

1 Financial and institutional support are important for large-scale kelp forest restoration

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24

25 Abstract

26 Kelps form extensive underwater forests that underpin valuable ecosystem goods and
27 services in temperate and polar rocky coastlines worldwide. Stressors such as ocean warming
28 and pollution are causing regional declines of kelp forests and their associated services
29 worldwide. Kelp forest restoration is becoming a prominent management intervention, but we
30 have little understanding of what drives restoration success at appropriate spatial scales. This is a
31 fundamental issue because of the typical mismatch between the scale of degradation and the
32 scale of the intervention of these systems. Restoration guidelines commonly discuss project
33 elements such as defining goals and metrics of success, the removal or mitigation of relevant
34 stressors and ecological knowledge of the species, but institutional and financial support that
35 underpins all these requirements is rarely discussed or emphasized. We begin to address this gap
36 and review the world's largest scale kelp restoration projects, involving four countries and six

37 kelp genera, initiated in response to different causes of decline. We argue that to restore kelp at
 38 scale, adequate financing and institutional support are critical to overcome ecological and
 39 environmental limitations. As kelp restoration efforts progress into a future of increasing climate
 40 change, this logistical support element is likely to become even more important as innovative
 41 approaches have higher costs.

42

43 **Introduction**

44 Kelp forests (Orders Laminariales and Fucales) are ecologically and economically
 45 important coastal habitats in subtropical, temperate, and polar regions of the world (Dayton,
 46 1985; Steneck and Johnson, 2013; Coleman and Wernberg, 2017; Wernberg et al., 2018). As
 47 prolific primary producers, kelps are vital for absorbing carbon dioxide, exuding oxygen, cycling
 48 nutrients, and sheltering hundreds of species in their canopies (Smale et al., 2013). Kelp forests
 49 are, however, under threat globally, with many populations around the world showing declines
 50 over the century (Krumhansl et al., 2016). While records of kelp declines date back to the early
 51 1900s in Japan (Fujita, 2010) and 1940s in California (Wilson and North, 1983), kelp restoration
 52 only commenced in the 1960s (Wilson and North, 1983) and continued to emerge at a slow but
 53 steady rate until the turn of the millennium, when the number of restoration projects increased in
 54 many places around the world (Eger et al., 2020).

55 The field of kelp forest restoration is, however, still in its infancy and requires substantial
 56 research and application to enable restoration at scales matching those of degradation or loss. As
 57 with other restoration endeavours, once a group establishes the evidence of decline and desire to
 58 intervene (Layton et al., 2020), evaluating and achieving success require several subsequent
 59 steps (Figure 1). These steps are discussed elsewhere (Underwood, 1996; Hobbs and Harris,
 60 2001; Gann et al., 2019), but briefly involve (1) defining clear goals and criteria to evaluate
 61 success, which then allows the (2) design and (3) implementation of the project, and of (4)
 62 monitoring and evaluation programs to determine if the defined performance criteria are met. If
 63 criteria are not met, these previous steps allow (5) identifying reasons for failure and (6) adaptive
 64 management to remediate the project to meet goals (Figure 1). While these steps are generally
 65 agreed on as best practice, the finances and institutions that underpin them are rarely discussed.

66 The first action step is mitigation, and when possible, removal of the initial cause of
 67 degradation (McDonald et al., 2016; Gann et al., 2019). The causes of kelp population declines
 68 are complex and involve many stressors, including ocean warming, overgrazing, habitat
 69 destruction, pollution, and overfishing (Steneck et al., 2002; Reed et al., 2006a; Vergés et al.,
 70 2014; Wernberg et al., 2018). The elimination of these threats can involve culling grazers (North,
 71 1978; Fujita, 2010; Tracey et al., 2015), adding hard substrate where kelp was lost, offsetting in
 72 other habitats adjacent to degraded reefs if stressors are not addressed (see California example
 73 below) (Carlisle et al., 1964), remediating water quality (Driskell et al., 2001), or a combination
 74 of each – all of which require substantial resources. If there is a source population of kelp nearby
 75 to supply propagules, these actions may be enough to achieve restoration success (Reed et al.,
 76 2004; Foster and Schiel, 2010). In other cases, projects require additive actions when, the system
 77 has changed in such a way that prevents kelp recolonization (Coleman et al., 2008) or where the
 78 scale of impact is such that local propagule supply is insufficient (North, 1978; Campbell et al.,
 79 2014). These involve the re-introduction of reproductive material or donor plants into degraded
 80 areas via seeding or transplanting to create new, self-sustainable populations (Carney et al.,

