

1 **Title**

2 Recent advances of quantitative modelling to support invasive species eradication on islands

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13 **ABSTRACT**

14 The eradication of invasive species from islands is an important part of managing these ecologically unique
15 and at-risk regions. Island eradications are complex projects and mathematical models play an important role
16 in supporting efficient and transparent decision-making. In this review we cover the past applications of
17 modelling to island eradications, which range from large-scale prioritisations across groups of islands, to
18 project-level decision-making tools. While quantitative models have been formulated and parameterised for a
19 range of important problems, there are also critical research gaps. Many applications of quantitative
20 modelling lack uncertainty analyses, and are therefore over-confident. Forecasting the ecosystem-wide
21 impacts of species eradications is still extremely challenging, despite recent progress in the field. Overall, the
22 field of quantitative modelling is well-developed for island eradication planning. Multiple practical modelling
23 tools are available for, and are being applied to, a diverse suite of important decisions, and quantitative
24 modelling is well-placed to address pressing issues in the field.

25 **INTRODUCTION**

26 Despite their small landmass, islands support a large proportion of global biodiversity and an even greater
27 proportion of threatened biodiversity (Mittermeier et al. 2004). Through a combination of environmental
28 uniqueness, isolation, and their sheer number (there are hundreds of thousands of recognised islands (Sayre
29 et al. 2019)), islands have evolved into hotspots of endemism: approximately 15% of the world's vertebrate
30 species and 20% of the world's vascular plants are endemic to islands (Millennium Ecosystem Assessment
31 2005). In the Anthropocene, high human population densities, along with the acceleration of existing invasion
32 processes, and the creation of new ones, have made them hotspots of species extinction and threat. Almost
33 half of all recorded animal extinctions have been species that were endemic to islands (Duncan et al. 2013;
34 Tershy et al. 2015).

35 Islands are not only biologically unique, they present unique conservation challenges. Their remote location
36 creates logistical challenges that drive up the costs of management and risks of failure (Holmes et al. 2015).
37 However, this same spatial isolation can be beneficial, as it may make it easier to quarantine the island from
38 future human impacts – although invasive species are currently more prevalent on more isolated islands

39 (Moser et al. 2018). Their small spatial scale makes intensive management feasible (e.g., invasive species
40 eradications), but it also means that their ecosystems are small and vulnerable, both to environmental and
41 demographic stochasticity. Small ecosystems are more prone to instability, which can exaggerate natural
42 population dynamics into threatening cycles (Gerlach 2001).

43 Invasive species are a major driver of island extinctions, and effectively managing invasive populations can
44 deliver enormous benefits to island species and ecosystems (Veitch & Clout 2002; Jones et al. 2016).

45 Consistent, long-term control of invasive populations can be effective, but eradication is often the goal of
46 conservation organisations, since it has several benefits (Simberloff 2014). Firstly, a successful eradication
47 project has a finite timespan, and securing funding for short-term projects with specific outcomes can be
48 easier than asking for indefinite funding for ongoing control (Bomford & O'Brien 1995). Eradication
49 completely removes a threat from the ecosystem, which can have significant benefits compared to keeping a
50 species at low density: single individuals of invasive predators can cause huge damage and the mere presence
51 of a species can cause behaviour change in others (Lima 2002). Eradication of invasive species from islands
52 has already delivered enormous benefits to global conservation (Simberloff et al. 2018), including species
53 conservation benefits to 236 species (Jones et al. 2016).

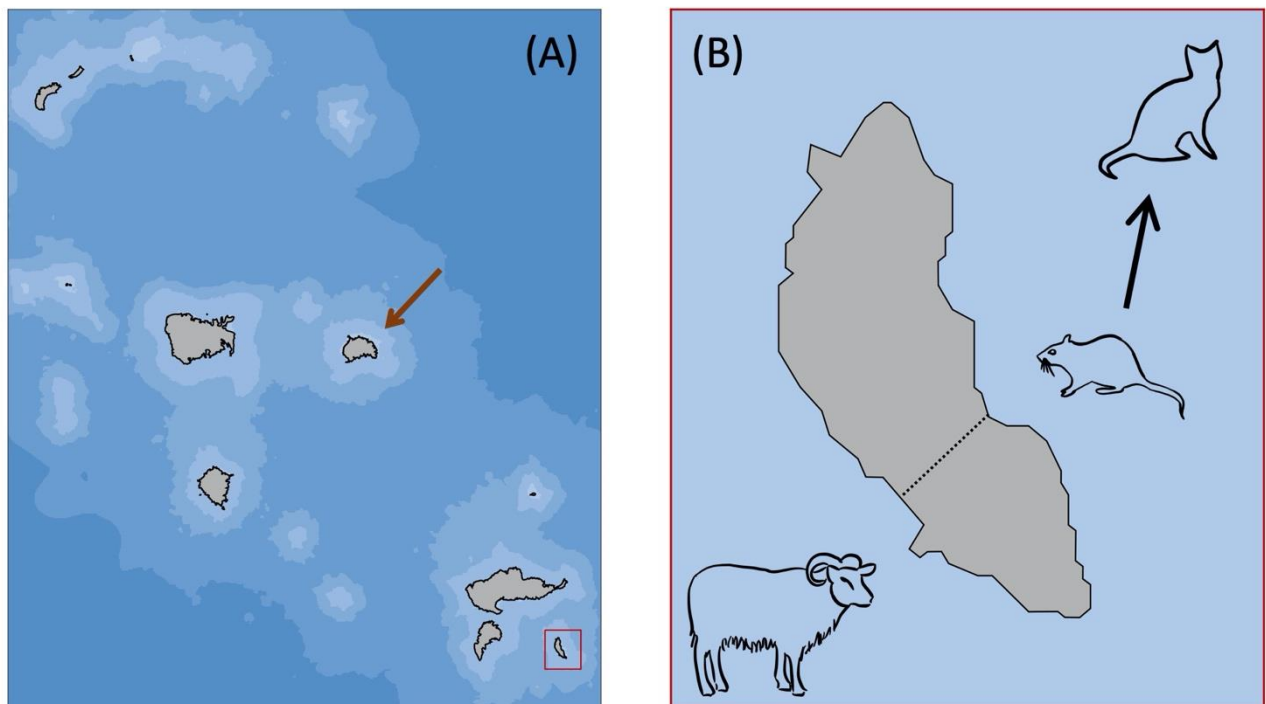
54 Island eradications are complex projects, affected by diverse factors. Quantitative modelling and optimisation
55 has an important role to play in supporting island eradication decisions. A mathematical formulation helps to
56 make explicit our assumptions and understanding of complex system dynamics, predict the efficacy of
57 management alternatives, and forecast novel environmental changes. It should take the form of equations
58 that can clearly compare the relative performance of any two potential conservation actions. In conjunction
59 with modelling, optimisation methods can support conservation decision-making by pinpointing efficient and
60 effective management strategies (García-Díaz et al. 2019).

