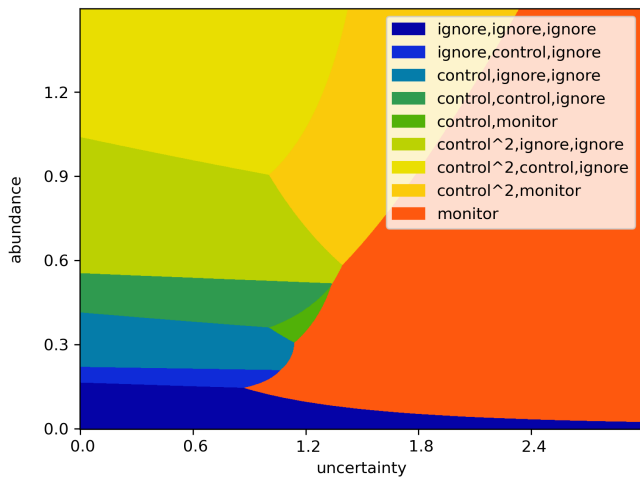
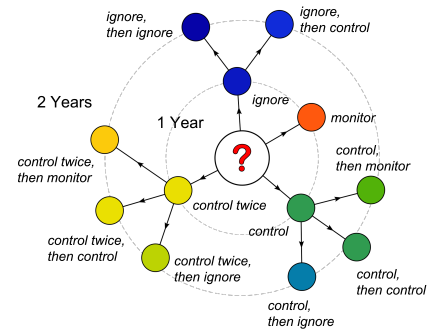


Figure 1: Optimal management actions for a sequence of $T = 2$ time steps for given uncertainty and abundance. Management options consist of ‘ignore’, ‘monitor’ or ‘control’.



(a) Optimal management actions over three time steps



(b) A tree, representing the choices available to the manager.

Figure 2: Optimal management actions for further complexity, here $T = 3$, illustrating the quantitative power of our model.

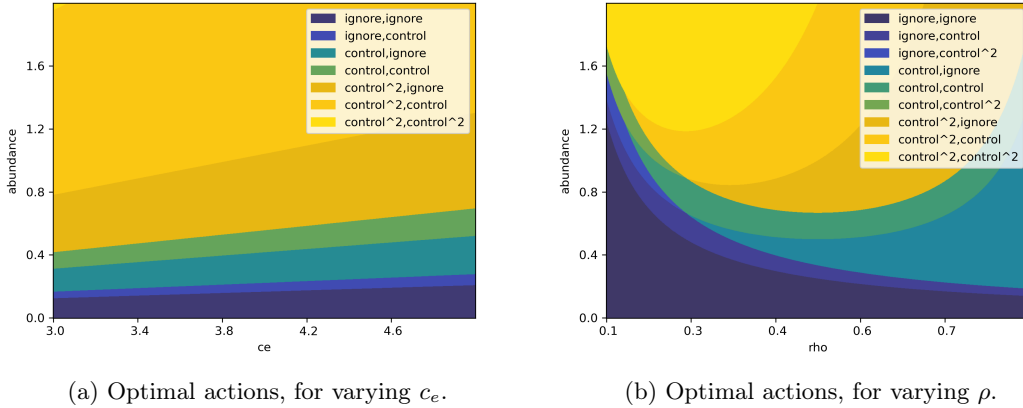


Figure 3: Parameter sensitivity analysis for control parameters (the cost of controlling c_e and control efficacy ρ) with no initial uncertainty ($\Delta n = 0$), for varying abundance \bar{N} for $T = 3$. Apart from c_e (left) and ρ (right), parameters are kept the same to the example in Figure 2.

271 cost parameter, Figure 3a demonstrates that as the cost increases (moving rightwards on the graph),
 272 the species must be more abundant to justify a given control action. Figure 3b analyses the efficacy
 273 parameter ρ in an analogous way. For a small ρ , the abundance must be very high to justify any control
 274 action. As ρ increases, it becomes worthwhile to control the species at smaller abundances. For ρ close to
 275 1, controlling once tends to be sufficient — as such, the regions corresponding to more expensive control
 276 actions (yellow and gold) become smaller.

277 To examine the effect of varying parameters related to monitoring, we can plot the border of the
 278 region where monitoring is optimal, as abundance and uncertainty vary. This corresponds, for example,
 279 to the edge of the orange region in Figure 2. Figure 4 plots these frontiers for varying monitoring cost
 280 c_m and error e . As either of these parameters increase, monitoring becomes less worthwhile, and as such
 281 needs more uncertainty to justify it. This is demonstrated by the fact that the frontiers corresponding
 282 to larger cost and error (coloured yellow) are further to the right.