81 2005; Campbell et al., 2014; Westermeier et al., 2016; Verdura et al., 2018) and require
82 additional resources to those needed for mitigation.

83 As restorationists continue to seek solutions to ecological problems and as interest in kelp
84 restoration increases (Eger et al., 2020; Layton et al., 2020), it is important that we determine the
85 role that financing or institutional support play in restoring ecosystems at large scales. Indeed,
86 despite their likely significant role in the steps above, the Society for Ecological Restoration
87 guidelines (Gann et al., 2019) make no mention of these potential factors. In this paper, we
88 examine the role of financial and institutional support in four large scale kelp restoration projects
89 from around the globe. We determined the projects that set the largest spatial scale goals by
90 querying the results of a kelp restoration database which contained multi-language published and
91 unpublished records of kelp restoration projects from 1957 to 2020 (Eger et al., 2020). The
92 selected projects are in California (USA), Norway, Korea, and Japan, span six genera, use
93 transplants, seeding, herbivore removal, and artificial reef deployment to restore kelp, and
94 required restoration due to water pollution, herbivore grazing, and urban development (Figure 2).

95 **Large-scale restoration projects**

96 *Wheeler North Reef, Southern California, USA*

97 Discharge of cooling water from the San Onofre Nuclear Generating Station (SONGS) in
98 southern California reduced local water quality and caused the loss of 73 ha of giant kelp
99 *Macrocystis pyrifera* and associated biota. To offset the damage caused by these ongoing
100 impacts, the state of California required the utility company that owned SONGS to: (1) construct
101 an artificial reef on a nearby sand bottom, large enough to replace the kelp forest destroyed by
102 SONGS' operations, and (2) provide funding for independent monitoring to ensure that the
103 artificial reef meets established biological and physical performance standards used to measure
104 restoration success. These performance standards include absolute criteria that require the
105 artificial reef to sustain minimum levels of kelp area, fish standing stock and reef bottom
106 coverage, and relative criteria that require the abundance, diversity and ecological functions of
107 the artificial reef to be comparable to natural reefs in the region. Practitioners built the SONGS
108 artificial reef, named "Wheeler North Reef", in three phases. The first phase was a five-year
109 experiment involving the construction of 9 ha reef in 1999 that tested the efficacy of different
110 reef designs and materials in meeting the performance standards used to measure restoration
111 success (Reed et al., 2004, 2006b, 2006c). The monitoring results from this first phase were used
112 to inform the design of the second phase: an additional 62 ha of reef to compensate for the
113 ongoing loss of kelp forest resources. Ten years of additional monitoring of Phases 1 and 2
114 showed that abundance of giant kelp, abundance and diversity of reef biota and associated
115 ecological functions at Wheeler North Reef were similar to those at nearby natural reefs, but also
116 that the artificial reef was too small to sustain the required area of kelp and tonnage of reef fish
117 standing stock (Schroeter et al., 2018). To remediate this size deficiency, the third phase of the
118 project (2019-2020) added 85 ha of quarry rock reef covering ~45% of the seafloor. The
119 resulting 156 ha Wheeler North Reef (273,081 metric tons of quarry rock) extends along 7km of
120 coast and is one of the world's largest man-made rocky reefs. Cost estimates of the construction
121 and monitoring of Phases 1 and 2 is tens of millions of USD, with monitoring costing ~ \$1
122 million USD/year while the estimated construction costs for Phase 3 are between \$17.62 - \$27.89
123 million (USD, 2010, Edison, 2017).