61 There is an important distinction between a mathematical model and decision-support tools, and both are
62 important when discussing modelling to support decisions on islands. Models are primarily for predicting or
63 estimating aspects of the system. For example, to estimate the current population density of a species, or to
64 predict how many years it would take to eradicate an invasive species, for a certain management strategy. In

65 contrast, decision-support tools typically use the results of a mathematical model to help determine the
66 effectiveness of different management strategies. For example, to determine how to split resources between
67 baiting and trapping to achieve eradication quickly.

68 **PURPOSE OF THE REVIEW**

69 In this paper we review island invasive eradication challenges that have been productively addressed using
70 quantitative modelling approaches and decision-support tools. Broadly, these modelling approaches belong to
71 two categories. First, we review strategic problems, which decide which islands should be targeted for
72 invasive species eradication (Figure 1A). These models support between-island decisions, and their choices
73 are based on large databases, and statistical or expert-derived models of eradication cost and feasibility.
74 Second, we review tactical problems, which focus on individual islands (Figure 1B). These models estimate
75 quantities such as the probability of reinvasion, or the effectiveness of survey methods at detecting the
76 presence of invasive species, and help managers to choose between the different options available to them.
77 These within-island decisions generally offer a more diverse set of choices than the between-island models.
78 For example: which species to target, what eradication methods to use, or for how long to apply those



80

81 *Figure 1: Panel (A) shows an example of a strategic, between-island eradication decision problem. The map shows the Marquesas*
 82 *Island group, in French Polynesia. Many of these islands contain invasive vertebrates, and differ in size, biogeography, threatened and*
 83 *invasive species, etc. Bathymetry, an important determinant of reinvasion risk, is shown by shaded contour lines. Invasive eradication*
 84 *projects have already occurred on Teuaua (indicated by the arrow) which were successful for *Rattus exulans*, but unsuccessful for *R.**
 85 *rattus. Projects are planned for 6 other islands in the group. Panel (B) focuses shows an example of tactical, within-island eradication*
 86 *decisions on Mohotani (indicated by the red box in panel A). Here, a planned eradication program will target rats (*Rattus rattus*), cats*
 87 *(*Felis catus*), and domestic sheep (*Ovis aries*). These three species require different eradication actions and have varied probabilities of*
 88 *success. In addition, cats and rats have a predator-prey relationship which will be disrupted by eradication actions. The dashed line*
 89 *suggests a potential internal fence, which may reduce both the cost of eradication, and the risk of failure, for some species.*

90

91 These categories reveal two key limitations to our review. First, a whole section of eradication planning
 92 problems fall outside the scope of these models. For example, the jurisdiction, governance, and regulation of
 93 islands is often unusual, and will influence conservation decisions. Stakeholder value systems are also
 94 important to consider, as different people and organisations prioritise species and ecosystems differently. On
 95 inhabited islands, issues of community consultation (Myers et al. 2000; Blackburn et al. 2010; Oppel et al.

2011) and social dynamics (Glen et al. 2013; Russell & Taylor 2017; Crandall et al. 2018; Russell et al. 2018; Aley et al. 2020) will also affect which actions will be feasible or successful. On these and many other questions, quantitative decision-support tools currently have relatively little to say (as does our personal expertise). Second, our two categories have an implicit sequence: we first decide where to act, and we then decide what to do when we arrive there. In truth the two decisions are interdependent: between-island decisions will depend on what within-island actions we will take. Most decision-support tools place an artificial hierarchy on this process, but some methods have tried to weave these scales together (Helmstedt et al. 2016; Lohr et al. 2017b). Finally, throughout this review, we focus on methods relevant to the eradication of invasive mammals, both because they are the major island invaders (Bellard et al. 2017), but also because they are the focus of most of the literature. We include references to other vertebrates, invertebrates, and plants where these are available. We also call upon modelling in non-insular problems, provided that the mathematical concepts are useful to island projects.

