

1 Teaching Animal Behavior in the Midst of a Pandemic: A Primer

2
3 Melissa Hughes¹, Anna M. Young^{2*}, Justin W. Merry^{3*}, Gita R. Kolluru^{4*}, Aimee S.
4 Dunlap^{5*}, Susan M. Bertram^{6*}, Anne Danielson-Francois^{7*}, and Stacey Weiss^{8*}

5 (*equal co-authors, order decided randomly)

6
7 ¹ College of Charleston, Charleston, SC, USA; hughesm@cofc.edu

8 ² Otterbein University, Westerville, OH, USA; ayoung@otterbein.edu

9 ³ Saint Francis University, Loretto, PA, USA; jmerry@francis.edu

10 ⁴ California Polytechnic State University, San Luis Obispo, CA, USA;

11 gkolluru@calpoly.edu

12 ⁵ University of Missouri, Saint Louis, Saint Louis, MO, USA; aimee.dunlap@umsl.edu

13 ⁶ Carleton University, Ottawa, Ontario, Canada; sue.bertram@carleton.ca

14 ⁷ University of Michigan-Dearborn, Dearborn, MI, USA; danfranc@umich.edu

15 ⁸ University of Puget Sound, Tacoma, WA, USA; sweiss@pugetsound.edu

16 Abstract

17 Face-to-face classes in animal behavior often stress experiential learning through
18 laboratories that involve observation of live animals, as well as a lecture component that
19 emphasizes formative assessment, discussion and critical thinking. As a result,
20 behavior courses face unique challenges when moving to an online environment, as
21 has been made necessary at many institutions due to the COVID-19 pandemic.
22 Although online behavior courses may be remote, they can still be interactive and
23 social, and designed with inclusive pedagogy. Here we discuss some of the key
24 decisions that instructors should consider, provide recommendations, and point out new
25 opportunities for student learning that stem directly from the move to online instruction.
26 Specific topics include challenges related to generating an inclusive and engaging
27 online learning environment, synchronous versus asynchronous formats, assignments
28 that enhance student learning, testing format and execution, grade schemes, design of
29 laboratory experiences including opportunities for Community Science, design of
30 synthetic student projects, and workload balance for students and instructors.

31 **Introduction**

32 When we started teaching in early 2020, none of us expected our courses would be
33 online within a few months. As instructors of animal behavior, we saw the challenges of
34 moving our courses online -- courses that typically involve discussion, active student
35 engagement, hands-on laboratories with live animals, and other components that can
36 be particularly challenging to replicate in the online environment. Now, we are faced
37 with online instruction for an indefinite period of time. Our goal here is to summarize
38 some of the best practices for pivoting to teaching courses in animal behavior using an
39 online format, based both on the literature and on our collective experiences (see About
40 the Authors, below). Our intention is for this paper to serve as a useful primer and
41 reference guide when instructors are redesigning their behavior courses for remote
42 teaching.

43 Transitioning to remote teaching can be intimidating, regardless of whether you
44 are preparing to teach online only, or combining face-to-face with online teaching. Our
45 approach here is to identify key questions you should consider early in course planning.
46 We also identify priorities, challenges, and opportunities that may arise as a
47 consequence of your rapid transition to remote teaching. We stress that transitioning to
48 pandemic-driven virtual teaching is different from the intentional online course design
49 that has traditionally been used in remote learning (Hodges et al. 2020). Even if you are
50 currently planning to teach face-to-face during the 2020-21 academic year, the
51 discussion below may be important to consider given that the on-going COVID-19
52 pandemic may necessitate a return to emergency remote teaching.

53 Teaching in this time requires flexibility; we know that our (student and faculty)
54 personal and institutional situations can change at any moment. The practice of
55 flexibility and resilient course design that we engage in now will prepare us to be better
56 teachers in seemingly more secure times. Even absent a pandemic, both students and
57 faculty can be faced with health, access, family, and financial challenges mid-course.
58 The work we put in now for building thoughtful alternative assignments and
59 assessments, as well as new ways to access content, can form a robust strategy for
60 inclusive education and faculty preparedness during unpredictable circumstances in the
61 future. These have always been excellent practices for both faculty and students with
62 disabilities and chronic illnesses. A more resilient design can also enable quality
63 instruction when faculty must be away mid-course for conferences, talks, and seasonal
64 field work.

65 Thus, while the prospect of designing an online course can seem daunting, there
66 are opportunities that can be embraced during this transition! As you rethink the
67 pedagogy of your behavior course, we hope you'll find that much of what you develop
68 for an online course can be re-purposed or re-imagined for face-to-face classes, leading
69 to lasting modifications that improve content and increase accessibility for students.
70 Reframing this change as an opportunity to refresh yourself on the latest developments
71 in science pedagogy can improve not only your online course, and not only your
72 behavior class, but all of your future face-to-face classes as well. These opportunities
73 for pedagogical exploration will be a recurring theme throughout.

74 Some opportunities that may be of particular applicability to teaching behavior
75 online include:

76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98

- *Sharing of knowledge and resources.* We don't have to reinvent the wheel; we can collaborate and learn from our peers across institutions. There are several collaborative resources already in place for animal behavior instructors to share content, ideas and questions (see Recommendations for Faculty, below). If you choose to use a shared resource, please give credit, and notify the creator of the content so they can build the outreach and teaching portion of their CV for their own professional development.
- *Extending collaborations in teaching and research.* This crisis could also be an opportunity for developing innovative, highly distributed Course-based Undergraduate Research Experiences (CUREs). Imagine students collaborating with peers nationally or internationally, all collecting data on the same variables on the same project, and meeting with "labmates" from multiple institutions to discuss the challenges and findings (for example, see squirrel-net.org). Using this approach, it is possible to collect large amounts of behavioral data while giving students authentic research and collaborative experiences, including collaborations with a diversity of peers and mentors.
- *Incorporate global guest speakers.* The Animal Behavior Society 2020 virtual conference featured pre-recorded talks, presenting an easy opportunity for us to share our work and incorporate current research from a variety of specialties into our classes. An online environment also facilitates seamless integration of synchronous discussion or lectures with guest speakers from any location. We especially encourage you to invite a diversity of speakers that represent

99 scientists from different racial and cultural backgrounds, people with disabilities,
100 and other scientists whose work has historically been excluded from the
101 textbooks. Representation matters; science is for everyone and giving students
102 the opportunity to identify with people who look like them is one way to increase
103 inclusivity of your course.

104 ● *Behavior courses are engaging for students.* Students often struggle with
105 motivation in online courses; we are fortunate, then, that our students are often
106 quite motivated to learn about animal behavior. Most students in animal behavior
107 courses have already asked the question “why does that animal do that?” In a
108 traditional course, we are able to capture and build on that natural curiosity for
109 even the least engaged students. For online courses, this immediacy and
110 personal relevance of the subject matter can help mitigate the disconnection
111 students can feel in online courses. Animal behavior is also a media rich subject,
112 and the audio and video components we use in our face-to-face classes integrate
113 seamlessly in an online format. By encouraging inquiry about animals that
114 students can observe from home, whether it be pets, backyard wildlife, nature
115 documentaries, or social media , we can build additional inquiry based on classic
116 Tinbergian levels of analysis.

117 ● *Behavior courses are particularly amenable to online formats.* Our courses are
118 generally concept-driven, and many of our assignments can be readily
119 transitioned to online. The primary literature in behavior can be less
120 technologically-dense and/or jargon-infused than other areas of biology, making
121 it easier for students to take their first deep dive into hypotheses, predictions,

122 data, and interpretation. Constructing assignments about literature for an online
123 environment present great opportunities for student learning and for engagement
124 in discussion. Teaching data compilation and statistical analysis techniques is
125 also possible online, including using existing tutorials such as those found on
126 YouTube. Finally, behavior labs are often less constrained by technology than
127 other biology disciplines: data can be collected with just paper and pencil.

128

129 We begin with some general recommendations for instructors embarking on
130 transitioning their animal behavior class to an online format, and discuss how to
131 prioritize inclusivity, equitability, flexibility and accessibility. We then explore the
132 differences between the modes of instruction you may have as options for your course,
133 some considerations for course design in an online environment, and recommendations
134 that apply across all of your course components. Next, we focus on recommendations
135 for specific course components: lectures, discussions, assignments, testing and
136 assessment, laboratories, and office hours. Finally, we provide an overview of some
137 software and resources you may find useful, and of concerns regarding intellectual
138 property rights. The “best of all possible animal behavior courses” will differ between
139 contexts, depending on students, institutions, and instructor goals, so our
140 recommendations are often questions for consideration. We are not here to tell you how
141 to teach your course, but as “guides on the side” as we all navigate this shift to online
142 instruction together.

143 **Recommendations for Instructors**

144 We hope the information presented here provides a good foundation for instructors
145 moving their animal behavior courses online. But a foundation is just the start; our first
146 (and perhaps most important) piece of advice is to seek support in many forms.
147 Instructors who have strong support networks are often more successful (e.g., Dohaney
148 et al. 2020). Ask colleagues – especially those with online teaching experience – to
149 provide feedback on your course structure, lectures, and assignments. Add them as a
150 student (or similar role) to your online course, so they can provide more global feedback
151 (and consider reciprocal altruism for this potentially labor-intensive task). Seek
152 mentorship by senior faculty in your department (some institutions may provide
153 compensation for this). Consult with education technologists at your institution, if
154 available, for help comparing and learning new software options, or tracking down
155 required hardware. And don't forget your students - providing them with opportunities for
156 anonymous feedback throughout your course will supply you with critical information
157 about how things are going, and what you might want to change. Support specifically for
158 behavior courses is also readily available through several online platforms:

- 159 ● **Facebook Group:** Behaviour and Evolution Teaching Exchange that currently
160 hosts > 200 instructors across multiple continents;
- 161 ● **Slack Workspace:** Behave Evol Teaching (behavevolteaching.slack.com) with >
162 40 instructors;
- 163 ● **Google Docs:** Share behavior course syllabi, tests, exams, labs, assignments,
164 and videos (<https://tinyurl.com/behavteach>); and where instructors, senior PhD,

165 and PostDocs can sign up to give shareable short lectures on a variety of
166 behavior topics (<https://tinyurl.com/behav-lecture>).
167 Instructors in these informal networks exchange ideas and tips, and help bolster each
168 other when challenges arise. It was the benefits of such an exchange that led to us
169 writing this publication.

170 Teaching any new class can be all-consuming, but teaching an online class
171 carries a particular risk to faculty workloads because class is always in session. You are
172 constantly aware that at any time, you might log into your LMS to find student questions,
173 interesting discussions, work to be graded, etc. Teaching is fun! And in an online class
174 with engaged students, teaching is almost always an option. Assuming you have other
175 responsibilities, then, you may find it valuable to provide yourself with boundaries with
176 regard to time spent in (or out) of your course. If there are going to be regular windows
177 of time when you are not available, be sure your students are aware of that.

178

179 *Prioritize Inclusivity, Equitability, Flexibility, and Accessibility*

180 Inclusivity and equity are not checklists of features to be added to a nearly-completed
181 course. Inclusivity and equity are a mindset that weaves throughout your entire course,
182 beginning with course design. A core theme in inclusive pedagogy is empowerment of
183 students in their learning process (e.g., Freire 1970, Shrewsbury 1997); a course cannot
184 be truly student-centered if students are not empowered (being centered without power
185 is also known as being surrounded). We address specific topics related to inclusivity
186 and equity throughout this primer, and also refer readers to Harris et al. (2020) for

187 additional recommendations for including inclusive teaching practices in your newly
188 designed online courses.

189 During the pandemic we've often heard the adage "We're all in this together,"
190 although a more fitting phrase is "We all in the same storm, but not in the same boat"
191 (paraphrased from Damian Barr, 2020). The impacts on students are neither equal nor
192 equitable, based on multiple factors surrounding race, socioeconomic disparities, age,
193 traditional/non-traditional student status, and whether they are first-generation college
194 students. While taking classes, students may be working to support their family, have a
195 disruptive home life, not have access to a quiet workspace, have chaotic work
196 schedules, be caring for sick or young/elderly family members, be living with
197 immunocompromised individuals or fall sick themselves, may not be receiving sufficient
198 financial and/or emotional support, and may not have even their basic needs met.
199 Access to reliable internet and technology can also impact when and how students can
200 engage with the course. Some students may only have regular access to a phone rather
201 than to a computer, may need to drive to another location for internet access, or may
202 have to share a computer with others for all their course access. Additionally, students
203 could be spread across multiple time zones. All of these factors may limit student ability
204 to participate in synchronous sessions. To maximize inclusivity and equity, we
205 encourage instructors to have asynchronous options for all course components (see
206 "Modes of Instruction" below). Consider also anonymously surveying students regarding
207 their ability to access different course components to ensure you are designing a course
208 accessible to all.