124

125 *Urchin culling, Northern Norway*

126 During the 1970s, population expansions of sea urchins (*Strongylocentrotus*
 127 *droebachiensis*) formed grazing fronts that transformed approximately 900,000 ha of kelp forest
 128 along the northern coast of Norway into persistent urchin barrens (Norderhaug and Christie,
 129 2009). Based on reports of successful chemical removal of urchins with quicklime (CaO) in
 130 Canadian and Californian waters (Bernstein and Welsford, 1982), restoration efforts to remove
 131 urchins using quicklime started with a pilot project in 2011 in Porsanger Fjord through a
 132 collaboration between local authorities, research institutions, and an industrial partner. These
 133 groups first tested urchin removal with quicklime at the target area and assessed any unintended
 134 environmental impacts. The pilot project (year 1) led to the return of macroalgae and kelp
 135 cover, and the method was then scaled up in Porsanger in year 2 (~30 ha) and replicated in
 136 nearby Hammerfest over an area of ~80 ha in 2017 (Strand et al., 2020). These efforts resulted in
 137 the return of *Saccharina latissima* and *Alaria esculenta* and increases in faunal biodiversity.
 138 Estimated costs of employing the quicklime over 100 ha is \$130,000 (USD, 2010) but the
 139 Norwegian Research Council provided additional financial support for pilot projects, monitoring,
 140 and research between 2011 and 2017.

141 *Marine Afforestation Program, Korea*

142 Several different stressors have caused kelp declines in Korea. On the east coast of the
 143 peninsula, sea urchin grazing is the major factor that has resulted in the loss of *Sargassum spp.*,
 144 *Undaria pinnatifida*, and *Saccharina spp.*, whereas urchins are absent and coastal development
 145 and habitat loss have caused declines of *Ecklonia spp.*, *Sargassum spp.*, and *U. pinnatifida* on the
 146 south coast and off the island of Jeju. These deforested areas started to rapidly spread in the
 147 1990s and small scale restoration efforts first began in 2002 (Choi et al., 2003).

148 The size of these projects was small until 2009, when the government established a
 149 national research fund for kelp restoration, first managed by the National Institute of Fisheries
 150 Science (NIFS) and later by the Korea Fisheries Resource Agency (FIRA). The project also
 151 partnered with Sungkyunkwan University and Pukyong National University to study the status of
 152 kelp beds, urchin barrens, and develop restoration techniques. The scope of the fund is
 153 considerable: it aims to create 54,000 ha of kelp forest (including all species above) (Park et al.,
 154 2019) by the year 2030 and hopes to enhance fisheries resources in Korea.

155 The project currently focuses on deploying artificial reefs in areas with low urchin
 156 density (Jeon et al., 2015) and combining them with juvenile kelp transplants, seeding (spore
 157 bags), urchin removal, and subsequent monitoring. As of 2018, approximately 18,000 ha of
 158 concrete reef and transplants were deployed (Park et al., 2019) with a survival rate of ~50%
 159 (Jeon 2019, personal communication). Artificial reefs were originally used because the agency
 160 believed that transplanting kelp onto rock covered by crustose coralline algae would limit
 161 success, but new methods are being developed to deploy transplants onto the rocky reefs. Their
 162 final goal involves restoration at 260 locations and a budget of \$267 million (USD, 2010) for the
 163 years 2015-2030.