An overview of island eradication modelling offers an opportunity to review the contributions made by quantitative methods to island conservation, but also highlights scope for improved modelling, and emerging challenges. We therefore finish our review by asking: what is the future role of modelling in island invasive species eradication?

Table 1: Glossary of important terms for modelling and decision-making in conservation, with references for further detail on their meaning and implementation.

Key term	Meaning	References
Adaptive management	A method that formalises 'learning by doing' within a decision-making and mathematical framework.	McCarthy and Possingham (2007)
Decision-support tool	A piece of software that can assist in decision-making, which communicates estimates of impact of different interventions	Schwartz et al. (2018)

Multi-objective decision analysis	A framework for making decisions when the objective includes multiple distinct aims, such as values on costs.	Williams & Kendall (2017)
Return on investment (Rol)	An estimate of the benefit conservation project (the return) compared to the cost required to do the project (the investment).	Murdoch et al. (2007)
Quantitative model	A mathematical encoding of our understanding of a system. These underly decision-support tools.	García-Díaz et al. (2019)
Uncertainty	A description of how confident we are in an estimate of something. It is important for both parameter estimates and for model predictions.	Milner-Gulland & Shea (2017)
Value of information (Vol)	A method for estimating how important new data is for improving a decision, and it is useful for questions including 'should we act now or wait and collect more data?'	Canessa et al. (2015)

114

115 **BETWEEN-ISLAND PRIORITISATION: WHERE DO WE ACT?**

116 *Why prioritise?*

117 A substantial proportion of the world's islands contain one or more invasive species (Sax et al. 2002;
 118 Blackburn et al. 2004). Any island with human inhabitants is likely to have invasive species, since humans
 119 bring organisms both purposefully (e.g., domesticated animals, agricultural plants) and accidentally (e.g., ship
 120 rats), and because even a single human visit can be enough to deliver non-native species (although multiple

121 invasion events may be more common; Cristescu, M. E. (2015)). Governmental and non-governmental
122 conservation actors are therefore faced with a set of options that vastly exceeds their resources; they must
123 choose a subset to target for eradication. A jurisdiction that exemplifies this issue is Western Australia, where
124 the state government Department of Parks and Wildlife has authority over 3,424 offshore islands, supporting
125 104 known endemic taxa (Ward 2009; Morris 2012). A large number also support populations of invasive
126 species. 13 exotic mammal species have been recorded on 121 different islands, including 9 with rats (mostly
127 *Rattus rattus*), 16 with house mice (*Mus musculus*), 4 with cats (*Felis catus*) and 11 with foxes (*Vulpes vulpes*).
128 Many Western Australian islands are therefore suitable candidates for eradication programs (and the state
129 has undertaken at least 74 successful eradications since the 1970s), but the budget for island conservation is
130 only sufficient to manage a handful each year. While this is just one department, similar issues are faced
131 broadly by management agencies (Gregory et al. 2014).

132 Island eradication therefore begins with a between-island prioritisation exercise – which islands should be
133 targeted, given our limited resources? In mathematics, this type of combinatorial optimisation is called a
134 “knapsack problem” (Hajkowicz et al. 2007); in spatial conservation prioritisation it’s often known as the
135 Noah’s Ark problem : we need to choose a set of objects (islands) that maximise our conservation benefits
136 (usually threatened species persistence), while still fitting into our knapsack (our eradication budget). In the
137 past three decades, multiple prioritisation tools have been proposed to solve this problem for island
138 eradications. All of them can be classified as variants of the knapsack problem, differing in their definition of
139 the conservation goal, the set of islands they consider, the invasive species they focus on, and the system
140 model.

141 *An overview of island prioritisations*

142 The first published island eradication prioritisation tool was written by Brooke and colleagues (Brooke et al.
143 2007), and it offers an appropriate type specimen of the decision-support tool. The goal of their proposed
144 island eradication program was to benefit the conservation status of 130 globally-threatened bird species that
145 are found on islands. Their objective function assumed that a bird species’ conservation status would improve
146 if a larger proportion of its island range was invasive-free. They placed greater importance on species that

147 belonged to higher threat categories and on species that were more severely impacted by invasive species.
148 This benefit function clearly represents only a subset of the total biodiversity that might benefit or be harmed
149 by the removal of invasive species from these islands, but it does represent a clear, tractable goal that could
150 be pursued by a funding organisation (e.g., an international bird conservation organisation).