209 We are not only preparing to teach during a pandemic, but also a recession and
210 a social movement for racial justice. It is important to recognize that distractions are
211 plentiful and multi-faceted, and social impacts on student learning are more pressing
212 now than ever. Grace, compassion, and flexibility are key. Allowing for flexibility in due
213 dates, providing alternative assessment options, and promptly responding to emails will
214 help to enhance learning and ensure that all students feel a sense of belonging in your
215 classroom as they juggle these challenges with course demands.

216 A sense of belonging disproportionately affects retention of first-generation
217 students and underrepresented minorities (Murphy et al. 2020). We therefore also
218 strongly recommend you work to cultivate a sense of community as part of your course.
219 Emphasizing students' roles as scientists in that community should be prioritized above
220 maximizing content. The Animal Behavior Society is actively working to promote Black
221 scientists and increase inclusivity in higher education; we encourage you to do the
222 same in your course. This can take the form of diversifying your syllabus and
223 highlighting work by diverse scientists, including diversity statements on syllabi, stating
224 your preferred pronouns in all communication, using diverse names and situations in the
225 development of course assignments, and incorporating social justice into your course
226 content (e.g., discussing how genetics has been used to further racist agendas, and
227 how mate choice studies of humans have omitted LGBTQIA2+ people until recently).
228 Note that we say “diversify” rather than the commonly used term “decolonization”;
229 decolonization refers to repatriation, and shouldn't be used cavalierly (Tuck and Yang
230 2012). We won't be able to truly 'decolonize' our classrooms, but we can take important
231 steps to diversify and decenter them from a Western lens (Appleton 2019).

232 *Modes of Instruction*

233 A fundamental question that each instructor must answer early in the planning process
234 (if not decided by the institution) is how to deliver the course. As the definition of terms
235 can vary, we here use the following:

236

- 237 ● Hybrid course: some instruction occurs face-to-face and some is online;
- 238 ● Synchronous course: a fully online course in which the instructor and students
239 are online simultaneously, often sharing live video feeds;
- 240 ● Asynchronous course: a fully online course in which instructor and students are
241 not online at the same time – lectures are pre-recorded and discussions occur
242 via discussion boards or similar format.

243

244 We will also use the abbreviation “LMS” for Learning Management System (for
245 example, Blackboard, Canvas, d2l, etc.).

246 An online course does not need to be fully within one of the above categories, of
247 course; these approaches can be combined. For example, a course with many
248 asynchronous elements can also be supplemented with synchronous sessions. Here we
249 briefly outline some considerations as you decide how to deliver your course. We’ll
250 revisit these different delivery methods with regard to different course components in
251 more detail.

252

- 253 ● *These are not the face-to-face classes you’re looking for.* A popular hybrid model
254 is to provide recorded lectures and other online content, and then use face-to-

255 face time for focused discussions or activities. If hybrid courses are an option at
256 your institution, you might assume that this delivery will be the best option as it
257 preserves some face-to-face interactions. Nevertheless, the kinds of interactions
258 possible in classrooms may be different from what we are used to given physical
259 distancing, masks, inability to share physical resources, etc. Furthermore, as
260 pandemic conditions change, even classes that begin the term in hybrid format
261 may need to offer a remote format for students who become sick, or be forced to
262 move entirely online. Be cognizant of how public health guidelines are being
263 implemented at your institution as you consider the face-to-face option, and be
264 strategic in using face-to-face time for activities that engage students and
265 promote active learning.

- 266 ● *Synchronous seems better - is it?* Synchronous online instruction feels more
267 familiar to students and faculty who are new to remote teaching, because it more
268 closely resembles a traditional classroom. Perhaps as a result, synchronous
269 teaching is often perceived by students and parents as superior to asynchronous
270 teaching. Synchronous teaching has strengths in facilitating social connections
271 and providing opportunities for immediate feedback. On the other hand,
272 synchronous classes can have higher technological and internet access
273 requirements, can be harder to access in real time for students with disabilities
274 and students in different time zones, and can be more challenging for students
275 with complicated work and/or family responsibilities (situations that are likely to
276 be exacerbated during the pandemic). Recording synchronous sessions is only a
277 partial solution to these equity concerns, as it creates a tiered system in which

278 students who need to rely on these have reduced access to discussion and
279 interaction they provide.

280 ● *Asynchronous also has pros and cons:* Course components that are primarily
281 unidirectional (traditional lectures, written assignments) translate easily into an
282 asynchronous format. Pre-recorded lectures generally have higher audio and
283 video quality than synchronous lectures delivered via live streaming, and while
284 students cannot ask questions “in real time” as they can in a synchronous
285 lecture, they can pause and/or rewind mid-lecture as needed. With asynchronous
286 instruction, students can have flexibility to work around their schedules. As
287 discussed below, discussion boards and other media provide opportunities for
288 asynchronous interaction among students and with instructors, although these
289 are obviously quite different from real-time conversations. The loss of real-time
290 social connections in a fully asynchronous class can also lead to feelings of
291 disconnection and loss of engagement among students (Kebble 2017).

292 There is, in other words, no ideal mode of delivery, and each of us needs to evaluate
293 the costs and benefits of each mode within the context of our classes, our students, and
294 our institution. If you decide that your course needs to be fully asynchronous, consider
295 prioritizing approaches and assignments that can foster engagement and interaction. If
296 you decide that your course needs to be fully synchronous, consider not just recording
297 your synchronous sessions but providing alternative options that will allow students to
298 engage in the course if they cannot participate simultaneously. Strategically using a
299 combination of synchronous and asynchronous approaches may allow you maximize
300 the benefits while minimizing the costs of both.

301 *Course Design*

302 Designing any new course can be a challenge, but your first foray into an online format
303 can be particularly daunting. Some, when moving a course online, may feel
304 overwhelmed by all of the potential tools and techniques. For others, these same
305 features can be a siren song, leading them headlong into waters they – or their students
306 – may not be entirely prepared to navigate. How do you take advantage of these online
307 tools without making courses overly complicated, and, even more critically, without
308 losing sight of your learning objectives for the class? You want your courses to be
309 engaging and effective, with your students mastering the same concepts and skills as in
310 your face-to-face classes. You need to meet these goals without overwhelming either
311 yourself or your students (who may be as new to this format as most of us are), while
312 fostering a community that is inclusive and welcoming. How can you do all this with
313 tools you're still learning to operate?

314 Backwards Design

315 The good news is that the principles of good teaching are independent of format: do not
316 confuse the medium with the message. To adapt a face-to-face course to an online or
317 hybrid format, consider employing backwards design. Whereas “typical” course design
318 often begins with content – for example, “what textbook chapters do I want to cover?” –
319 backwards design (Wiggins & McTighe 2005) starts with the desired outcomes: what
320 do you want your students to learn? Think of this in terms of content knowledge,
321 obviously, but also in terms of the skills and metacognition you want to foster. Next,
322 consider how you would like students to be able to demonstrate their learning of each of
323 these, and what activities or assignments might foster that learning. The last step, then,
324 is to determine what content is necessary for the students to complete those activities or
325 assignments.

326 While we all want our students to learn core behavioral concepts, it’s likely that
327 our animal behavior courses differ in specific desired learning outcomes. Consider how
328 your course fits into your overall curriculum. What are the prerequisites? What
329 background are students likely to bring to the class, and what knowledge or skills might
330 they need for subsequent classes? Our courses also likely differ in the specific content.
331 Do you want your students to be well-versed in current “hot topics” in behavior? Do you
332 want them to understand the history of the field, and how understanding has evolved?
333 What exactly do you want them to understand about topics such as foraging behavior,
334 sexual selection, or social behavior? How important are underlying mechanisms versus
335 development versus evolutionary history versus functional questions? How important is
336 the development of skills in modeling? Data analysis? Statistics? Reading and

337 interpreting primary literature? No doubt all of this is important, but no one course can
338 do it all. Reviewing your learning objectives is a practice in prioritization: based on your
339 expertise and experience, what is most important for your students in your class?

340 Just as reverse outlining can be an excellent editing tool, backwards design is
341 effective for both new and established classes. When transitioning to online, backwards
342 design helps you focus on what assignments are critical (that serve high priority learning
343 outcomes), and therefore what activities and content need to be preserved. You may
344 also realize that you have activities or content that are not related to your high priority
345 learning objectives. Take this opportunity to simplify. In other words, rather than trying to
346 pour your entire face-to-face behavior class into an online format, start by reviewing and
347 prioritizing your learning outcomes, and allow them to drive your course design. As you
348 learn new online tools and techniques, evaluate with the same metric: is this necessary
349 to serve your primary learning objectives? Backwards design can help you avoid the
350 siren's call of all the online tools and assignments you may be hearing about; do not let
351 tools or activities drive your course design. Indeed, you may wish to retain this simplicity
352 when you are able to return to face-to-face teaching.

353 Modular Structure

354 An online course needs to have a more regular structure than a face-to-face course. If
355 your courses are normally like a novel – chapters of various lengths that flow together –
356 think of the transition to online as a process of serializing it. Here again, your prioritized
357 learning outcomes are an excellent start. Can content-related learning outcomes be
358 grouped into related sets (“modules”)? These modules might be textbook chapters or
359 sets of chapters, or simply groups of interrelated concepts.

360 Whatever you use as the conceptual basis of the modules, ensure that each has
361 clearly stated learning objectives, with connected activities, assessment, and related
362 content. It's best if the schedule for the activities and assessment within each module
363 follows a weekly routine (see Course-wide Recommendations, below). This means that
364 modules will begin and end on a regular schedule, so consider your academic calendar
365 as part of the design process. How will your module schedule be affected by holidays
366 and breaks? Is each module completed in one week or will some span multiple weeks?
367 On what day do new modules begin? And what about your skills-related learning
368 outcomes – are they distributed across the term (i.e., semester, quarter, or block)? For
369 larger assignments due later in the term, is there adequate scaffolding built into the
370 assignment across weeks? When you set up your online course (most likely in your
371 LMS), be sure each module has the same internal format, with the same pathway for
372 progressing through it.

373 Grade Scheme

374 We'll address specific strategies for testing and assessment in more detail below, but in
375 the design phase, it's worth considering what overall grade scheme you'll use in the
376 class. Most courses use points-based or percentage-based grade calculations, but the
377 online environment is particularly well-suited to alternative grade schemes, such as
378 specifications grading (Nilson 2014).

379 Specifications-based grading schemes come in many forms (e.g., mastery-
380 based, labor-based, grading contracts), and are well-established in composition and
381 mathematics pedagogy (e.g., Inoue 2019). All share a set of common features:
382 assignments and activities are accompanied by a set of clear, well-defined

383 specifications; evaluation of whether student work meets each specification is binary (no
384 partial credit); and a system of thresholds for translating the degree to which the student
385 completes work meeting specifications, sometimes in combination with percentage
386 scores from traditional quizzes or exams, to final letter grades. In specifications grading,
387 then, final grades are a direct reflection of student mastery of course learning outcomes
388 (at least to the extent that assignments and assessments reflect these).

389 Specifications grading can foster a growth mindset in learning by providing
390 opportunities for students to be re-assessed: resubmit assignments that didn't meet
391 specifications, or take a new version of a quiz on which they failed to reach their desired
392 grade threshold. Some schemes allow for unlimited "redos"; others include a system of
393 grade "tokens" that can be exchanged for such opportunities: students start each term
394 with a set number of tokens, often with chances to earn more throughout the term. In
395 either case, students are given agency, in that they can see precisely what they need to
396 do to receive their target grade, and are rewarded for revisiting and mastering the
397 material they've struggled with.

398 The online environment is particularly well-suited to allowing assignment and/or
399 quiz "second chances", as there is inherently greater flexibility in scheduling in this
400 medium. In addition, many of the low-stakes assignments and action-based lab
401 activities (e.g.. "collect an hour of focal animal observations" or "create an ethogram of
402 an animal's behavior") designed for online courses make more sense to grade as
403 meeting or not meeting specifications than by a points or percentage system. With clear
404 specifications designed in advance, such assignments can be quickly incorporated into

405 the grading scheme and graded without the angst (for student or faculty) that's often
406 associated with partial credit.

407 **Course-wide Recommendations**

408 While we address specific course components in later sections, there are some
409 considerations that span all aspects of our courses.

410 *Be Consistent, Informative, and Transparent*

411 We encourage you to communicate with the students prior to the first class to introduce
412 yourself and describe the course format. If possible, provide early access to the course
413 LMS. Although ameliorating the global challenges of COVID-19 and institutional racism
414 are not within reach for instructors per se, we can ensure that we don't compound
415 student stress. The best way to serve students, especially in a virtual format, is to
416 provide clear information about what students should expect from the course and from
417 you, and what you expect from them. Be consistent in those expectations throughout
418 the course. Consider also:

419

- 420 • *Canalized course structure*: An online course needs to be much more structured
421 than a face-to-face course, as students will engage with some of the material
422 without guidance, and it's easy for them to become frustrated. You don't want a
423 mistaken click to take a student to the wrong reading or start the wrong quiz. And
424 the more asynchronous the course, the more canalized the structure within the
425 LMS should be. We recommend strategic use of LMS restrictions / access

426 gateways / release conditions for quizzes, assignments, discussion boards, etc,
427 so students don't start down a path that they aren't prepared for.