164 *Transplants, Shizuoka Prefecture, Japan*

165 Increased turbidity and browsing by herbivores caused the decline of 8,000 ha of
 166 *Ecklonia cava*. and *Eisenia nipponica* beds in Hainan, Japan between 1985-2000. As a result, the

167 wild *Eisenia* and abalone fisheries closed and interest in renewing these resources soon followed
 168 (Unno and Hasegawa, 2010). The Shizuoka Prefectural Government started initial restoration
 169 efforts in 1999 by first transplanting small concrete blocks into natural *Ecklonia* beds in the
 170 nearby Izu Peninsula to accumulate sporophytes, the blocks were then relocated to Hainan area,
 171 the target site. Initially, this was successful, but within three years herbivorous fish (e.g. *Siganus*
 172 *fuscescens*) grazed the transplants. A second attempt involved increasing the area restored and
 173 the number of transplants. Different sectors of society supported this second attempt, with the
 174 local fishery cooperative, the municipal, prefectural, and national governments providing
 175 logistical support and financial resources. The project ran between 2002-2010, with a budget of
 176 \$5.21 million (USD, 2010). Instead of translocating blocks, *Ecklonia* sporophytes were mass
 177 cultured using a deep-sea water circulation system and attached to 2,162 concrete blocks, which
 178 were then placed onto rocky reef. In addition, the governing bodies paid local fishermen to
 179 remove herbivorous fish using gill and set nets. Following continued efforts, monitoring by
 180 video towing shows the project has restored approximately 870 ha of kelp habitat as of 2018 and
 181 fisheries cooperatives are now considering the re-opening of the abalone fishery.

182 **Project Commonalities**

183 Subtidal coastal restoration is an expensive enterprise, with costs reported to be in the
 184 thousands to millions of dollars (USD, 2010) per hectare (Bayraktarov et al., 2016). Restoring
 185 kelp forests is no exception and actions such as urchin culling, kelp cultivation and outplanting,
 186 and reef building are time and resource intensive. As a result, large budgets in the four projects
 187 are unobtainable by many organizations that may otherwise have the information required for
 188 restoration. Thus, once a group obtains the ecological knowledge required to plan restoration
 189 (Figure 1), access to the necessary resources, such as personnel, equipment, technologies, and
 190 seeding materials, may in fact be the key factor restricting success at scale. Even though the cost
 191 of restoration should decline as techniques become more developed and we achieve economies
 192 of scale, substantial financing will be a key element of any future large-scale restoration project.
 193 For these projects, the planning, monitoring, modifications and maintenance are additional costs
 194 over the cost of restoration (Figure 1). We find that these four projects share large amounts of
 195 funding, long project duration, and strong institutional support. Project finances ranged from \$5
 196 to \$267 million USD (2010 \$), areal extents spanned 110 – 18,000 hectares, the minimum time
 197 spent on a project was six years with the others spanning two decades, and a multidisciplinary
 198 team with established partners from universities, industry, and government agencies worked on
 199 each project.

200 *The planning process*

201 Because each project was well financed and had an extended operational timeline, there
 202 were thorough planning processes for each action. These resources and timescales allowed the
 203 projects to use a multi-step, adaptive approach to restoration and smaller pilot projects preceded
 204 the large-scale effort. These pilot projects allowed the managers to test the science and
 205 methodology, then change their approach based on the results. For example, the urchin culling
 206 efforts in Norway repeatedly tested the impacts and efficacy of their quicklime approach before
 207 investing further resources and scaling the project up. Though planning steps represent a small
 208 part of the overall budget, they are important to ensure groups use a good framework for
 209 restoration (Figure 1).

210 *Monitoring and maintenance*

211 As with planning, monitoring and maintenance require substantial resources. The
 212 monitoring process is essential to determine if a project is achieving its stated goals or having
 213 any unintended consequences. Not only is monitoring important, but it should occur over an
 214 extended duration as many populations take several years to establish and even longer for a full
 215 ecosystem to return (Carter et al., 1985; Tegner et al., 1997). Short term monitoring projects may
 216 thus fail to ‘capture’ the full outcomes of the project. Monitoring typically costs more than
 217 planning but less than maintenance or installation (Figure 1). The Wheeler North Reef is a strong
 218 example; despite high kelp recruitment on the reef within 9 months, the biomass fluctuated over
 219 the years and it is still working towards achieving the legally mandated offset value, some 12
 220 years after the major installation.