151 To maximise this benefit, the authors selected the 20 highest-priority islands from the set of 367 islands that
152 are smaller than 1,000 km², have globally-threatened birds, and have at least one known invasive vertebrate.
153 Their conservation action was to eradicate species of invasive vertebrate, which they categorised as either
154 ungulate, carnivore, rodent, or bird. Their model of the system dynamics was particularly simple – they
155 assumed that when an island was targeted for eradication, all invasive species were removed; eradication was
156 guaranteed to be successful; and reinvasion would not occur. However, they did consider the effects of
157 removing a range of invasive species, and they further considered how the cost of eradication (and therefore
158 the number of projects that could be pursued with a fixed budget) depends on the size of the island, its
159 location, and the species present. Brooke and colleagues' primary result is also typical of island eradication
160 prioritisation analyses – they decided on their list of 20 islands by applying a greedy optimisation algorithm to
161 the dataset.

162 Brooke and colleagues undertook a sophisticated between-islands prioritisation exercise, particularly given its
163 publication date, but they did omit several important factors, including the likelihood of reinvasion, the
164 possibility of eradicating only a subset of the species on each island (e.g., cats, but not rats), and uncertainty
165 in their various parameter sets. In the years that followed, new prioritisation methods would engage with
166 these various factors.

167 *Proliferation of prioritisations*

168 There are now a very large number of published articles that describe island eradication prioritisation
169 methods – all variants on this original theme. Some define alternate conservation benefit functions, using
170 either a broader set of species (Dawson et al. 2015 p. 201), or a more narrow set (e.g., 3 species of petrel;
171 Ratcliffe et al. 2009).

172 Like Brooke et al. (2007), many of these analyses choose high-priority islands from across the whole world
173 (Dawson et al. 2015; Spatz et al. 2017; Holmes et al. 2019). However, others restrict their attention to
174 particular jurisdictions, such as the islands of northern Western Australia (Lohr et al. 2015), British Columbia
175 (Donlan et al. 2015), western Mexico (Latofski-Robles et al. 2015), or the United Kingdom (Ratcliffe et al.
176 2009). More spatially-restricted analyses lack the scope and impact provided by a global map, but they offer a
177 better match to the crucial scales of budgets and governance. Most island eradication programs are funded
178 and regulated at national or subnational scales; these governance constraints are as real as the challenges
179 presented by remote location or large size.

180 Different island eradication prioritisations target different sets of invasive species for eradication. Nogales et
181 al. (2013), for example, focus on the eradication of cats, a critical threat to seabirds on the world's islands.
182 Capizzi et al. (2010), Ratcliffe et al. (2009), and Harris et al. (2011) all focus on the eradication of rodents, the
183 most widely distributed invasive vertebrate, while Lohr et al. (2015) prioritised the eradication of invasive
184 weeds. Finally, a few of these articles assume that the process of eradication is more complicated than
185 complete and guaranteed eradication of all invasives, as modelled by Brooke et al. (2007). For example,
186 Helmstedt et al. (2016) offer the option of eradicating only the most important invasive species on each
187 island, rather than every last one. Other methods take into account the very real risk of re-invasion (Harris et
188 al. 2011), project failure (Dawson et al. 2015), or community opposition (Holmes et al. 2019).

189 *Common prioritisation issues*

190 An abundance of prioritisation analyses creates an abundance of high-priority lists. To some extent these lists
191 of priority islands can coexist alongside each other, since they often focus on different locations, different
192 invasive species, and different conservation goals. However, in cases where there is conflict between
193 competing lists, it's important to identify which prioritisation will achieve superior conservation outcomes.
194 Three flaws commonly occur in island prioritisation analyses. The first is about how outcomes are valued, the
195 second concerns the expected project cost, and the third involves the treatment of uncertainty. As we discuss
196 below, these are critical aspects of an effective prioritisation methodology.

197 *Flawed methods*

198 Some prioritisation analyses apply *ad hoc* methodologies known as “scoring schemes” to combine the
199 different elements of the between-islands problem into a single metric that can be ranked. The shortcomings
200 of scoring schemes are outlined at length in Game et al. (2013), but they can generally be identified by two
201 factors. First, the absence of a clearly-defined, quantitative conservation objective (Game et al. 2013). A
202 quantitative island conservation objective could be to maximise the number of invasive-predator free islands,
203 given a fixed eradication budget. A quantitative conservation objective provides a transparent and explicit
204 basis for choosing between better and worse actions. It’s also critical when decisions depend on a
205 combination of different elements (e.g., economic cost and social acceptability). Island priorities should be
206 determined in a return-on-investment framework (Murdoch et al. 2007), or evaluated using multi-objective
207 decision-making (Kennedy et al. 2008).

208 *Absent costs*

209 Some prioritisations do not consider how the costs of eradication vary between different locations, or
210 between different invasive species. Instead, they recommend that islands be ranked by their biodiversity
211 value, or by their urgency (Donlan & Wilcox 2007). This will not result in a cost-efficient prioritisation, a fact
212 that has been recognised in conservation planning since the mid-1990s (Boyd et al. 2015). Cost is a crucial
213 element of conservation prioritisation (Ando et al. 1998; Bode et al. 2008a; Brown et al. 2015), and is
214 generally more heterogeneous (and therefore more important for determining priorities) than factors such as
215 threat or species richness (Naidoo et al. 2006; Bode et al. 2008b). This is particularly true for island
216 eradications, where logistics are critical and where resources are scarce, relative to the scale of the problem
217 (Martins et al. 2006). Moreover, island biogeography theory tells us that larger islands contain more
218 biodiversity (MacArthur & Wilson 2001), and this will tend to attract the attention of prioritisation analyses
219 that do not consider cost. However, eradication costs scale rapidly with island size (Martins et al. 2006;
220 Campbell et al. 2011; Bode et al. 2013), and so in many cases the benefits offered by larger islands are a
221 mirage. This situation – where costs are positively correlated with benefits – is where the inclusion of costs is
222 most critical (Boyd et al. 2015).