428 ● *Consistent and transparent LMS:* Create a routine weekly schedule to help
429 students remember what happens when, and stick to that schedule (e.g., "I need
430 to complete the readings every Tuesday, post my responses to the discussion
431 board every Tuesday night, and take a quiz every Wednesday before the zoom
432 meetings"). Provide transparency on the LMS that incorporates a clear and
433 uncluttered online structure with regular labels. Ensure the structure within each
434 module is consistent and clear. Where possible, integrate due dates and course
435 events with the LMS calendar or to-do list features. Make use of the LMS
436 gradebook and keep it organized and with the proper "weight" of assignments
437 according to your syllabus. At the start of the course, create a high-profile "start
438 here" area, with an "overview video" where you walk your students through your
439 LMS site to show them where to find the syllabus, modules, schedule,
440 descriptions of assignments, and gradebook, as well as where and how they
441 submit assignments and take tests. Consider also recording subsequent, weekly
442 videos that provide an overview of the topic and work for each week that is
443 posted alongside the written instructions.

444 ● *A good start is critical:* In the syllabus, introductory video, virtual meeting, and
445 early discussion threads, we encourage instructors to explicitly discuss:

- 446 1. How you intend to engage students each week;
- 447 2. How often you expect students to log in to the LMS and how they should keep
448 current with course news/announcements;

- 449 3. How many hours per week you expect students to work on the course
- 450 4. Course structure (what are the modules, what's inside each module, etc?).
- 451 Visuals can be very useful here. Consider making a chart with weeks as the
- 452 columns, and rows for different types of assessments, activities and content,
- 453 so students can track their progress at a glance;
- 454 5. What your minimum technology requirements are, and the support available
- 455 for students who encounter technological difficulties;
- 456 6. Whether students will be able to review videos multiple times; whether
- 457 transcripts and closed captioning will be available for all videos and
- 458 discussions;
- 459 7. What your policies are regarding: penalties for late work, missed synchronous
- 460 events, tests or exams, flexibility when illness or other issues that students
- 461 face arise, whether makeup work is possible, and other classroom policies;
- 462 8. How best to interact with you (e.g., email, text, office/student hours,
- 463 professionalism requirements), and what student expectations should be
- 464 regarding your responsiveness during working hours versus evenings or
- 465 weekends;
- 466 9. Proper "netiquette" for discussion boards and chats, and how students should
- 467 ask questions during synchronous events (interrupt you, post in chat, raise a
- 468 hand).
- 469 10. What you consider to be appropriate "group work" versus what you expect
- 470 students to do on their own.
- 471

472 Given this is more detailed information than students often experience in face-to-face
473 courses, we suggest starting with a Syllabus Quiz, so that students read the syllabus,
474 identify Wi-Fi/browser issues, and familiarize themselves with the LMS tools to be used
475 throughout the class (e.g., a quiz portal). If you have a synchronous component,
476 students could work together in small teams to answer the quiz questions. Team testing
477 has the added benefits of peer-to-peer learning, helps them build team skills, teaches
478 them about breakout rooms, and provides opportunity for engagement.

479 *Provide Opportunities for Social Interactions*

480 Humans, like most primates, usually spend their lives in social groups. When forced into
481 social isolation, abnormal behavioral patterns can develop and persist. In non-human
482 primates such as marmosets, social deprivation during the transition from adolescence
483 to adulthood results in disruption of hippocampal neurogenesis, increased cortisol
484 levels, and elevated anxiety-related behaviors (Cinini et al. 2014; Gould et al. 1998).
485 Similar effects may occur in humans as they experience elevated social isolation due to
486 the pandemic. Stress levels may be further exacerbated by the global recession and
487 social movements for racial justice. Because of these stressors, we emphasize
488 incorporating numerous opportunities for social engagement into your course.

489 Social interactions can lead to increased student success directly (e.g.,
490 impromptu peer study groups allow for learning by teaching) and indirectly (enhanced
491 psychological motivation to study, reduced mental health issues). Social interactions
492 can also help students develop a sense of belonging, one of the biggest factors in
493 whether or not students persist in STEM degrees (Good et al. 2012; Nostrand and
494 Pollenz 2017; O'Brien et al. 2020). Social interactions are therefore important, and not

495 merely fluff. Thus, give yourself permission to reduce course content in order to
496 increase opportunities to develop students' roles as scientists within your classroom
497 community. We provide some recommendations for fostering social engagement below.

498

499 • *Groups are social.* Working in groups can be a strategy for fostering social
500 interactions among students, but group work when the members haven't met in
501 person can pose challenges, which could be exacerbated in intercultural groups
502 (Kimmel and Volet 2012). While some students prefer to choose their own
503 groups and rate the experience higher than randomly assigned groups
504 (Chapman et al. 2006), self-chosen groups may be hampered by pre-existing
505 social dynamics (Reinties et al. 2013). In group work that will occur outside of
506 synchronous meetings, consider also surveying students for their preferred work
507 times (time of day, day of week, also relative to deadlines), to minimize group
508 scheduling conflicts. Offering the option for students to work alone or in groups
509 allows for more flexibility with chaotic schedules.

510 • *Break the ice.* We encourage ice-breakers to facilitate social interactions among
511 peers. Research shows that working towards a shared goal is an effective focus
512 for ice-breaker activities (Tolmie and Boyle 2000). This could take the form of
513 working through a metacognition activity on what it means to have a growth
514 mindset. For example, asking teams to work through the WOOP methods
515 (Oettingen 2014) of mentally contrasting what barriers they might face during the
516 term and how they plan to overcome them can help build engagement,
517 camaraderie, and resilience.

- 518 • *Allow opportunities for feedback.* We also advocate opportunities for students to
519 share how the group is working. This can be done asynchronously with an
520 anonymous discussion forum on a LMS, or through surveys. A dedicated social
521 media page, hashtag, or handle for the class can also be helpful as some
522 students are more likely to engage socially on social media than on a LMS
523 platform. This also leads to them friending each other, posting relevant articles,
524 etc., which are all great forms of engagement. A few of us have had great
525 success using these handles for large classes, but they have to be monitored for
526 offensive content.
- 527 • *Make collaborative expectations explicit:* We typically find animal behavior
528 students have high natural interest and internal motivation to conduct their lab
529 work, and that they collaborate well together. However, the remote format may
530 reduce camaraderie among your students and bring to light other issues of
531 equity. Consider having groups develop their own contract of group expectations
532 and penalties for lack of compliance, and for team members to keep weekly logs
533 in Google collaborative suite (or similar) of how much each person has worked
534 on the project and what they contributed. Both of these approaches help with
535 accountability and motivation. When you meet with each group, you could review
536 the logs with them to help with team dynamics.
- 537 • *You are also part of the social group.* We also recommend fostering social
538 interactions at the start of the term by acknowledging that the circumstances are
539 not ideal and that we know students are dealing with unique challenges. If you
540 are new to, and uncomfortable with, the online approach, be upfront about that.

541 To help students feel more connected with you, consider approaching lectures
542 with a conversational style versus being more formal, and interjecting humor.
543 You do not have to be a TikTok star or David Attenborough, but let them get a
544 feel for who you are (i.e., be you). Consider starting each class with the
545 whiteboard (for synchronous) or discussion board (for asynchronous) prompt like
546 “What are you finding the easiest/hardest this week?”

547 **Lecture Recommendations**

548 The lecture portion of classes may initially seem to require little decision making beyond
549 whether the content should be delivered synchronously or asynchronously. However,
550 there are many other factors to consider, each of which may impact comprehension and
551 retention of material, inclusivity of the learning environment, and stress levels of
552 students and instructors.

553 *Maximizing Comprehension and Retention of Material*

554 In the General Recommendations section above, we emphasize that given the
555 synergistic challenges faced by students and instructors alike, we should prioritize
556 fostering a sense of community over maximizing course content. Nevertheless, content
557 is important, and we should strive to deliver meaningful learning experiences to
558 students in our behavior classes and to minimize the disruption to their degree
559 progress. As higher education suddenly moved to a virtual format in early 2020,
560 instructors and students experienced the difficulties associated with learning solely by
561 watching computer screens. Many students find it a challenge to pay attention, take
562 good notes, and retain course material in the absence of social interaction, which would

563 normally afford opportunities for learning by teaching others, asking quick questions of
564 instructors in the halls, and forming impromptu study groups. Furthermore, both
565 instructors and students experience “Zoom fatigue” (e.g., Blum 2020), such that staring
566 at a screen for prolonged periods makes it difficult to remain engaged with the material.
567 However, implementing the suggestions below when preparing online lecture content
568 may ameliorate these problems.

569

- 570 • *Lecture duration:* We are all spending more time online, so the likelihood of
571 habituation to this environment is high; thus, shorter lectures are usually a better
572 option than longer ones. Student attention span for watching lecture videos
573 wanes after approximately 20 minutes, based on recordings made in a lecture
574 hall (Bauer et al. 2019), and may be even shorter given that the pandemic has
575 resulted in physical distancing and, for some, an entirely virtual learning
576 environment. Students also strongly prefer shorter online lectures (Velegol et al.
577 2018), and thus are more likely to remain engaged by them. Another
578 complication to consider, however: when topics include several shorter videos,
579 students are less likely to watch them all (Beatty et al. 2019). In general, we
580 suggest either producing several short videos or clearly advising students to
581 watch longer videos in stages. It is worth noting that students in Beatty et al.
582 (2019) reported greater likelihood of viewing all the lecture videos for a particular
583 topic if they perceived them as valuable. Incorporating active engagement within
584 videos (see below) is thus likely to increase the chances that students engage

585 with all of them. In addition, reaching out to students who haven't completed all
586 the lectures in a module can improve participation (van Oldenbeek et al. 2019).

- 587 ● *Are you in the picture?* Seeing your face helps personalize the experience; on
588 the other hand, using a picture-in-picture mode may obscure or distract from
589 slide content. This can be ameliorated by independently posting PDFs of your
590 slides. Feel free to mix it up – you don't need to be in every slide if it's not useful,
591 but appearing in opening and/or closing slides can help students feel connected
592 to you. If you're recording multiple lectures in succession, consider changing
593 clothes and locations between lectures.
- 594 ● *Quality control:* As anyone who studies vocal behavior knows, it's important to
595 check your recordings to confirm volume and clarity. At minimum, listen to the
596 first and last few seconds of each separate recording, as cut-offs are most
597 common at beginning and end. If you are learning the technology or recording in
598 a new location (e.g., home office instead of work), it's worth listening to at least a
599 few videos in their entirety. Other issues to consider, independent of the
600 recording quality, is the quality of your intonation and speed. Do you trail off at
601 the end of sentences too much? Are you talking too fast? Is there too much
602 echo? You do not need studio quality production values, but be sure you are
603 clear. See also Inclusivity and Equity, below, with regard to checking closed
604 captioning and transcripts.
- 605 ● *Mix modalities:* Further counter habituation by introducing dynamic visual
606 elements to your lectures, instead of just "talking over slides". Use highlight or
607 drawing tools in your lecture platform to emphasize aspects of your slides (similar

608 to using a pointer in a face-to-face class). You can also incorporate video or use
609 a digital whiteboard. The latter may be built into your lecture platform either as a
610 separate feature (e.g., Zoom) or by the ability to draw on slides, using blank
611 slides as “whiteboards” (e.g., VoiceThread). Alternatively, you can use your tablet
612 or separate web-based app (e.g., Limnu, which also allows for separate break-
613 out rooms). Remind students to take especially good notes when delivering
614 challenging content, and to pause videos when they notice their minds are
615 wandering. In an asynchronous class, short videos can be embedded in mixed-
616 media pages that also provide written passages, graphics, links to internet
617 content, PDFs of literature articles, and assignments/activities, all of which can
618 be used to convey information that face-to-face classes might normally deliver in
619 a lecture format.

- 620 ● *Slide duration:* More slides with less narration on each makes it easier to edit
621 your narration if necessary, and easier for students watching asynchronously to
622 ask questions about particular points.
- 623 ● *Slide numbers:* Number your slides (if your video lecture program does not do so
624 automatically) and ask students to jot down slide numbers in their notes when
625 they feel the material is not resonating with them.
- 626 ● *Eye to the future:* While you may not be planning to teach online again, you may
627 find it useful to reuse some of your lectures in the future: as part of flipped class
628 or independent learning activities for students who miss class due to personal
629 emergencies, or as make-up activities following extended campus closures for
630 weather, for example. If you can foresee such uses, limit comments related to

631 current events or class schedule (assignment deadlines, etc.) to introductory or
632 concluding slides.