283 4. Simulation Study

284 We develop a simulation model to demonstrate how our decision-framework could be used to support
 285 decisions. The structure of the simulation is that there is a true underlying abundance of the species,
 286 and that gets updated in each time step, deepening on the management decision. At each time step, the
 287 decision is made by choosing the optimal decision, which is calculated always assuming a set time window
 288 (i.e. we do not update the mapping of abundance and uncertainty to decision through time).

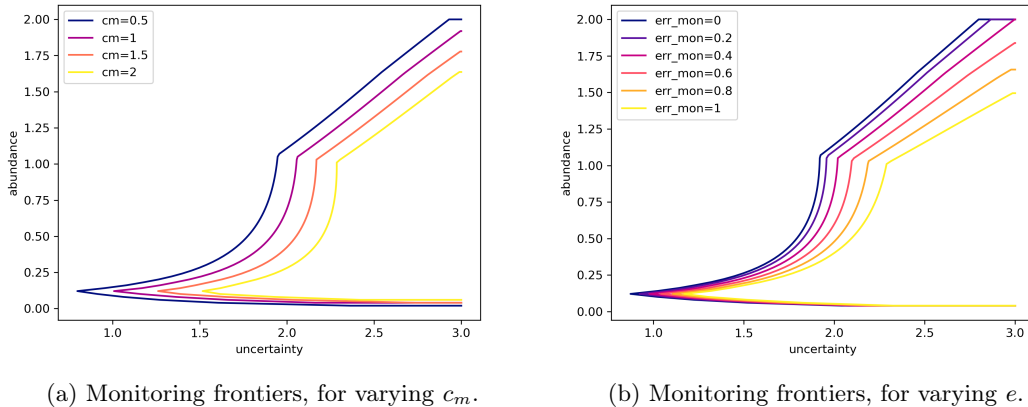


Figure 4: Parameter sensitivity analysis for monitoring parameters (the cost of monitoring c_m and the monitoring error e) showing the frontier where monitoring becomes optimal, plotted on the same axes as Figures 1 and 2. Other parameters are kept at the values used in the example in Figure 2.

289 The simulation begins with a belief of the manager, for both abundance and uncertainty, alongside a
 290 hidden true abundance. At each time step, the abundance estimate and uncertainty changes depending
 291 on the action chosen. If the action is ‘do nothing’ or ‘monitor’ then the increase is multiplicative, drawn
 292 from a normal distribution with mean r and standard deviation dr . The difference between ‘do nothing’
 293 and ‘monitor’, is that the subsequent uncertainty estimate for ‘monitor’ is greatly reduced. If ‘control’ is
 294 chosen, then the abundance is reduced by a fixed percentage.

295 To validate the effectiveness of our algorithm, we investigate how our solution performs across many
 296 such simulations and compared to a simpler ‘naive’ algorithm. The naive algorithm solves the same
 297 problem except that there is no option to monitor, so there is no integration between the control decisions
 298 and monitoring decisions. We explore the performance of the algorithms, depending on how accurate the
 299 initial abundance estimate (Figure 5). We find the full solution largely outperforms the naive solution.
 300 The only exception is if there is a large initial underestimate of the invasive species abundance, and in
 301 these cases both solutions perform similarly.

302 To demonstrate how our method might be applied in practice, we run this simulation using parameter
 303 estimates for tropical fire ants (*Solenopsis geminata*) on Ashmore Reef, Australia. The resulting timeseries
 304 simulation is shown in Figure 6, and the sequence of actions alternates through ‘control’, ‘do nothing’
 305 and ‘monitor’. The parameters for the case study are listed in Table 2. The growth rate, its uncertainty
 306 and control efficacy are set following Baker et al. (2017), while parameter estimates for costs of control
 307 effort and monitoring are taken from Walshe (2017). The optimal solution is calculated using a discount