223 Some papers argue that costs are so hard to estimate that they should be ignored (Donlan & Wilcox 2007).
224 We disagree: statistical estimators can explain a substantial proportion of cost variation in previous projects
225 (Martins et al. 2006), and it is almost always better to include uncertain cost information than to ignore it
226 (Naidoo et al. 2006; Brooke et al. 2007b). Although we do acknowledge that estimating costs can be
227 challenging and that we should avoid using point estimates without uncertainty bounds. However, provided
228 cost estimates incorporate our best knowledge of uncertainty, costs should be included in prioritisations.

229 *Uncertainty*

230 The rationale for ignoring costs is based on a kernel of truth: cost estimates for island eradications are indeed
231 highly uncertain. Moreover, all of the key parameters that drive prioritisations are uncertain – the presence,
232 abundance, and conservation status of the threatened species; the probability of eradication success; and the
233 probability of reinvasion among them. Data with large uncertainties should not be ignored – and this includes
234 estimates of eradication costs – but nor should it be treated as though it were accurate. Nevertheless, existing
235 island prioritisations typically use parameter estimates without fully accounting for the effect of uncertainty.
236 We return to the treatment of uncertainty in our final recommendations.

237 *Data-based prioritisation decisions*

238 A prerequisite for making between-island prioritisation decisions is that broadly comparable data for every
239 island being considered is available. Generally speaking, these information requirements (i) are details on the
240 native species on each island that are threatened by invasive species; (ii) the invasive species present on each
241 island; (iii) the expected cost of eradicating each of those species, in isolation or conjunction; and (iv) the
242 probability that such an eradication would be successful, if attempted (Island Conservation 2018). At its most
243 primitive, this information can be a series of lists that can be combined in a cost-effectiveness equation
244 (Murdoch et al. 2007; Joseph et al. 2009).

245 Datasets are available to parameterise the key components of between-island prioritisations, although their
246 quality and completeness varies considerably. Alongside databases on island biogeography (e.g., size,
247 location, environment, topography (Sayre et al. 2019)), lists of native and invasive species on islands are freely
248 available, from national (e.g., (Department of the Environment and Energy 2016)) and international (Invasive

249 Species Specialist Group ISSG 2015 p. 1; Threatened Island Biodiversity Database Partners 2018) sources.
250 These types of information can be gathered before an eradication is attempted. In contrast, data on the cost
251 of eradication, on the probability that an eradication project will succeed, and on the probability of
252 reinvasion, will not always exist for specific islands until eradication has been attempted or achieved. For
253 these types of data, statistical estimators can be used to predict the values in advance. Large datasets exist
254 that collate historical island eradication data – both for successful and unsuccessful projects (DIISE 2015). A
255 subset of these projects have even recorded the costs incurred in the process (Howald et al. 2007; Campbell
256 et al. 2011; Holmes et al. 2015). Statistical models have proven capable of explaining some of the variation in
257 cost and probability of success, highlighting the role of island isolation, invasive species identity, and island
258 size (Martins et al. 2006; Wenger et al. 2017; Jardine & Sanchirico 2018).

259 *The demand for detailed data*

260 As between-island prioritisations increase in complexity and scope, they demand more information, and more
261 specific information. These prioritisations might require, for example, quantitative estimates of the
262 abundance of threatened species on each island (e.g., Capizzi et al. 2010; Helmstedt et al. 2016; Lohr et al.
263 2017b). They might also ask for predictions about post-management scenarios. For example, Joseph and
264 colleagues' prioritisation requires an estimate of how much feral cat eradication will decrease the extinction
265 probability of the Chatham Island oystercatcher (Joseph et al. 2009). Helmstedt and colleagues (2016)
266 methods not only requires abundance estimates for each threatened native species on each island, they
267 require a prediction of what those abundances would be in the presence of different invasive species
268 communities (e.g., when cats, rats, and mice are present; when rats and mice are present, when only mice are
269 present, etc.). To estimate the range of potential benefits for their three island prioritisation, they were
270 therefore required to estimate 204 abundance parameter values under multiple different invasive species
271 communities. The Island Decision Support System outlined by Lohr and colleagues (Lohr et al. 2017b) is the
272 most complex prioritisation scheme yet proposed: each of its insular ecosystems is modelled by a bespoke
273 multispecies ecosystem model.

274 *The role of experts*

275 The information requirements of large-scale prioritisation models are complex, numerous, and hard to
276 estimate statistically. Instead, these analyses generally use expert elicitation to parameterise their models (eg
277 Holmes et al. 2019), based on formal, semi-structured elicitation techniques (Speirs-Bridge et al. 2010). Expert
278 judgement can rapidly estimate many prioritisation parameters, but the results are of uncertain accuracy.
279 Expert ecologists are vulnerable to the same cognitive frailties as the rest of the population, and their
280 estimates of quantitative model parameters can be both uncertain and poorly calibrated (i.e., over-confident
281 (Burgman et al. 2011; Sutherland & Burgman 2015)). These facts make a formal analysis of uncertainty even
282 more important for complex, expert-based prioritisations.