633 *Inclusivity and Equity in your Lectures*

634 Both the COVID-19 pandemic and online learning environments disproportionately
635 disadvantage students from underrepresented groups (e.g., Zhang et al. 2020).
636 Therefore, it is even more important that lectures be planned and delivered in a manner
637 that prioritizes accessibility and inclusion. Some strategies to consider:

638

- 639 ● *A sense of academic belonging:* Do you highlight the work of underrepresented
640 scientists? As you will almost certainly be revising your lectures for the online
641 environment, now is a fine time to decenter your syllabus from a Eurocentric,
642 Judeo-Christian, colonialist worldview (#DecolonizeYourSyllabus). Lee (2020)
643 provides an excellent starting point for expanding how you represent diversity in
644 the field of animal behavior (see also #BlackinAnimalBehavior). Consider also
645 how you discuss the work of scientists who espoused racist, sexist or otherwise
646 offensive views.
- 647 ● *Consider bias in the science, not just the scientists:* Review the examples you
648 choose to illustrate key points. Do all of your sexual selection examples feature
649 choosy females and aggressive males? Is sexual behavior solely reproductive
650 and heterosexual in your syllabus? Is parental care a female enterprise, except in
651 so-called “sex role reversed species”? Update your lectures to represent a more
652 modern understanding of these topics and alternative hypotheses from a different
653 theoretical lens (e.g. Monk et al. 2019). Consider also explicit discussion of the

654 history of topics where bias has influenced the field (for example, “Bateman’s
655 Principle”, Hoquet 2020).

- 656 ● *Equity in access*: Record synchronous lectures (be sure to notify students that
657 they’re being recorded), and do not require synchronous attendance. Ensure all
658 posted documents are in a format that supports optical character recognition
659 (OCR) so that they can be searched and are available for text-to-speech
660 programs.
- 661 ● *Protect privacy*: For a variety of reasons, some students require their privacy to
662 be maintained when online (Casey 2020). Permit flexibility for students who are
663 uncomfortable turning on cameras for synchronous lectures or activities, and
664 honor their use of a pseudonym. (Note that not all devices are capable of using a
665 photo as a background to maintain privacy.)
- 666 ● *Design for all*: Recording synchronous sessions and providing closed
667 captioning/transcripts are examples of how designing for inclusion improves
668 learning for everyone. Not only are both essential for accessibility, but they also
669 provide opportunities for reinforcement that can improve attention and
670 understanding for all students. Most lecture platforms automatically provide
671 closed captioning now (note: Zoom can provide full transcripts of recordings,
672 though only when saving video to the cloud; you can also upload to YouTube for
673 captioning).
- 674 ● *Check transcripts*: Sometimes words and phrases may be mistranslated in ways
675 that can disproportionately impact hard-of-hearing students. You don’t need to
676 spend time correcting vocal tics, but there may be major errors. While there may

677 be cases where the mistranslations are humorous (e.g., collared peccaries'
678 group dynamics = collared pecker ease group dynamics), other cases can be
679 offensive (e.g., brown versus black alleles = brown versus black illegals). It is
680 worth letting students know that transcription is automatically generated, and ask
681 them to let you know if there are egregious errors that you didn't catch (possibly
682 with extra credit rewards). In some platforms, closed captioning cannot be edited,
683 but transcripts can.

684 *Fostering Engagement While Minimizing Stress*

685 Students and instructors are dealing with the synergistic crises of a global pandemic,
686 social injustice, and changes in living and financial circumstances; anxiety is
687 widespread (Brown and Kafka 2020). It is therefore not surprising that students report
688 feeling low engagement with course content (Lederman 2020). How can you counter
689 this anxiety while helping your students succeed in your class?

690

- 691 ● *Foster active engagement:* Even asynchronous lectures can be active. Consider
692 including question slides that students can answer by commenting; some
693 platforms (e.g., VoiceThread, Kaltura Capture) allow student comments to remain
694 private, so comments can serve as mid-lecture quizzes. Frequent quizzes
695 enhance student learning (DeLozier & Rhodes 2017), and scattering questions
696 through the lectures may help maintain student focus. Polling apps that you may
697 use in your face-to-face classes (e.g., Kahoot!, PollEv) can be adapted for both
698 synchronous and asynchronous use.

- 699 • *Encourage social interactions:* Even asynchronous lectures can include social
700 connections. Many platforms allow for (and automatically track) student
701 comments on lectures; giving low-stakes credit for comments or questions (either
702 directly on the slides or on each other’s comments and questions) allows for
703 student interaction even in asynchronous lectures. Some platforms (e.g., Zoom
704 and Big Blue Button) have integrated polling features that can be used as breaks
705 or to foster discussion in synchronous lectures. You can also pose questions in
706 the lecture and ask students to respond in another forum that involves social
707 interaction (e.g., discussion board, Flipgrid, social media). Asking for participation
708 in a virtual format may even be more successful than in face-to-face
709 environments, because otherwise reluctant students may be more comfortable in
710 some of the alternative discussion formats.
- 711 • *Be kind, be honest:* While our circumstances differ, we are all living in
712 extraordinarily difficult times; your class is not a separate universe. There’s no
713 need to pretend you are a “robo-instructor”, unaffected by or unaware of world
714 events. A few occasional words of “checking in” at the beginning or end of your
715 lectures, acknowledging the stresses we are all under, and that you, too, are
716 learning how to navigate our current reality, will help students feel less alone in
717 your class and in general, and may help them feel more willing to engage.

718 **Discussion Recommendations**

719 Discussion is a key component of most animal behavior classes, and so considering
720 how to replicate this experience in online courses is important. Depending on your
721 delivery mode, discussions can be held synchronously (either via video or chat rooms)

722 or asynchronously (via discussion boards, etc.). While many of us are likely more
723 comfortable with the synchronous approach, we found that some students in our spring
724 2020 courses, forced into online formats by the pandemic, really enjoyed the
725 asynchronous discussions as they gave them more time to develop their questions and
726 compose thoughtful replies relative to their experiences in live class discussions. Here
727 are some suggestions:

728

- 729 • *Discussions of core principles, experiments, or current research.* As with any
730 discussion, a good prompt is critical; prompts can be either self-written or, if
731 you're using a textbook, you can take advantage of chapter questions. Turning in
732 written answers to these prompts prior to a class discussion offers another low
733 stakes assignment that could be graded for participation, and also helps
734 instructors know the level of understanding students have of the reading.
735 Students can then be assigned to groups to discuss their answers either
736 synchronously or asynchronously.

737 Asynchronous discussions on a discussion board can be effective if
738 planned well. It is often helpful to break students into small groups within the
739 LMS when assigning discussion prompts, because this avoids the repetitive
740 student answers that sometimes plague online discussion boards. Individuals
741 within each group can then be assigned different prompts. For example, if the
742 topic is to discuss a small set of questions about a literature article, students
743 within the group could each be responsible for presenting an initial answer to one
744 question that other group members are then tasked with improving. We also

745 have found it helpful to use the “reply before seeing other posts” option available
746 in many LMSs so that students must craft their own responses before seeing and
747 responding to those of others. Another tip is to require students to make
748 responses at two or more different time points, increasing the opportunity to
749 engage in back-and-forth conversation. Discussions can be easily graded mini-
750 assignments. They are often amenable to single-point satisfactory/unsatisfactory
751 marking, while more elaborate posts can be evaluated using rubrics. Finally, we
752 encourage faculty to be cognizant of their direct participation in discussions;
753 students should perceive that you are reading their posts, but student
754 participation can sometimes be stifled by frequent instructor commentary. A
755 weekly summary post by the instructor, where we reflect upon interesting student
756 ideas that emerged from the various groups, and add insights of our own, can
757 often be an effective and time-efficient mechanism to recognize student
758 participation and take advantage of teachable moments.

759 ● *Journal club.* Another fruitful option for discussion is having students take turns
760 leading discussions of primary literature articles. You might want to model the
761 first one. Be sure to provide explicit expectations for the discussion leaders, and
762 encourage them to outline the paper carefully. This both improves their
763 understanding, and provides a reference example to use in their own writing
764 process. In more advanced classes, leaders may be asked to also provide
765 additional content, such as learning goals for the discussion and/or information
766 from background readings. To ensure the rest of the class is adequately
767 prepared for a lively discussion, you can require some preparation assignment

768 be due prior to class (such as identifying key points and questions regarding the
769 article); alternatively, provide explicit expectations for discussion participation and
770 perhaps provide alternative means of participation for those uncomfortable
771 speaking up.

772 ● *Invite guests.* If you're discussing an article, consider inviting the author to join in
773 the discussion, either through a synchronous format like Zoom or by answering
774 questions that remain from an asynchronous format (either via pre-recorded
775 video or text). Here is another excellent opportunity to highlight the work of a
776 diversity of scientists from different racial and cultural backgrounds. As the
777 Animal Behavior Society conference is offered virtually in 2020, the short video
778 presentations of current research offer a unique opportunity to incorporate
779 presentations from a variety of scientists into your class, and could be the seed
780 for discussions.

781 ● *Case studies:* Even in an online environment, case studies continue to be
782 excellent fodder for discussions focusing on specific topics in behavior, as well as
783 the process of science. For example, the National Center for Case Study
784 Teaching in Science (NCCST; <https://sciencecases.lib.buffalo.edu/>) has a wealth
785 of published cases relevant to courses in animal behavior. Many of these are
786 designed to use an interrupted case pedagogical approach, with periods of in-
787 class small-group discussion punctuated by new information or prompts provided
788 by the instructor. While one could stage this in a synchronous video classroom,
789 these cases can also be transitioned into an asynchronous format, using LMS
790 restrictions to ensure students progress through the assignment in the correct

791 sequence. Alternatively, steps in a case study can be posted over multiple days
792 by the instructor, and students can then discuss each step in a threaded
793 discussion board.

794 **Assignment Recommendations**

795 One lesson from spring 2020 was that students felt overwhelmed by the new workload.
796 Some instructors compensated for the shift to an online format by including too many
797 assignments. We strongly encourage you not to overload students with excess work.
798 Instead, thoughtful, flexible assignments enhance student learning without adding a
799 heavy grading burden on the instructor. Be sure your assignments directly connect to
800 your prioritized learning outcomes (See Course Design, above). Flexibility gives
801 students multiple paths to success. We give some ideas for types of assignments that
802 can work well in online courses. While obviously not an exhaustive list, these serve as
803 examples of assignments that work well in the online environment.

804 As a general rule, the benefits of more, low-stakes items exceed those of fewer,
805 high-stakes items. Low-stakes assignments can maximize student engagement and
806 learning while minimizing stress, because no one assignment contributes a great deal to
807 their final grade. One way to do this is with weighted “pools” of low-stakes assignments
808 which are individually small grade contributions, and can be placed into weighted
809 categories of different assignments, quizzes, etc. You may also want to consider
810 alternative grading schemes for your assignments to help empower students in their
811 own assessment, further lower the stakes, or reduce time strain on grading.

812 Larger, higher-stakes assignments have an important role to play as well. Even
813 more so than in face-to-face classes, it is critical that longer assignments be highly

814 scaffolded. Students engage more with class material on their own in online classes
815 than in face-to-face classes, and so they need clear instructions and guidance through
816 each step of these higher-stakes assignments. Depending on how they're employed,
817 the following examples could be viewed along a continuum of low to high stakes
818 assignments:

819

820 ● *Self-evaluation*: Providing opportunities for self-reflection can serve as a type of
821 “ungrading” assignment (Flaherty 2019). Here, you provide clear cut ways for
822 students to self-assess their performance and grade themselves, which can
823 empower students and encourage them to think more critically about what they
824 can do to improve. Specific prompts are key. Consider asking students to assess
825 their own work relative to provided rubrics, or to reflect on their note-taking skills,
826 approach to studying, or engagement with reading assignments. You can ask
827 them to outline a chapter, summarize the learning objectives from it, or respond
828 to scaled questions about how completely and carefully they completed the
829 assigned readings.

830 ● *Short, task-based assignments*: Students can be required to observe an animal,
831 and then construct an ethogram, develop a list of proximate and ultimate
832 questions, and/or post their informal observations and inferences with prompts
833 like “I noticed...” or “I wonder...” To encourage discussion, students could then
834 be asked to respond to their peers’ work by, for example, proposing alternative
835 questions or explanations.