221 Moreover, maintenance or adaptive management are only feasible if active monitoring
 222 occurs. For instance, longer term projects can maintain restoration sites and help reduce other
 223 stressors such as overgrazing by sea urchins (House et al., 2018) or supplement lost outplanted
 224 material caused by disturbances (North, 1978). Failing to do so can result in the failure of the
 225 project and wasted resources. For example, the initial transplants in the Shizuoka prefecture
 226 survived in the short term, but they disappeared due to an unanticipated stressor: herbivorous
 227 fish. By adapting and employing the local fisheries cooperative to help reduce the stressor and
 228 outplanting additional material, the project achieved a much larger area restored. Adaptive
 229 management can be vital to the success of a project and may often be the most expensive step
 230 (Figure 1).

231 *Institutional support and project motivations*

232 It can be beneficial to have groups from different sectors involved in the restoration
 233 process to help reduce individual costs per group and draw on different areas of expertise (Gann
 234 et al., 2019). All four projects were the result of multiple collaborations between different
 235 stakeholders from academia to government to industry. Government participation was the one
 236 common element across the four projects, suggesting that working with relevant government
 237 agencies can help achieve restoration at meaningful scales. Having a government body involved
 238 can lend legitimacy to the project (Van Tatenhove, 2011), provide legal backing (Lausche and
 239 Burhenne-Guilmin, 2011) and secure sustained funding (Waldron et al., 2013). These qualities
 240 are well demonstrated by the FIRA project in Korea, which as a government body, is halfway
 241 through a 21-year project that spans 10s of thousands of hectares and costs hundreds of millions
 242 of dollars. That level of coordination, financing, and commitment is exceptionally rare in
 243 restoration and likely would not have been achievable by non-government groups or agencies.

244 Because the cost of restoration is so high, groups require significant motivators to invest
 245 the necessary resources. Legal mandates or financial incentives are two strong such motivators
 246 and some projects may not be completed without them (Akhtar-Khavari and Richardson, 2019).
 247 The legal pathway is well demonstrated in the Wheeler North Reef restoration project; the utility
 248 company was legally required to offset habitat losses from the operation of their commercial
 249 activities. Alternately, the projects in Japan and Korea restored their ecosystems because of a
 250 desire to enhance declining fisheries resources, significant contributors to their economies.
 251 Lastly and though not demonstrated here, there are several emerging businesses that seek to
 252 merge restoration with profits linked to environmental offsets and this pairing of ecological
 253 restoration with financial and-or social license gain could be a key step in taking kelp restoration
 254 to a large scale. As societies consider different avenues for large scale restoration, these sorts of

255 legal and financial considerations are going to be important motivators to ensure organizations
256 invest the required resources.

257 **Conclusions**

258 Besides the acknowledged importance of having clear goals, the removal or mitigation of
259 relevant stressors and ecological understanding of factors that can prevent/promote recovery,
260 financial and institutional support of kelp restoration projects appear to be critical to enable kelp
261 restoration at relevant scales. Such support is crucial at most, if not all, steps of the process
262 (Figure 1), including planning, implementation, long-term monitoring and adaptive management.
263 Encouragingly, we show that with the appropriate financial and institutional support, kelp
264 restoration, in a wide range of conditions, is achievable at large scales. As restoration projects,
265 kelp or otherwise, continue to attempt to restore ecosystems at large and meaningful scales, we
266 argue that financial and institutional support are vital to help achieve these goals. These
267 considerations will become more important in the future as ocean ecosystems change and we
268 require new solutions to adapt (Coleman and Goold, 2019; Wood et al., 2019).