283 **WITHIN-ISLAND PRIORITISATION: WHAT DO WE DO?**

284 If we hold to our strictly hierarchical decision framework, then once the between-islands decision has been
285 made, we thereafter need to determine precisely what to do on those high-priority islands. For example,
286 which invasive species should we target first and how should we reduce their abundance? The most
287 straightforward way in which quantitative models can support decision-making is for them to forecast how
288 candidate actions will affect the future state of an island ecosystem. How these models manifest depends
289 greatly on their intended use and the target system. Nevertheless, underpinning all of the work we discuss in
290 this section are models that forecast how management actions will perform if implemented.

291 *Should we act?*

292 Before we proceed with any eradication, there are case-specific issues that must be considered that will not
293 be captured by between-island prioritisation modelling. Two questions can determine whether the project
294 should proceed. First, how likely is it that the species can be removed and prevented from reinvading?
295 Second, how certain are we that removing the candidate species will improve the island's conservation value?

296 *Reinvasion probability*

297 The isolation of insular ecosystems reduces the chances that the invasive species will reinvade following
298 eradication (Carter et al. 2020). Nevertheless, island reinvasions are not uncommon, particularly within
299 archipelagos, or to islands close to the mainland (Sposimo et al. 2012; Veale et al. 2013; Lohr et al. 2017a) (the

300 probability of reinvasion must be nonzero, given that the invasive species already reached the island). If a
301 species has a high chance of reinvasion, then this risk must be mitigated before eradication. If nearby invaded
302 islands are the source of the threat, then eradicating across all of them may be the solution, with the optimal
303 order determined by the connectivity between islands (Chades et al. 2011; Perry et al. 2017). If the risk of new
304 arrivals can't be removed (e.g., human visitation is ongoing), then careful allocation between eradication,
305 quarantine, and ongoing surveillance is required (Moore et al. 2010; Rout et al. 2011).

306 Reinvasion is caused by dispersal to an island, but it can also occur within each island, if the invasive
307 populations are spatially and demographically independent. For example, Robertson & Gemmell (2004)
308 showed that glacially-demarcated populations of rats on South Georgia Island did not exchange individuals,
309 allowing them to be eradicated in sequence. On Dirk Hartog Island and the Channel Islands in contrast,
310 independent populations were created by the construction of island-wide fences, which *post hoc* analyses
311 suggest decreased both the costs of eradication and the risk of cost blow-outs (Bode et al. 2013).

312 *Will eradication improve the ecosystem?*

313 Removing an invasive species from an ecosystem can have drastic effects on other species (Courchamp et al.
314 1999; Rayner et al. 2007; Bull & Courchamp 2009; Ritchie & Johnson 2009; Lindenmayer et al. 2018), and it's
315 important to carefully consider whether the net effect on the ecosystem will be positive. It may not even be
316 clear that the remaining species can coexist, as the ecosystem may have changed substantially from its pre-
317 invasion state. Ecosystem models can play an important risk-analysis role, as they can forecast how
318 interventions in a system will evolve and impact multiple species. There are a range of methods used,
319 including ecosystem ensemble modelling (Baker et al. 2017a, 2019a; Adams et al. 2020), fuzzy cognitive
320 mapping (Dexter et al. 2012; Baker et al. 2018b) and qualitative modelling (Dambacher et al. 2003;
321 Dambacher & Ramos-Jiliberto 2007; Raymond et al. 2011). Despite differences in mathematical approaches,
322 each of these share the same core: a network of species interactions, and a large degree of uncertainty about
323 the direct and indirect consequences of ecosystem interventions. The large uncertainty that accompanies
324 these models is an ongoing challenge, and we address this in more detail in the *Species Interactions* section.

325 ***Project resource allocation***

326 Individual eradication projects require careful planning, and modelling can provide insight to project-level
327 issues, including how likely an eradication plan is to be successful; determining whether a species has been
328 successfully eradicated or not; and how to divide limited resources between different actions, such as control
329 and detection. In the following sections we discuss models and methods that relate to each of these topics.

330 *Species detectability*

331 Species detection is a fundamental part of modelling for island eradications. Good models of the detection
332 process facilitates accurate models of the true population through time (Hespen et al. 2019) and to estimate
333 the likelihood of a non-detection being a true absence or not. Inferring occupancy and population dynamics
334 from observational data is a large area of research, with a wide range of methods available (Jarrad et al. 2015;
335 MacKenzie 2018). However, one of the unique aspects of eradications is that populations are being actively
336 managed, meaning that detection rates will be varying though time due to the change in population size
337 (McCarthy et al. 2013), and this change in detectability provides information about how the population has
338 changed. Additionally, removal data can be used to estimate population size though time (Davis et al. 2016),
339 without the need for targeted methods, such as capture-mark-recapture (Pollock 2000). Bringing together
340 different types of data to simultaneously estimate detection probabilities and population dynamics is a
341 strength of integrated population modelling (Besbeas et al. 2002; Weegman et al. 2016; Riecke et al. 2019). In
342 recent years, integrated population models have been used to infer population dynamics, species detection
343 probability and the population eradication probability from removal data (Rout et al. 2014, 2018; Davis et al.
344 2019a p. 20).