- 836 ● *Creativity-based assignments:* Provide options for students to engage with
837 course content in creative ways. Ask students to write a limerick or haiku about a
838 concept or article and post to the discussion board (or tweet @Science_Poetry);
839 this type of assignment can help them focus on the key takeaways without
840 resorting to patchwriting or feeling self-conscious about “sounding scientific”, and
841 it will reveal to you quickly how well they’re comprehending the ideas.
- 842 ● *Abstracts:* Writing a strong abstract requires solid understanding of a study’s
843 broad context, hypothesis, methods, statistical analyses, conclusions, and
844 implications, and requires good synthesis skills. Thus, an abstract assignment
845 can serve as a relatively low-stakes way to assess student understanding. For
846 lab projects, consider reducing some of your formal lab report assignments to
847 only an abstract. For an advanced class, perhaps require a “stats appendix” that
848 demonstrates the statistical approach students used to generate their
849 conclusions. For class activities that require students to read primary literature,
850 provide them the paper without the abstract and ask them to write it themselves.
- 851 ● *Peer review:* For any type of writing assignment, incorporating peer review
852 increases student interaction and the ability to learn from their peers.
853 Thoughtfully design rubrics to guide students in their assessment, avoid yes/no
854 responses, and prompt detailed comments. For example, ‘Propose two specific
855 suggestions for how the author can improve their Methods section’ is better than
856 ‘Are the methods clearly articulated? Does the author provide the appropriate
857 level of detail?’ For advanced classes writing manuscript-style lab reports, you
858 can promote authentic practice of professional work by using the reviewer

859 questions for specific behavior journals. Peer reviews can also be incorporated
860 into other types of assignments (for example, see Mock Grant Proposals, below).

- 861 ● *Primary literature dissections:* Students can be required to find primary literature
862 articles related to current course topics, and post very brief and targeted
863 summaries that ask them to deconstruct the article: for example, identifying the
864 primary question, experimental design, primary results, and conclusion. A more
865 focused alternative: ask students to post one figure from a primary literature
866 article, state what question the authors were asking, experimental design
867 relevant to that figure only, and how that figure contributes to the overall
868 interpretation. These short assignments are easy to grade, yet provide students
869 with opportunities to explore how interpretations are constructed in science.
870 Students can also be asked to comment on each other's posts, proposing
871 alternative interpretations or summarizing the posted results in verse (see *Peer-*
872 *review*, above). Social annotation of articles (see Table 3 for software options)
873 works particularly well here to encourage a deeper and communal reading of
874 texts.
- 875 ● *Student presentations:* Students can present their work (from either lecture or lab
876 course components) in either synchronous or asynchronous formats. For
877 reasons of equity detailed above, we suggest pre-recorded presentations that
878 can be viewed and responded to asynchronously via discussion boards. Many
879 applications used in asynchronous lectures (e.g., VoiceThread, FlipGrid) allow for
880 text, audio, and video responses from classmates, furthering opportunities for
881 asynchronous discussion of student work. However, we note that there is often

882 great camaraderie to be found in synchronous meetings online where student
883 presenters can be asked questions in real-time after their pre-recorded
884 presentations are played by a moderator.

885 Because pre-recorded presentations can be readily shared, consider
886 working with your department or institution to develop mechanisms to
887 communicate student work outside the classroom via social media platforms and
888 poster sessions. Also consider the value of developing assignments targeted for
889 the broader community that may take the form of popular science radio clips (like
890 those at birdnote.org) and vlog posts to be shared with local zoos, conservation
891 organizations, museums, K-12 classrooms, and more.

892 ● *Mock grant proposals:* Regardless of class format, mock grant proposal projects
893 provide excellent opportunities for students to take ownership of their learning
894 and select a topic they are personally motivated to learn more about. Guidelines
895 for the final product can follow those of real graduate student grant programs
896 such as the Animal Behavior Society's graduate student grant or the National
897 Science Foundation Graduate Research Fellowship Program. We recommend a
898 highly structured and scaffolded development of the project, with multiple low
899 stakes assignments guiding the students towards the development of a truly
900 innovative proposal, and providing multiple opportunities for students to share
901 and compare their ideas throughout. These opportunities can be structured
902 synchronously during live class or lab time, or asynchronously via pre-recorded
903 short presentations. The scaffolded development could include: Step 1: sharing
904 broad topics of interest; Step 2: presenting a key "anchor article" that has been

905 foundational in a given student’s development of their proposal ideas; Step 3:
906 recorded “elevator pitch talks” and written drafts; Step 4: peer-review
907 discussions; Step 5: final proposal submissions; Step 6: peer-review panel
908 discussions to determine who gets “funded”. Sprinkle in one or two required one-
909 on-one conversations between student and instructor, and give plenty of
910 feedback and encouragement along the way. We have seen these projects help
911 our graduating seniors find their graduate school mentors! We have also watched
912 students’ eyes grow wide when we show them a recently published article testing
913 the same questions they have proposed, illustrating how they have been
914 generating truly novel and significant questions in behavior. It can be inspiring
915 and transformational for students and faculty alike.

- 916 ● *Course wrap activity:* Ending with a low stakes assignment can bring a sense of
917 refreshment after high stakes assignments and exams. Online courses especially
918 can have a feeling of ending abruptly, leaving students with a sense of being
919 dropped. Reflection pieces work well here, such as writing a letter of advice to
920 next year’s class about how to succeed and what challenges to work through.
921 You can share the best ones with your next class!

922 **Testing and Assessment Recommendations**

923 Perhaps no aspect of teaching online triggers as much angst in instructors as the
924 question of how to give exams. Testing in an online environment is fundamentally
925 different from testing in a classroom. As with other aspects of developing an online
926 course, however, you may find that testing and assessment techniques applied in an
927 online environment become your preferred techniques in face-to-face classes as well.

928 With the pivot to online classes in the spring, many institutions subscribed to
929 online proctoring services. If you want to try to mimic the in-class exam experience, you
930 can use one of these (e.g., Respondus). However, note that these options often add to
931 student expenses, place additional technological constraints on students, and have
932 raised privacy concerns. The use of these services also reinforces an adversarial, rather
933 than collaborative, relationship among students, and between students and instructors.
934 For these reasons, we discourage lockdown browsers and webcam monitoring during
935 assessment activities such as exams.

936 Fortunately, there are alternative approaches, many of which are well-suited for
937 animal behavior classes. It's worth considering why students might be tempted to cheat:
938 anxiety, the high stakes nature of exams, the preparation "gap," and most influentially,
939 peer behavior, which can normalize cheating and instill fear that other students are
940 cheating and "getting ahead" (McCabe et al. 2001). Taking these reasons into account,
941 we outline some alternative approaches below. While these alternative approaches can
942 be challenging to implement at first, especially while trying to minimize the grading
943 burden, they are also readily applicable to face-to-face classes – you may find that you
944 never want to give a "traditional" exam again.

945

- 946 • *Lower the stakes:* Replace high-stakes exams with frequent low-stakes quizzes
947 (i.e., at least one per topic or module). In addition to lowering the benefit of
948 cheating on any one quiz, this strategy helps keep students from falling behind or
949 procrastinating, while providing you with a much more fine-grained analysis of
950 what students do and do not understand, allowing for a more adaptive approach

951 in your teaching. Frequent low-stakes quizzes reduce student anxiety about the
952 “preparation gap” and also work well with a specifications-based grading scheme
953 (see Course Design, above). Perhaps most importantly, frequent testing is not
954 just an assessment tool, but also a highly impactful teaching technique. Indeed,
955 in a review of frequently used active learning methods, frequent quizzing was
956 found to have the most support in terms of effectiveness in improving student
957 learning (DeLozier & Rhodes 2017). In other words, think of frequent quizzes as
958 a critical part of your teaching, not its endpoint.

- 959 ● *Everything’s “open-book”*: Chances are, relatively few of your regular animal
960 behavior exam questions ask for memorized (or googleable) and regurgitated
961 factoids. For online assessments, write questions with the explicit expectation
962 that students will (and should) consult their notes or other course resources.
963 Focus on questions at higher levels of Bloom’s taxonomy: ask students to
964 interpret data, explain relationships, design experiments, and solve problems.
965 This can be challenging to do without generating an unrealistic grading burden
966 (but see “*Include a mix of question types*”, below), but opens up important
967 avenues for reconsidering assessment that may carry over beneficially when
968 face-to-face teaching resumes.
- 969 ● *Honesty affirmations*: Ask students to write a sentence on their quiz/assignment
970 that affirms that they have not received help from anyone else to decrease the
971 temptation to cheat. By actively affirming they are honest and not “cheaters,”
972 students should be less likely to cheat. People tend to avoid implicating

973 themselves of unethical behavior (Bryan et al. 2013), and students are less likely
974 to cheat if there is a perceived culture of academic integrity (McCabe et al. 2001).

- 975 • *Include a mix of question types:* When giving frequent quizzes in large sections,
976 there's no shame in using multiple choice questions, but including at least a few
977 short answer questions on each quiz helps provide additional insight into what
978 students are learning and give them vital practice writing about science. Multiple
979 choice questions at high levels of Bloom's taxonomy can be challenging to write,
980 but are well worth the effort. Consider using "multi-select" ("select all that apply")
981 questions instead of single-choice multiple choice questions, to allow for partial
982 credit (further lowering the stakes and rewarding partial understanding) and to
983 avoid favoring students with extensive standardized test training. Avoid single-
984 answer multiple choice with combined answer options (ex. A & B, all of the above
985 except C, etc.), as these penalize partial knowledge and reward students with
986 extensive standardized test training. Matching and fill-in-blank formats are also
987 useful for higher order questions, and can be autograded (but always check the
988 latter for unexpected but correct answers).
- 989 • *Quiz delivery dos:* Take advantage of your LMS quiz settings to minimize sharing
990 of quiz information: display one question at a time in random order; randomize
991 selections in multiple choice questions; and build question banks (so not all
992 students receive the same questions).
- 993 • *Quiz delivery don'ts:* Some common recommendations for preventing cheating
994 can be quite harmful to students and impede learning, so these we recommend
995 you avoid. Do not restrict students' ability to move backwards in the quiz.

996 Remember, taking the quiz is part of the learning process, and if a later question
997 helps a student realize an earlier mistake, that's a good thing. A common study
998 strategy taught to students by university disability services is to skip questions
999 they aren't sure about and return to them later, so preventing backtracking could
1000 be disadvantageous to students with testing accommodations. Also, do not
1001 overly restrict the quiz time period or quiz duration. Students will run into
1002 technological problems, and are unlikely to be working from a distraction-free
1003 environment. Provide a large time window in which to take the quiz (a full day is
1004 not too long, especially if you have students in many time zones and/or who work
1005 full time or have family responsibilities), and a longer quiz duration (2-3x) than
1006 you would for a similar length face-to-face assessment.

1007 ● *Oral exams:* If the class size isn't too large, oral exams are another alternative,
1008 and can be conducted synchronously or asynchronously (with students recording
1009 their responses); they can also be conducted individually or in groups (see
1010 below).

1011 ● *Collaborative assessments:* We almost never operate in isolation as scientists,
1012 so aligning your assessment practices with professional practices to be more
1013 authentic could manifest as collaborative exams. This could be in the form of
1014 short essays or oral exams. Clear guidelines are needed to establish that part of
1015 grade is ensuring participation and equal mastery of learning objectives from all
1016 group members, and how you'll be assessing the quality of the contributions. In
1017 addition to increasing student engagement, collaborative approaches result in
1018 less items to grade, making it more feasible to incorporate essays and oral

1019 exams into larger classes. (See also recommendations with regard to groups in
1020 Course-wide Recommendations.)

1021 ● *Combined individual and collaborative assessments*: One limitation of
1022 collaborative assessments is that students may distribute the workload such that
1023 no student fulfills all the intended learning objectives. One mechanism to prevent
1024 this is a 2-stage structure: students first complete the assessment individually,
1025 then re-take (or take a modified version) in groups. The grade is a predetermined
1026 ratio of independent and group attempts (typically with a caveat that group
1027 grades cannot lower individual grades).

1028 ● *Alternatives to exams*: Exams don't reflect any aspect of professional practices
1029 and while frequent quizzing enhances learning (DeLozier & Rhodes 2017),
1030 infrequent long exams are unlikely to promote long-term retention of material.
1031 Thus you may want to consider replacing them entirely with alternate options.
1032 Reflection statements in response to a general prompt used throughout the class
1033 or specific prompts highlighting key principles of each course module can be
1034 impactful ways for students to interact with material. Reflective writing requires
1035 students to use writing as a natural part of the thinking process, summarize
1036 information, and integrate content. As a result, engagement with course material
1037 is enhanced, knowledge can be personalized and contextualized, and learning is
1038 deepened (Tewksbury 1996; Fuller 2017; Chang 2019). Reflection portfolios can
1039 be written for the instructor's eyes only, or can be peer-responded (Gopen 2005);
1040 a peer-response approach could be particularly helpful in online classes as
1041 another way to help build community among groups of students. We encourage

1042 you to allow students space in their reflections to comment on their learning
1043 process itself, including their engagement level in class, challenges faced, etc.