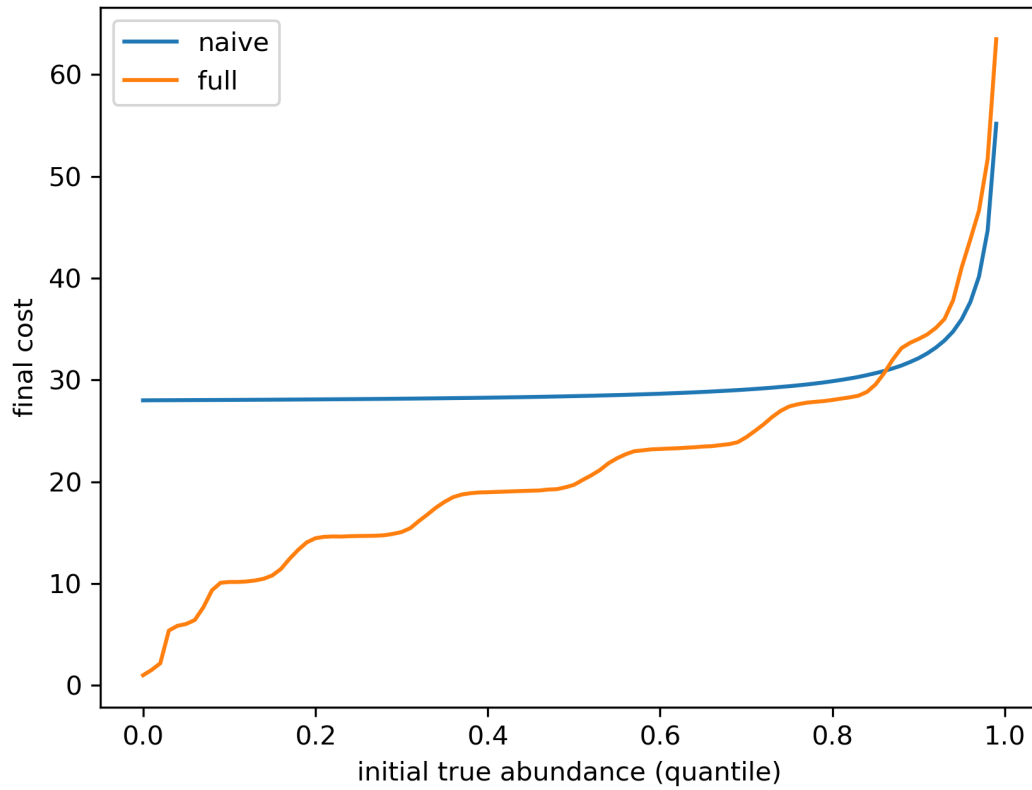


Figure 5: The average final cost for the full solution and the naive solution, depending on initial abundance. The parameters are as in [Figure 2](#), except that the time horizon is extended to five steps. For all simulations, the estimate of the initial abundance is held constant, while the true initial abundance is varied. Hence, initial true abundance values less than 0.5 mean that there is an *overestimate* of the abundance, while if the initial true abundance is greater than 0.5, then there is an *underestimate* of the true abundance. Low values of the final cost correspond to better performance, compared to high values of final cost. The ‘bumps’ in the full solution likely correspond to an interaction between the time-window and when monitoring is used.

Table 2: Parameter values for the tropical fire ant cast study simulation.

Parameter	Value
r	2.82
dr	0.015
control cost	31.8
control efficacy	99%
monitoring cost	6.2

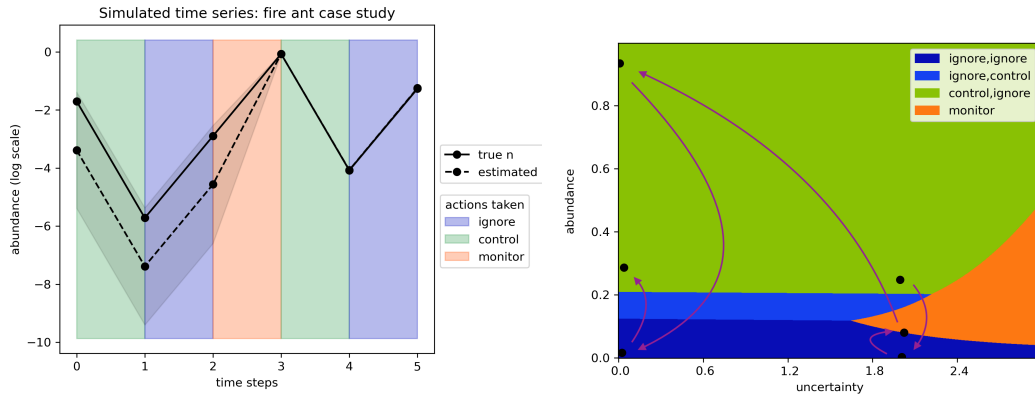


Figure 6: An example time-series for the fire ant case study (left). The high estimated abundance in the first time-step means the optimal decision is to treat and then do nothing. Then the large uncertainty means the optimal decision is to monitor in the third year. The sequence of decisions are mapped out on the phase plane diagram for these parameters (right).

308 rate of $\gamma = 0.9$ and over a 2-year time-horizon.