345 *Declaring eradication*

346 As well as deciding when to start an eradication project, it's crucial to know when to stop it. Control and
347 surveillance actions must continue if the invasive species could still be present on the island, since a
348 premature declaration of eradication could result in a rapid recovery of the invasive population. Eradication
349 programs have failed in the past because of premature cessation (Solow et al. 2008). However, since
350 detection is always an uncertain process, managers will never be 100% certain that an invasive has truly been
351 eradicated.

352 Eradication projects generally declare success once an arbitrary fixed time has elapsed since the last invasive
353 sighting (e.g. Robinson & Copson 2014; Russell et al. 2016). However, occupancy modelling now allows the
354 probability of eradication to be quantified, which allows managers to declare eradication once a threshold
355 probability of eradication is exceeded (Samaniego-Herrera et al. 2013; Russell et al. 2016; Kim et al. 2020). For
356 example, during the eradication of pigs from Santa Cruz Island (California, USA), managers declared
357 eradication once the probability of island-wide eradication exceeded a threshold of 95% certain (Ramsey et al.
358 2009). However, this approach still requires an arbitrary threshold to be set (e.g., why not 99%?).

359 An alternative to declaring eradication based on a probability threshold is the net expected cost (NEC; (Regan
360 et al. 2006). An NEC approach declares a species eradicated (at least, it stops the eradication project) once the
361 cost of additional searches exceeds the cost of premature declaration (i.e., a false-positive declaration),
362 weighted by the probability of the species still persisting. An NEC approach avoids the arbitrary choices
363 involved in fixed-time or fixed-threshold declarations, but with two complications. First, the “costs” of
364 premature declaration include hard-to-quantify factors such as reputational impact – it’s harder to convince
365 people to give you resources if your last eradication failed. Second, even when the two costs have equal
366 expected values, they will have different amounts of variation. The cost of ongoing searches can be accurately
367 predicted, while the cost of declaring eradication is highly variable – either the invasive species is eradicated
368 and the cost of declaration is zero, or it has not been eradicated and the costs are very high. This means that
369 the optimal decision depends on a decision-makers tolerance for risk, with risk-averse decision-makers likely
370 to delay eradication declarations until much later. However, both of these complications are present
371 whenever eradication is declared successful – the NEC approach simply makes these issues explicit.

372 *Allocating resources between detection and removal*

373 Actions can deplete the population (for example wide-scale poison baiting), detect individuals (for example
374 camera traps) or do both (for example cage traps). Balancing the different types of actions is crucial to
375 designing a cost-effective eradication plan. In an eradication, we want to remove the population and be
376 confident that we have succeeded, meaning we typically want a mix of actions, and models have been used to
377 find ways to do this optimally (Rout et al. 2011). However, there are further layers of complexity to this, as

378 species detection can guide removal efforts, making removal more effective (Baxter & Possingham 2011;
379 Spring et al. 2017). Similarly, spending more on species removal increases the confidence in eradication,
380 meaning that surveillance effort can be reduced (Baker et al. 2017b). Further, allocating resources between
381 different actions goes beyond removal and detection, to include issues around preventing, quarantining,
382 detecting and eradicating (Moore et al. 2010; Rout et al. 2011), early detection of species (Jarrad et al. 2011)
383 and detecting multiple species (Jarrad et al. 2010).

384 *Optimising control through time*

385 Conservation science is familiar with identifying the best places to invest conservation resources – between-
386 island prioritisation, for example, chooses the best locations for eradication projects. Just as there are
387 efficient and inefficient locations in space to invest resources, there are also efficient and inefficient times to
388 invest those resources (Iacona et al. 2017). With a good understanding of population dynamics and the effect
389 of control methods, it is possible to identify the best time to apply intense eradication efforts.

390 A critical question in temporal optimisation is whether to spend most of the budget early to quickly reduce a
391 large initial population (a “front-loaded” spending schedule), or to start slowly and save the budget for the
392 final eradication (a “back-loaded” schedule)? The decision about when to invest eradication resources affects
393 three important factors: it impacts the total duration of the eradication project, it affects the total eradication
394 costs, and it influences the impacts on the threatened native species (Buckley et al. 2001; Epanchin-Niell &
395 Hastings 2010; Krug et al. 2010; Buhle et al. 2012; Baker et al. 2018a). Devoting significant resources to
396 removal, particularly early on, can result in rapid eradication. However, typically there are diminishing
397 marginal returns in increasing removal effort, meaning that doubling the removal effort won’t double the
398 removal rate; this is an incentive to use longer term strategies. However, there are factors that incentivise
399 shorter projects, including project-related costs and native species impacts. There are often overhead costs
400 associated with projects, such as ensuring access to an island, and the longer a project takes, the more these
401 costs impact the total project cost. Further, if the invasive species is directly threatening native species, then it
402 may be too important to eradicate quickly. When choosing project length and allocating resources through time,
403 we must balance all of these competing factors.