1044 In lieu of a final exam, consider an alternative assignment focused on a
1045 skill-development learning goal instead of a content-based learning goal (see
1046 Backwards Design). For instance, written analyses of data sets or journal articles
1047 are valuable ways to assess the development of key academic skills your
1048 students have developed through class paper discussions and other course
1049 components. If community-building was a critical course goal, consider allowing
1050 these final analyses to be performed collaboratively by student groups.

1051 ● See also the Assignments and Discussion sections for more ideas that could be
1052 weighted heavier to replace traditional exams.

1053 **Laboratory Recommendations**

1054 Animal behavior labs are often immersive, hands-on, and require working with live
1055 animals. At first glance adjusting for a face-to-face physically distant lab experience may
1056 feel somewhere between arduous and impossible. And yet, with careful choices and
1057 planning, one can offer meaningful and intellectually rewarding lab experiences,
1058 including authentic and collaborative research opportunities.

1059 As with lectures and discussions, the first decision one must make regarding labs
1060 is about the mode of instruction (see Modes of Instruction, above). Will you develop
1061 socially-distant in-person labs or an online approach, either synchronous or
1062 asynchronous? Revamping all of your labs to meet physical distancing or virtual
1063 requirements can feel daunting. Keep in mind that laboratories do not need to be weekly
1064 stand-alone exercises (i.e., a 15 week course does not need 15 different lab activities

1065 each on a different topic), and that students can benefit from multiple-week and term-
1066 long projects. By carefully scaffolding these projects with multiple low-stakes
1067 assignments that culminate in a final paper, proposal, poster, or presentation, lab time
1068 can be used to support student efforts, encourage peer-to-peer sharing of information
1069 via informal presentations, and more. For instance, several of us typically teach our
1070 face-to-face courses with only a few weeks of “standard” lab exercises developed to
1071 teach basic observation skills, ethogram construction, use of event recorders, and
1072 experimental design. The remaining weeks of lab are used to support term-long
1073 research projects including: a collaborative study at local zoo, aquaria or animal
1074 shelters, and/or the development of individual mock Animal Behavior Society graduate
1075 student grant proposals. While these labs still require careful redesign for the remote
1076 format, the structure simplifies the process by reducing the total number of “topic-based”
1077 labs to be reimaged for the remote learning environment.

1078 Behavioral scientists are a creative group that has fashioned a variety of
1079 ingenious ways to wrangle animals (and teach students), and will likely devise labs that
1080 far surpass our recommendations here (e.g., the shared google folder on behavior labs
1081 and assignments). But even so, we offer some suggestions for both physically-
1082 distanced in-person and entirely remote online labs.

1083 *Physically Distanced In-Person Labs*

1084 For in-person instruction, laboratory rooms generally need to be at 30-50% capacity to
1085 meet the guidelines for physical distancing (based on room size). This means that for
1086 each lab session, only one third to one half of your students are present. In this
1087 situation, a cohort approach is best because it does not require additional instructors or

1088 physical lab space. Be sure that all shared equipment is disinfected before and after use
1089 using disinfectant wipes or 70% ethanol.

1090

1091 • *Cohort approach:* In a cohort approach, you choose a handful of the most
1092 important labs that need to be in-person and cycle subsets of your students as
1093 cohorts through those labs over the course of the term, while putting the
1094 remainder of the labs online. Alternatively, if this is not feasible because you are
1095 doing multi-week experiments, you can shorten the in-person time spent in the
1096 lab room and have cohorts arrive at different times: for example, half of the
1097 students arrive for the first 2 hours, clean the lab for 15 min, and then the other
1098 half arrive for the last 2 hours. Keep in mind that the staffing required to prepare
1099 labs may be at a reduced capacity and, if you are using animals maintained in
1100 colonies, the animal care staff may also be at reduced capacity. Coordinating
1101 with your director of laboratories (if you have one) to meet the required distancing
1102 guidelines at your institution should be done early and often.

1103 • *Outdoor labs at a fieldsite:* Behavior labs may have the option of meeting outside,
1104 which allows for more physical distancing and reduced viral transmission rates.
1105 Labs that focus on observing animals in the field can use this approach
1106 effectively. Staggering the times that students come to the fieldsite can reduce
1107 contact time, but can be logistically difficult for off-campus sites. Thus, easily
1108 accessible on-campus sites should be prioritized when possible, and safely
1109 managing travel to off-campus sites by car or public transportation needs to be

1110 carefully considered. For safety reasons, students should always be
1111 accompanied by an instructor or teaching assistant when in the field.

1112 *Entirely Online Remote Labs (Synchronous or Asynchronous)*

1113 For labs which will be held remotely, there are a different set of considerations. Again,
1114 the first consideration is mode of instruction: synchronous, asynchronous, or a
1115 combination. The second consideration is the structure of the lab exercises and the
1116 amount of student-to-student collaboration you expect online.

- 1117
- 1118 • *Fieldwork:* You may decide to have students do field observations remotely by
1119 asking them to conduct in-person data collection near their homes. Depending on
1120 the student's location, song birds, shorebirds, water fowl, squirrels, insect
1121 pollinators, cockroaches, flies, ants, and spiders may be readily available
1122 subjects. Students could use community science mobile applications like eBird
1123 and iNaturalist to submit checklists of observations, submit short videos of
1124 behavior they observe near their homes, or conduct independent research
1125 projects. These projects should remain strictly observational to eliminate the
1126 need for Institutional Animal Care and Use Committee (IACUC) approval or other
1127 institutional, local, state/provincial or federal permits, especially if focused on
1128 vertebrate and other protected animal groups. If a student proposes to observe
1129 human behavior or use social media platforms for data generation, be sure to
1130 consider requirements for Institutional Research Board (IRB) approval.
1131 Observations of people should be conducted only in public spaces and with no
1132 personal identification.

1133 One important consideration for remote fieldwork is that it is hard to
1134 ensure student safety, even in local public parks (see Mock 2020;
1135 #BlackBirdersWeek, #BlackInNature). Minority, LGBTQIA2+, and female
1136 students alone in the field are vulnerable targets (#MeToo, Flaherty 2017). To
1137 overcome this obstacle, one can suggest observations in a public zoo or private
1138 backyards. However, note that backyard field observations may not work for all
1139 students and raise issues of equity. Overall, we recommend a flexible approach
1140 that allows for students to choose individual fieldwork if they wish, but also
1141 provides at least one of the other options below as equal alternatives for lab
1142 projects, and not as an individual accommodation or lesser Plan B. The most
1143 important rule is safety first!

1144 ● *Remote study subjects:* Rather than relying on face-to-face observations of
1145 animals, instructors can take advantage of other excellent sources of study
1146 subjects including live nestcams, zoo livestream feeds, or pre-recorded videos of
1147 animals (Table 1), including experimental trials that are video-recorded by you
1148 and/or your colleagues. Additionally, you may opt to make and post video
1149 recordings of the same animals that students would have typically viewed in-
1150 person during a lab exercise. Students could view these recordings and do much
1151 of the same work they would have done in person. Libraries of sound recordings
1152 (Table 2) also have great potential for use in remote lab exercises.

1153 ● *At-home study subjects:* Depending on your departmental resources, it may be
1154 possible to mail simple kits to each student's home. Aphids, bean beetles, ants,
1155 and zooplankton may all be reasonable possibilities here. Students can observe

1156 these animals, construct ethograms, develop and test simple experimental
1157 designs, and present results to their peers. Keep in mind the need to ensure
1158 ecologically sound and humane endpoints for these animals. If your ability to
1159 oversee this critical step is uncertain, we advise against such kits.

1160 ● *Datasets:* While encouraging students to directly observe behavior has obvious
1161 benefits to our classes, datasets can also be used effectively to help students
1162 test hypotheses, analyze data, and practice graphical construction and
1163 interpretation. Such datasets can come from the published literature, community
1164 science mobile apps (see software recommendations below), your and your
1165 colleagues' personal research, and/or previous class-based lab exercises.

1166 ● *Collaborative studies:* Remote and at-home study subjects do not remove the
1167 possibility of students collaborating in groups. For example, pairs of students
1168 living in different geographic regions can agree to a study plan and later combine
1169 their field observations to make comparisons across populations. Similarly,
1170 teams of students could examine nestcam options, conduct basic observations of
1171 at-home study subjects, or review potential datasets. Then, they could develop a
1172 research question and sampling methodology together, and share data collection
1173 and analysis duties. If students do work on lab projects in groups, time should be
1174 provided for the collaborative process, whether that is done synchronously during
1175 scheduled lab times or asynchronously.

1176 Given the global pandemic, many animal behavior classes world-wide will
1177 be conducted online. This unique situation provides opportunity for collaborations
1178 that extend well beyond a single class to form national and international student

1179 research teams that work together to collect large amounts of data and address
 1180 questions with an explicit geographic component – something that would be
 1181 difficult for students to explore in a typical face-to-face format.

1182

1183 Table 1. Example sites to find live webcams and pre-recorded videos.

Live Webcam	URL	Highlights (more on site)
San Diego Zoo	https://zoo.sandiegozoo.org/live-cams	Variety of vertebrates: hippo, platypus, baboon, polar bear, apes, tigers, elephants, giraffes, koalas, penguins, burrowing owl and condor
Smithsonian National Zoo	https://nationalzoo.si.edu/webcams	Variety of mammals: black-footed ferrets, elephants, panda, cheetah, naked mole rat, lions
Georgia Aquarium	https://www.georgiaaquarium.org/webcam/beluga-whale-webcam/	Variety of vertebrates; Beluga, sea lions, alligators, southern sea otter, puffins
Monterey Aquarium	https://www.montereybayaquarium.org/animals/live-cams	Variety of marine organisms; coral reef, jellyfish, sharks, sea otters, kelp forest, open sea cam
Cornell Labs	https://www.allaboutbirds.org	Variety of live bird cams from

	rg/cams/explore-the-new-bird-cams-website/	across the United States, Canada, Panama, Carribean, and New Zealand
Audubon	https://www.audubon.org/birdcams	Live bird and nest cams

1184

1185 Table 2. Example sites to find sound recordings.

Taxon	Site
Anurans	https://www.pwrc.usgs.gov/frogquiz/ ; List of Call and Video Files on AmphibiaWeb ; Frog Watch UserGroup
Cetaceans	https://patternradio.withgoogle.com/
Insects	https://www.ars.usda.gov/ARSUserFiles/3559/soundlibrary.html ; http://entnemdept.ufl.edu/walker/buzz/
Rodents	https://mousetube.pasteur.fr/
Birds	http://xeno-canto.org , https://www.macaulaylibrary.org/ ; https://blb.osu.edu/

1186 **Office Hours Recommendations**

1187 Instructor-student interactions, including those that occur outside the classroom and in
1188 office hours, are essential for student success (e.g., Wallace and Wallace 2001, Cokley
1189 2000, Delaney 2008), and especially so in asynchronous formats. As physical
1190 distancing can contribute to social isolation that is detrimental to learning and wellbeing,
1191 office hours become an important opportunity for students to not only interact with the
1192 instructor but also with peers. Unfortunately, students do not always attend office hours
1193 due to insecurity about interacting with faculty one on one, time constraints, or simply
1194 because they are not aware of the benefits (Briody et al. 2019). A remote format for
1195 class and/or office hours might further exacerbate low office hour attendance, and yet
1196 even if your course includes some face-to-face components, you may wish to hold office
1197 hours remotely based on your office size, your balance between on-campus and at-
1198 home work time, and to optimize safe access for all students. Thus, a conscientious
1199 effort should be made by instructors to encourage participation. To increase student
1200 attendance in online office hours, you may wish to do some or all of the following.

- 1201
- 1202 ● *What are “office hours”?* Many students may be unaware of the benefits of
1203 attending office hours, so explicitly discuss how this time can be used to improve
1204 comprehension of course material and assignment expectations, as well as for
1205 general mentoring and academic development. Clarify your personal goals for
1206 office hours and make it clear that you want students to speak with you (some
1207 students may think that office hours are private work time for faculty during which
1208 they are *not* to be disturbed). Also make clear (in the syllabus, introductory video,

1209 and in frequent reminders) that office hours are not private because other
1210 students may be in attendance, and that private online meetings may be
1211 scheduled for those students who need it.