269

270 **Author contributions**

271 AE, AV, DR, PS, and EM conceived the idea for the manuscript. AE and EM led the writing.
272 CWF and HC wrote the Norway section, MH and DF wrote the Japan section, JHK and CGC
273 wrote the Korea section, DR wrote the California section, AE, AV, MC, MMP, PS and EM
274 wrote the first draft. All authors provided comments, edited, and approved the full manuscript for
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286 **Figure Legends**

287 Figure 1: Flow chart of best-practice steps involved in restoration projects. Dollar signs indicate
288 the relative costs of each step.

289 Figure 2: Location, size, and costs of the four large scale kelp restoration case studies. All costs
290 are reported in USD for the year 2010.

291

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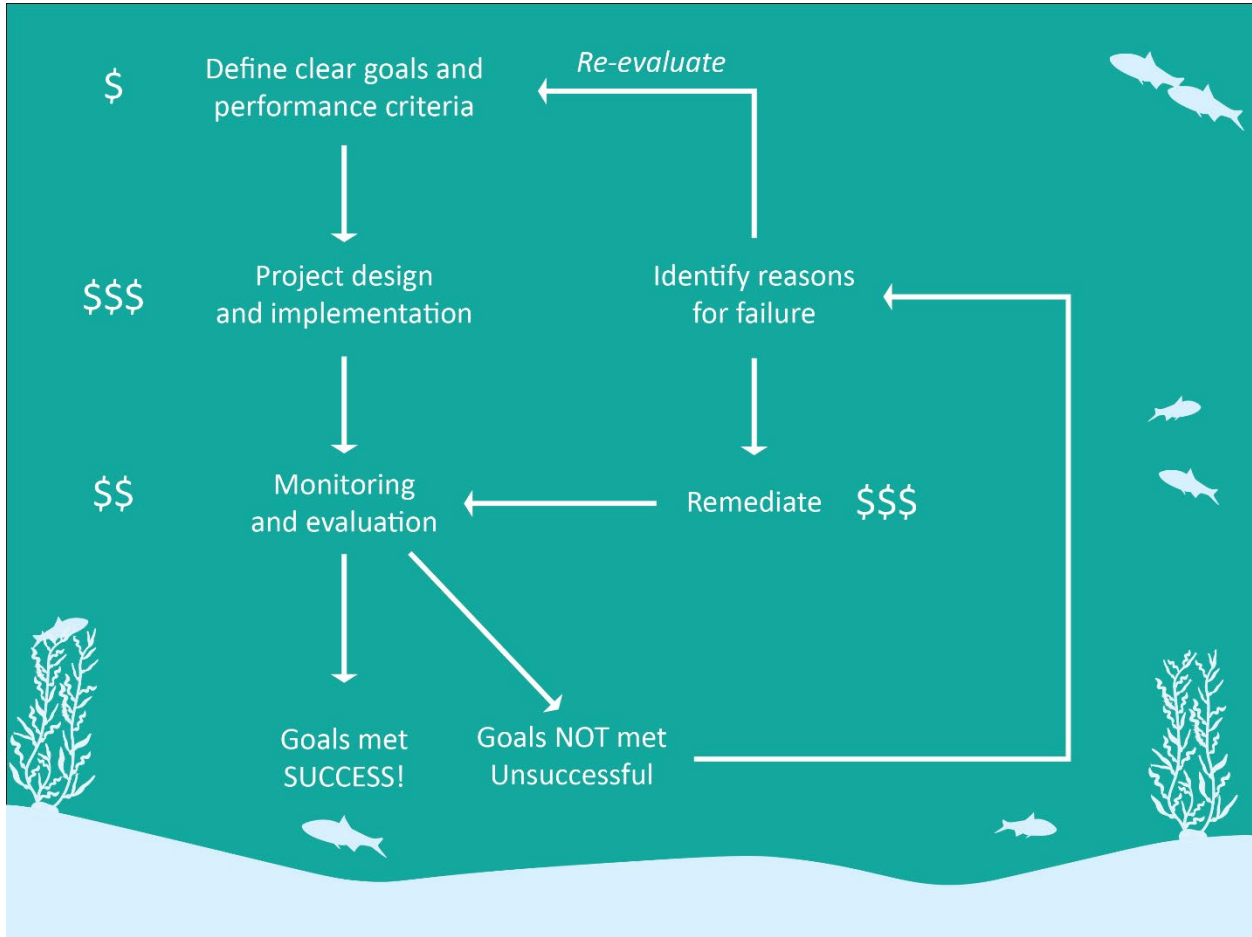
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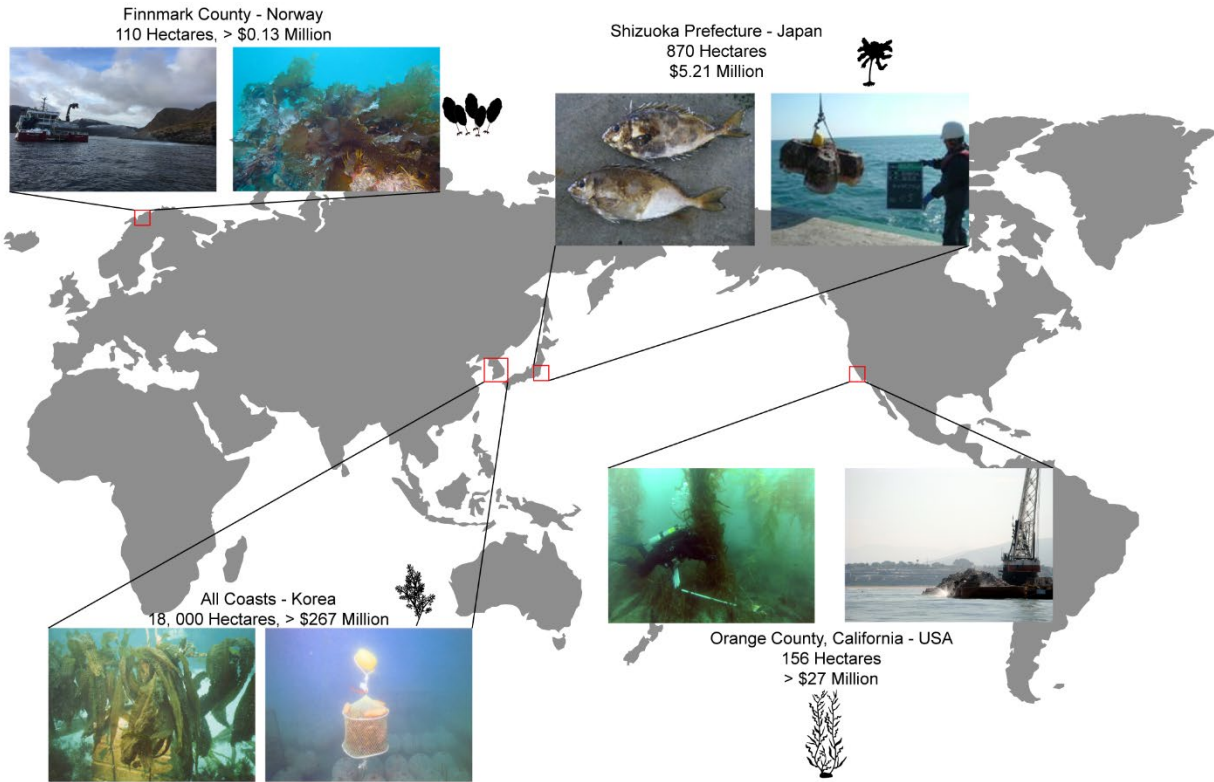
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441 Figures



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443 Figure 1: Flow chart of best-practice steps involved in restoration projects. Dollar signs indicate the
444 relative costs of each step.



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446 Figure 2: Location, size, and costs of the four large scale kelp restoration case studies. All costs are
447 reflected in USD for the year 2010.

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