309 5. Discussion

310 In this paper, we have presented a partially observable Markov decision process (POMDP) framework
 311 for informed invasive species management. We believe that the density projection method that we
 312 advocate has the potential to make POMDP methods accessible to a broad audience in invasive species
 313 management, and ecology more broadly. We work through the development of a model in this framework,
 314 and provide an intuitive, visual tool that can help to decide between when to monitor and when to control
 315 given an estimate (with uncertainty) of the species abundance.

316 It is natural to parametrise an ecological problem, such as an invasive species, by its growth rate and
 317 the relative costs of control or monitoring compared to doing nothing at all. While our assumptions of
 318 exponential dynamics limit the quantitative realism of our model, we believe that its simplicity and inter-
 319 pretability make it a broadly applicable starting point for decision making in the presence of uncertainty
 320 about the state of the system being managed.

321 In aiming for an intuitive and generic model of uncertain abundance, we make different simplifications
322 to previous work. In the past, POMDP approaches have simplified the ecological system dynamics to
323 make the problem computationally tractable (Williams and Brown, 2022; Haight and Polasky, 2010;
324 Regan et al., 2011; Chadès et al., 2011; Rout et al., 2014). Instead, we simplify the computational
325 problem by assuming a parametric distribution for the population size, as recommended in Section 8 of
326 Williams and Brown (2022), which gives the dimensions of our model intuitive content. Therefore, a
327 major advantage of our POMDP approach is that it can deal with uncertainty in the state of the system
328 while providing easily interpretable results.

329 Similar problems and discussions can be found in the related field of disease management, where an
330 analogous trade-off exists between monitoring, i.e. testing members of the population to gauge the spread
331 of disease, and control, say by deploying medication, vaccination or implementing quarantine strategies.
332 Although a variety of strategies have been proposed, POMDP solutions are still limited (Nowzari et al.,
333 2016; Zino and Cao, 2021). Diseases whose management involves both surveillance (i.e. testing) and
334 control (vaccination, medications and other control strategies) elements, such as HIV and COVID, could
335 be particularly suitable for our method. One initial interesting proposal in this field is due to Hauskrecht
336 and Fraser (2000), who apply a POMDP framework for diagnosis and treatment of ischemic heart disease.

337 Our framework is currently mainly limited by the assumptions of our model — for example, we
338 assume that the population of the species grows exponentially, and ignore interactions with the rest of
339 the environment. Our model could be extended to more general models of species infestation, possibly at
340 the cost of a numerical solution. However, for small outbreaks and short time-frames exponential growth
341 is often applicable — since these situations frequently coincide with high uncertainty, we believe that our
342 model has value despite its simplicity.

343 Our model also contains the assumption that certain parameters, such as the control efficacy ρ , are
344 known exactly, which could be relaxed with further work. One way to include parameter uncertainty
345 would be to link our work to an adaptive management framework, such as described by Moore et al.
346 (2017). In such a framework, r or ρ would be added as dimensions to the model, so that the belief state
347 of the manager includes a distribution over possible values of the parameters (Chadès et al., 2021, Section
348 4.3). In this situation, monitoring actions have the additional benefit of reducing parameter uncertainty,
349 such as about the efficacy of management.

350 In this paper, we formulate a POMDP model which is applicable to a wide range of invasive species
351 scenarios. In contrast with traditional POMDP approaches (see Williams and Brown (2022)), we limit

352 our model to dimensions of abundance and its uncertainty, retaining sufficient complexity to model the
353 trade-off between monitoring and control, while remaining analytically solvable. This idea is not limited
354 to the field of invasive species management, and has the potential to be applied to the ‘reverse’ problem of
355 endangered species conservation, and to management of disease. POMDP approaches to the conservation
356 of Sumatran tigers are proposed by [Chadès et al. \(2008\)](#) and [McDonald-Madden et al. \(2011\)](#), who limit
357 the state of the system to ‘present’ or ‘absent’. The density-projection framework proposed in this paper
358 could be altered to investigate these scenarios with a more general model of abundance.

359 **Author Contributions**

360 Thomas Waring developed the model based on preliminary work by Michael McCarthy in consultation
361 with all authors. Vera Somers and Thomas Waring drafted the manuscript. Thomas Waring ran the
362 simulations and generated the results with input from Vera Somers. All authors edited and improved the
363 manuscript.

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367 **Conflict of Interest Statment**

368 No authors have conflicts of interest to declare.

369 **Data Availability Statement**

370 Python code implementing the model described in this paper is available at [https://github.com/
371 thomaskwaring/to-monitor-or-control](https://github.com/thomaskwaring/to-monitor-or-control), including scripts to reproduce the figures. See also Zenodo
372 archive at DOI [10.5281/zenodo.11560537](https://doi.org/10.5281/zenodo.11560537) [Waring et al. \(2024\)](#). No data were used.

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