- 1212 ● *What's in a name:* Given student uncertainty about the role of office hours,
1213 consider reframing this time as “student hours” or “let’s chat about behavior
1214 hours” – an opportunity for students to participate together, interacting directly
1215 not only with the instructor but with their peers. To maximize student engagement
1216 and collaboration, consider using virtual whiteboards, shared documents, and
1217 breakout rooms. Encourage students to attend even if they don’t have a specific
1218 question; they can use the time to “work independently together” until questions
1219 arise.
- 1220 ● *Jumpstart attendance:* Students may feel intimidated and unwilling to make the
1221 first move. Require each student to attend an office hour in the first two weeks,
1222 either individually or in small groups, as one of their first course assignments.
1223 This provides opportunities for students to get to know their instructors and to
1224 become familiar with asking questions in a one-on-one or small group setting
1225 with their instructor, as well as providing the opportunity for the faculty member to
1226 get to know their individual students. Technology suggestions for scheduling one-
1227 on-one meetings includes calendars within your LMS or sites such as Google
1228 Calendar, When2meet, etc.
- 1229 ● *Keep reminding:* Students encounter a lot of information about course structure
1230 in the first days of classes, and it’s easy for them to forget details or confuse
1231 details between classes. Frequently intersperse reminders of the times and

1232 benefits of office hours during lectures and videos featuring particularly
1233 challenging content, and via periodic check-in emails.

- 1234 ● *Be consistent.* During pandemic teaching in spring 2020, many faculty noted very
1235 low attendance in virtual office hours and as a consequence, some dropped their
1236 regular office hours and encouraged students to contact them as needed to set
1237 up individual meeting times. While this allows maximum flexibility, it also reduces
1238 the likelihood of student to student interactions during these times, and
1239 disadvantages students who may have wanted to hear the discussions without
1240 necessarily participating actively. Thus, we encourage instructors to remain
1241 available at allotted times and simply turn off video and audio until someone
1242 arrives.
- 1243 ● *Be inclusive and flexible.* Flexibility is critical. Invite students to let you know if the
1244 times you've selected do not work for them and consider setting alternative or
1245 additional times; scheduling options discussed above can be useful for finding
1246 times that work for all. If your office hours are held via video, be sure to provide
1247 alternatives for students unable to access this medium, such as LMS chatrooms.
1248

1249 Once faculty and students become comfortable with the idea of online office hours, we
1250 see this as one component that may be effectively incorporated following the return to
1251 typical face-to-face class offerings. Of course, many of the above recommendations
1252 may also be successful for in-person office hours.

1253 **Resource and Software Recommendations**

1254 There are many varieties of software that can be used to enhance online instruction,
1255 ranging from those that enhance student engagement, to data collection, to community
1256 science. Here, we provide some recommendations for assessing which tools might work
1257 best for you (Table 3).

1258

- 1259 ● *Start with your students:* At the start of the course, survey your students so you
1260 know their technological situations. Do they have access to the software and the
1261 hardware required to use those tools? Also provide a list of required resources in
1262 your syllabus (see Course-wide Recommendations, above).
- 1263 ● *Align technological tools with learning goals:* You are no doubt learning about a
1264 lot of amazing tools and resources right now. However, these can lead you to
1265 over-complicate your course (see Course Design, above). Ask yourself: Does the
1266 tool engage students to focus on the learning goals? Does the tool enhance what
1267 students would have learned more than if it had not been used? Does the tool
1268 extend student learning beyond the classroom and connect to their everyday
1269 lives? Assessing the level of engagement, enhancement, and extension (i.e., the
1270 Triple E Framework, Kolb 2017) is critical before deciding to use a particular
1271 technology in your course.
- 1272 ● *Simplify student experiences:* Be mindful of how many new tools you're asking
1273 students to learn for your course. Some tools can serve more than one function -
1274 even if you prefer how a second tool performs one of those functions, ask
1275 whether the performance of the second tool is worth students learning two tools

1276 instead of one. Be mindful of how many separate accounts you're asking
1277 students to set up. Remember that some students will need to move between
1278 devices frequently, so the fewer sites, logins and passwords you ask them to
1279 remember, the better.

1280 ● *Scaffolding is important*: Just as you would not teach statistics in one lab and
1281 never use it again that term, you should not have “one-off” use of technological
1282 tools. Students and faculty both need time and space to adapt to a new tool. Just
1283 as statistics becomes more powerful and students gain mastery over time, so too
1284 is the repeated use of tools within scaffolded assignments (giving them time to
1285 develop confidence with the tool). Repeated use deepens students ability to use
1286 the tool, allowing them to focus on learning behavior instead of becoming
1287 frustrated with the software.

1288 ● *Community science*: Engaging with the broader scientific community is a
1289 wonderful way to introduce students to scientific life. You can mine the iNaturalist
1290 database of species and analyze species distribution of a target species or group
1291 (e.g., distribution of invasive species). Students can also contribute to the
1292 database. Recently, amateurs have identified never-before-seen mating behavior
1293 in arachnids and collaborated with expert curators on new projects through
1294 iNaturalist (American Arachnological Society online conference 2020). However,
1295 one must balance engagement with community science and data quality from
1296 students enrolled in your course, which may vary. For iNaturalist in particular,
1297 data quality matters in training the machine learning algorithm, so having
1298 students agree on an observation before submitting is one way to enhance

1299 quality. Alternatively, students can use an application that interfaces with
 1300 iNaturalist without uploading images to its database. Seek is a dedicated
 1301 application that allows students to make observations that are not uploaded
 1302 directly to the main database but benefit from the machine learning of iNaturalist
 1303 to provide species identification for student projects. iNaturalist/Seek has the
 1304 potential for students to use it to identify a plant in the field that an animal
 1305 consumed as well as the animal itself. This instant identification can aid student-
 1306 generated projects that are done remotely. Other community science initiatives
 1307 include eBird, which generates freely-available data on bird distribution and
 1308 migration; xeno-canto, which allows for study of geographic patterns in bird song;
 1309 and Bumble Bee Watch, which focuses on native Bumble Bees.

1310

1311 Table 3. Useful Software Tools for Online or Hybrid Animal Behavior Courses

1312

Software	Why You'd Use It
<u>Learning Management Software (LMS)</u>	Organizing & delivering content, collecting assignments, providing grades and feedback, and communication (both between students and between students and faculty). The LMS is the classroom for an online course. Ideally, other tools are either integrated with or can be linked to the LMS site.

<p><u>Remote Conferencing Software</u></p> <p>Big Blue Button, Google Meet, Microsoft Teams, Zoom, Blue Jeans, WebEx</p>	<p>Synchronous class meetings; video lecture recording; generating lecture transcripts</p>
<p><u>Video Capture Software</u></p> <p>Camtasia, OBS Studio, Screencast-o-matic, Kaltura</p> <p>VoiceThread</p>	<p>Record screen and audio feeds, with optional inset webcam recording.</p> <p>Slide-by-slide annotation of PowerPoint or PDF slides (annotations by video and/or audio, drawing tools), student commenting; in-slide quizzes; collaborative text (pdf) annotation.</p>
<p><u>Collaborative Office Software</u></p> <p>Google Docs, Google Sheets, Office 365</p>	<p>Allows students to share and synchronously edit papers, lab notebooks, slides, & spreadsheets on group projects.</p>
<p><u>Software for Interactivity</u></p> <p>Kahoot!, Poll Everywhere</p> <p>Flipgrid</p>	<p>Mid-lecture quiz/survey software, similar to “clickers”</p>

<p>Jamboard, Limnu, Padlet</p> <p>Notability</p> <p>Hypothes.is, Perusall</p>	<p>Short videos for presentations or asynchronous discussions</p> <p>Interactive post-it or whiteboard brainstorming activities during online lectures.</p> <p>Collaborative note-taking/annotation of readings</p> <p>Social annotation of text that allows for collaboration</p>
<p><u>Animal Behavior Data Collection</u></p> <p>BORIS, JWatcher</p> <p>Animal Diversity Web/Quaardvark</p> <p>Audacity, Raven</p>	<p>Data collection for behavioral observations, for use in lab assignments.</p> <p>Data source for dry labs on comparative behavior and/or phylogenetics</p> <p>Visualizing and analyzing sound recordings</p>
<p><u>Community Science Software</u></p> <p>iNaturalist, Seek</p>	<p>Interact with a database that uses machine learning to identify taxa and has curators to</p>

<p>eBird</p> <p>Bumble Bee Watch</p>	<p>validate data. Post photographs and determine ID's on flora & fauna. Advanced users can extract data on distribution maps, behavior, interact with expert curators, etc. Many projects that students can contribute to already listed.</p> <p>Submit bird species data after observation periods. Can load regionally specific guides to birds that identifies rare and unusual sightings (and potential misidentifications).</p> <p>Bee identification, behavior, and distribution</p>
<p><u>Taxa Identification</u></p> <p>Merlin Bird ID (Cornell Lab)</p> <p>Audubon</p> <p>Wild Bee ID, Bumble Bee Watch</p>	<p>Can ID birds by size, color, behavior or photo.</p> <p>Can ID birds by size, color, shape, activity, habitat, song, wing shape and tail shape.</p> <p>Can be used to ID bees</p>

1313 **Intellectual Property Rights**

1314 Intellectual property rights can vary widely from country to country, and from one
1315 institution to the next, so we have written this section in the broadest of terms.
1316 Professors are both consumers and creators of intellectual property, so both sides
1317 should be considered. Conduct a fair-use (fair dealing) analysis to determine if
1318 permission is required to use a given source. Consider whether the material lies in the
1319 public domain, is open access, or if others hold the copyright. The transformative factor
1320 (i.e., whether you have added enough insights to the original work) and the amount of
1321 the work that you plan to include (less than 10% of the work, one book chapter, one
1322 periodical article, and/or one newspaper article are often considered fair use) also feed
1323 into this fair-use analysis. Look at your institution's policies regarding copyright and fair
1324 use. University Libraries can often help with this assessment and may also help you
1325 obtain permission. Here are some primers on open access, fair use, and the public
1326 domain: <https://fairuse.stanford.edu>, especially its sections on [Fair Use](#) and the [Public](#)
1327 [Domain](#); [https://www.carl-abrc.ca/advancing-research/scholarly-communication/open-](https://www.carl-abrc.ca/advancing-research/scholarly-communication/open-access/?cn-reloaded=1)
1328 [access/?cn-reloaded=1](#)). Useful textbooks include the [New Media guide](#) and the
1329 [Canadian Copyright: A Citizen's Guide](#).

1330 Your course design is your intellectual property. Most instructors assume they
1331 have control over their own behavior courses, as they created it, and creators of a
1332 document are normally the first copyright holder. However, this right may be transferred
1333 to someone else. For example, in many jurisdictions, there is a rule under copyright law
1334 that work "made for hire" is actually owned by the employer, unless there is an
1335 agreement to the contrary. It is important, therefore, to find answers to the following

1336 questions. Do you maintain the intellectual property rights once your course is posted to
1337 the LMS? If you don't, and you deliver your course asynchronously, can your institution
1338 re-use your course materials without you? Can they sell your course materials to other
1339 institutions, without your permission or knowledge? Understanding the rules governing
1340 online teaching at your institution may influence the approach you adopt in course
1341 design.

1342 Administrators regularly announce the benefits of online courses; however, some
1343 faculty may worry that we could be painting ourselves into a corner, with online courses
1344 becoming the only option. While online teaching has numerous benefits, none of us
1345 want face-to-face teaching to disappear. Moreover, as we hope has been made clear
1346 here, the materials you develop for your course are tools, not teaching; even the best-
1347 designed asynchronous online course cannot simply be "plugged in" to play without the
1348 instructor. Ensuring administrators understand the importance of good teaching
1349 regardless of medium is a long-term goal for us all.

1350 **Learning by Teaching**

1351 All teaching is a work-in-progress; while online teaching may not be your first choice,
1352 remember: a growth mindset benefits us and our students alike. Your course is unlikely
1353 to be (and importantly, doesn't need to be) perfect on the first day of the class. As we
1354 tell our students, you will learn by doing. Be comfortable with that, and make space for
1355 your learning as the term progresses. Ask your students for anonymous feedback and
1356 be sure to discuss how you are responding to their comments. Take advantage of peer
1357 teaching expertise both at your institution, and via the professional networks that have

1358 emerged (see Faculty Recommendations, above). Keep track of common questions that
1359 arise on assignments and problems that you discover in the course structure so that you
1360 can improve in later classes; a journal of your thoughts and ideas across the term can
1361 be quite useful. While we all hope for a return to face-to-face teaching soon, planning
1362 for more than one term in which a significant component of coursework is online is
1363 probably wise.

1364 Even if you are confident that your future will not include any more online-only
1365 classes, your efforts now can improve and expand your pedagogy. You may find, for
1366 example, that you prefer the approaches to assignment and/or assessment structure
1367 developed for online classes, and decide to apply them to your face-to-face classes. If
1368 you've wanted to experiment with "flipped" class formats, you will find such approaches
1369 easier to implement after developing resources for online-only classes. Be open to the
1370 possibilities, and look for these opportunities. Include your students in this process. We
1371 will learn the way forward together.

1372 **About the Authors**

1373 We are a group of faculty with over 100 years of combined experience teaching animal
1374 behavior and behavioral ecology courses at the college level. Our experience spans
1375 public and private universities, primarily undergraduate institutions and research
1376 intensive institutions with extensive graduate programs. Our class sizes range from 10
1377 to 120 students, and all but one of us teach courses with a lab component (8 to 24
1378 students per lab section). Our experience teaching online varies, with two having
1379 extensive experience and the majority having only begun teaching in this modality since

1380 March 2020, in response to the novel coronavirus (Covid-19) pandemic. We are all
1381 dedicated behavior teachers concerned with how to best educate our students using
1382 online formats while also balancing our pedagogical goals and personal workload, in full
1383 consideration of students' varied backgrounds, challenges, and access to technology.

1384

1385 **Acknowledgements**

1386 David Logue indirectly brought this team together by starting the behaviour and
1387 evolution teaching Facebook group, where we first met and then branched off for
1388 detailed discussions in the Behavior Slack site. We gained valuable insights from #BLM,
1389 #BirdingWhileBlack, and #DecolonizeYourSyllabus. Nandini Rajamani introduced us to
1390 the India Biodiversity Frog Watch website and the Amphibiaweb.org website. Peter
1391 Hodum gave ideas for remote lab assignments. We thank Root Gorelick, Valerie
1392 Critchley, David Jackson, Julie Lavigne, and the Carleton University Academic Staff
1393 Association (CUASA) for insight and advice pertaining to the intellectual property rights
1394 discussion. We also thank our teaching mentors, all of whom have had profound
1395 impacts on our passion and practice of teaching: John Alcock, Michael Berrill, Sarah
1396 Bouchard, the Bucknell University Writing Center, Carleton University's Educational
1397 Development Centre, the College of Charleston Feminist Pedagogy FLASC, Jennifer
1398 Cramer, Joan Esson, Jennifer Harrison Fewell, Jon Fewell Harrison, the Hub for
1399 Teaching and Learning Resources at the University of Michigan - Dearborn, Steve
1400 Nowicki, Kate Owens, Kathryn Plank, Ronald Rutowski, Chisomo Selemani, Allan
1401 Strand, Joan Strassmann, Zuleyma Tang-Martinez, John Warner, and Paul Wendel.

1402

1403 **References**

- 1404 Appleton, N.S. 2019. Do Not 'Decolonize' . . . If You Are Not Decolonizing: Progressive
1405 Language and Planning Beyond a Hollow Academic Rebranding. Critical Ethnic
1406 Studies. February 4, 2019. University of Minnesota Press.
1407 [http://www.criticalethnicstudiesjournal.org/blog/2019/1/21/do-not-decolonize-if-](http://www.criticalethnicstudiesjournal.org/blog/2019/1/21/do-not-decolonize-if-you-are-not-decolonizing-alternate-language-to-navigate-desires-for-progressive-academia-6y5sg)
1408 [you-are-not-decolonizing-alternate-language-to-navigate-desires-for-progressive-](http://www.criticalethnicstudiesjournal.org/blog/2019/1/21/do-not-decolonize-if-you-are-not-decolonizing-alternate-language-to-navigate-desires-for-progressive-academia-6y5sg)
1409 [academia-6y5sg](http://www.criticalethnicstudiesjournal.org/blog/2019/1/21/do-not-decolonize-if-you-are-not-decolonizing-alternate-language-to-navigate-desires-for-progressive-academia-6y5sg)
- 1410 Barr, Damian. 2020. [https://www.damianbarr.com/latest/https/we-are-not-all-in-the-](https://www.damianbarr.com/latest/https/we-are-not-all-in-the-same-boat)
1411 [same-boat](https://www.damianbarr.com/latest/https/we-are-not-all-in-the-same-boat)
- 1412 Blum, S.D. 2020. Why we're exhausted by Zoom. Inside Higher Ed. April 22, 2020.
1413 [https://www.insidehighered.com/advice/2020/04/22/professor-explores-why-zoom-](https://www.insidehighered.com/advice/2020/04/22/professor-explores-why-zoom-classes-deplete-her-energy-opinion)
1414 [classes-deplete-her-energy-opinion](https://www.insidehighered.com/advice/2020/04/22/professor-explores-why-zoom-classes-deplete-her-energy-opinion)
- 1415 Briody, E. K., Wirtz, E., Goldenstein, A., & Berger, E. J. 2019. Breaking the tyranny of
1416 office hours: Overcoming professor avoidance, European Journal of Engineering
1417 Education, 44:5, 666-687, DOI: 10.1080/03043797.2019.1592116
- 1418 Brown, S. and Kafka, A.C. 2020. Covid-19 Has Worsened the Student Mental-Health
1419 Crisis. Can Resilience Training Fix It? The Chronicle of Higher Education. May,
1420 11, 2020.
- 1421 Casey, N. 2020. College made them feel equal. The virus exposed how unequal their
1422 lives are. New York Times, April 4.
- 1423 Chang, B. 2019. Reflection in learning. Online Learning, 23(1), 95-110.
1424 doi:10.24059/olj.v23i1.1447

1425 Chapman, K. J., Meuter, M., Toy, D., & Wright, L. (2006). Can't We Pick our Own
1426 Groups? The Influence of Group Selection Method on Group Dynamics and
1427 Outcomes. *Journal of Management Education*, 30(4), 557–569.
1428 <https://doi.org/10.1177/1052562905284872>

1429 Cokley, K. 2000. Perceived Faculty Encouragement and its Influence on College
1430 Students. *Journal of College Student Development* 41 (3): 348–352.

1431 Delaney, A. M. 2008. "Why Faculty-Student Interaction Matters in the First Year
1432 Experience." *Tertiary Education and Management* 14 (3): 227–241.

1433 DeLozier, SJ & Rhodes, MG 2017 Flipped classrooms: a review of key ideas and
1434 recommendations for practice. *Educ Psychol Rev* 29:141-151

1435 Dohaney, J., de Roiste, M. Salmon, R.A. and Sutherland K. 2020. Benefits, barriers,
1436 and incentives for improved resilience to disruption in university teaching.
1437 *International Journal of Disaster Risk Reduction*. 50:101691.
1438 <https://doi.org/10.1016/j.ijdrr.2020.101691>

1439 Flaherty, C. 2017. Harassment in the field. *Inside Higher Ed*. October 17, 2017.

1440 Flaherty, C. 2019. When Grading Less Is More. *Inside Higher Ed*. April 2, 2019.
1441 [https://www.insidehighered.com/news/2019/04/02/professors-reflections-their-
1442 experiences-ungrading-spark-renewed-interest-student](https://www.insidehighered.com/news/2019/04/02/professors-reflections-their-experiences-ungrading-spark-renewed-interest-student)

1443 Freire, P. 1970. *Pedagogy of the Oppressed*. Continuum Books.

1444 Fuller, K. 2017. Beyond reflection: Using ePortfolios for formative assessment to
1445 improve student engagement in non-majors introductory science. *The American
1446 Biology Teacher* 79: 442-449

1447 Gopen G. 2005. Why so many bright students and so many dull papers?: Peer-
1448 responded journals as a partial solution to the problem of the fake audience. The
1449 WAC Journal. 16: 22-48

1450 Good, C., Rattan, A. and Dweck, C.S. 2012. Why do women opt out? Sense of
1451 belonging and women's representation in mathematics. Journal of Personality and
1452 Social Psychology 102(4):700-717.

1453 Harris, B., McCarthy, P., Wright, A., Schultz, H., Boersma, K., Shepard, S., Manning, L.,
1454 Malisch, J., and Ellington, R. From panic to pedagogy: Using online active
1455 learning to promote inclusive instruction in ecology and evolutionary biology
1456 courses. *Authorea*. July 16, 2020. DOI: 10.22541/au.159493366.69859736

1457 Hodges, C., Moore, S., Lockee, B., Trust, T. and Bond, A. (2020). The Difference
1458 Between Emergency Remote Teaching And Online Learning. *EDUCAUSE*
1459 *Review*. [https://er.educause.edu/articles/2020/3/the-difference-between-](https://er.educause.edu/articles/2020/3/the-difference-between-emergency-remote-teaching-and-online-learning)
1460 [emergency-remote-teaching-and-online-learning](https://er.educause.edu/articles/2020/3/the-difference-between-emergency-remote-teaching-and-online-learning)

1461 Hoquet, Thierry. 2020. Bateman (1948): rise and fall of a paradigm? *Animal Behaviour*
1462 164:223-231.

1463 Inoue, Asao B. (2019). *Labor-Based Grading Contracts: Building Equity and Inclusion in*
1464 *the Compassionate Writing Classroom*. Perspectives on Writing. The WAC
1465 Clearinghouse; University Press of Colorado.
1466 <https://wac.colostate.edu/books/perspectives/labor/>

1467 Kebble, P. G. (2017). Assessing online asynchronous communication strategies
1468 designed to enhance large student cohort engagement and foster a community of

1469 learning. *Journal of Education and Training Studies*, 5(8), 92.
1470 <https://doi.org/10.11114/jets.v5i8.2539>

1471 Kimmel, K., & Volet, S. (2012). University students' perceptions of and attitudes towards
1472 culturally diverse group work: does context matter? *Journal of Studies in*
1473 *International Education*, 16(2), 157–181.

1474 Kolb, L. (2017). *Learning first, technology second: the Educator's guide to designing*
1475 *authentic lessons*. International Society for Technology in Education, Portland,
1476 Oregon.

1477 Lee, D. 2020. Diversity and inclusion activism in animal behaviour and the ABS: a
1478 historical view from the U.S.A *Animal Behaviour* 164:273-280.

1479 Lederman 2020. The student view of this spring's shift to remote learning. *Inside Higher*
1480 *Ed.* May 20, 2020. [https://insidehighered.com/print/digital-](https://insidehighered.com/print/digital-learning/article/2020/05/20/student-view-springs-shift-remote-learning)
1481 [learning/article/2020/05/20/student-view-springs-shift-remote-learning](https://insidehighered.com/print/digital-learning/article/2020/05/20/student-view-springs-shift-remote-learning)

1482 McCabe, D. L., Trevino, L. K., & Butterfield, K. D. (2001). Cheating in academic
1483 institutions: A decade of research. *Ethics and Behavior*, 11, 219–232.

1484 Mock, J. 2020. 'Black Birders Week' Promotes Diversity and Takes on Racism in the
1485 Outdoors. *Audubon Magazine*.

1486 Monk, J., Giglio, E., Kamath, A., Lambert, M. & McDonough, C. (2019). An alternative
1487 hypothesis for the evolution of same-sex sexual behaviour in animals. *Nature*
1488 *Ecology & Evolution*. 3. 10.1038/s41559-019-1019-7.

1489 Murphy, M. C., Gopalan, M., Carter, E.R., Emerson, K. T. U., Bottoms, B. L. & Walton, G.
1490 M. (2020). A customized belonging intervention improves retention of socially
1491 disadvantaged students at a broad-access university. *Sci. Adv.* 6, eaba4677.

1492 Nilson, Linda B. (2014) Specifications grading: restoring rigor, motivating students and
1493 saving faculty time. Stylus Publishing.

1494 O'Brien L.T., Bart, H.L. & Garcia, D.M. 2020. Why are there so few ethnic minorities in
1495 ecology and evolutionary biology? Challenges to inclusion and the role of sense of
1496 belonging. *Soc Psychol Educ* 23:449–477.

1497 Oettingen, G. (2014). Rethinking positive thinking: Inside the new science of motivation.
1498 New York, NY: Penguin Group.

1499 Reinties, B., Alcott, P and Jindal-Snape, D. 2013. To let students self-select or not: that
1500 is the questions for teachers of culturally diverse groups. *Journal of Studies in*
1501 *International Education* 18(1):64-83. <https://doi.org/10.1177/1028315313513035>

1502 Shrewsbury CM 1997. What is feminist pedagogy? *Women's Studies Quarterly* 1/2:
1503 166-173

1504 Tewksbury, B. J. 1996. Teaching without exams – the challenges and benefits. *Journal*
1505 *of Geoscience Education*. 44(4): 366-372

1506 Tolmie, A. & Boyle, J. 2000. Factors influencing the success of computer mediated
1507 communication (CMC) environments in university teaching: a review and case
1508 study. *Computers and Education* 34(2):119-140.

1509 Tuck, E., & Yang, K. W. (2012). Decolonization is not a metaphor. *Decolonization:*
1510 *Indigeneity, Education & Society*, 1, 1– 40.

1511 Wallace F.L. and Wallace, S.R. 2001. Electronic office hours: a component of distance
1512 learning. *Computers & Education* 37(3-4):195-209.

1513 Wiggins, Grant & McTighe Jay (2005) Understanding by Design. Association for
1514 Supervision & Curriculum Development

1515 Zhang, H., P. Nurius, Y. Sefidgar, M. Morris, S. Balasubramanian, J. Brown, A. K. Dey,
1516 K. Kuehn, E. Riskin, X. Xu, and J. Mankoff. 2020. How does COVID-19 impact
1517 students with disabilities / health concerns? arXiv:2005.05438.

1518

1519