404 *Dealing with environmental variation*

405 One of the great challenges to optimising removal strategies is that environmental conditions are constantly
406 changing. Beyond the impacts of stochasticity on population and ecosystem dynamics, species detection rates
407 are time-varying (Moore & McCarthy 2016), as are the effectiveness of control methods (Baker & Bode 2016).
408 There are a range of mechanisms that lead to time-varying control effectiveness. Feral cats in arid and semi-
409 arid Australia provide an example of this: cats will only consume baits when they are hungry, which generally
410 only occurs during droughts. Bait uptake can therefore be reliably forecast 6 months into the future using
411 rainfall and prey abundance data (Christensen et al. 2013), but beyond this it is difficult to predict the benefits
412 of baiting. There has been progress in incorporating time-varying control and detection for invasive weed
413 management projects (Bonneau et al. 2018) and in mammal control (Holland et al. 2018). However, our ability
414 to forecast these variations varies from system to system, and integrating analysis of optimal management
415 strategies with uncertainty and near-term forecasts is an important research area.

416 *Multispecies modelling and management*

417 It is critical to understand how a target species interacts with its surrounding ecosystem, and to incorporate
418 these relationships into eradication strategies. History has proven that controlling species can have
419 widespread impacts on the ecosystem (Lindenmayer et al. 2017, 2018; McGregor et al. 2019) and to avoid the
420 negative consequences of eradication, we would therefore need to consider eradication as an ecosystem
421 perturbation (Glen et al. 2013). However, gaining a good understanding of species interactions takes
422 dedicated research over decades (Greenville et al. 2014), which is rarely feasible. A way forward is to reframe
423 the problem. Rather than firstly seeking to understand the system and then secondly use that information to
424 inform management, we can instead ask: is our current knowledge sufficient to choose a management
425 strategy, and, if not, what data are required? In simplified ecosystems of two invasive species and one native
426 species, some eradication decisions can be made with very little information (Bode et al. 2015; Baker et al.
427 2019b). These analyses showed that if the invasive species were a predator and a prey species, it is best to
428 remove the predator first. If, instead, the invasives are an apex predator and a mesopredator, it is generally

429 best to remove them simultaneously. Understanding how these rules of thumb might generalise to different
430 other network structures is an important further question (Norbury 2017).

431 *Assessing novel methods*

432 New methods for dealing with invasive species are constantly being proposed, and models can help
433 understand the current effectiveness and potential future cost-effectiveness of them. While early trials for
434 new methods can be encouraging, it's always important to consider their costs and the fact that they need to
435 be more cost-effective than any existing methods (Campbell et al. 2015). For example in the context of fire
436 ant detection, models show that detector dogs are cost-effective if their probability of detection is above 80%
437 and they are used 8 or more times (Baker et al. 2017b). Importantly, this calculation was possible without
438 having to train dogs and test them in-situ. More broadly modelling has provided important insights into the
439 effectiveness of novel methods, paving a way for strategic implementation of detector dogs (Glen et al. 2018;
440 Bennett et al. 2019; Kim et al. 2020) and eDNA (Smart et al. 2015, 2016). One of the most recent technologies
441 is drones. They have proven to be useful in conservation management (Hodgson et al. 2018), and drones are a
442 candidate for invasive species detection (Juanes 2018) and control (Marris 2019).

443 **KNOWN-UNKNOWNs: ISLAND ERADICATION DECISIONS UNDER UNCERTAINTY**

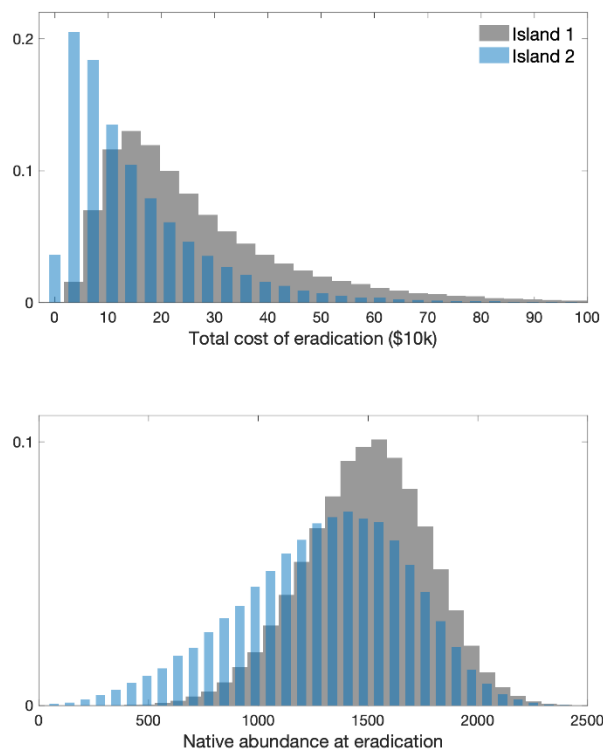
444 *Types of uncertainty*

445 As a general rule, islands are remote and hard to visit, and this makes it difficult to estimate key processes and
446 parameters – ecological or economic. As we stated previously, this uncertainty is no reason to avoid
447 quantitative modelling, but it does make it essential to consider uncertainty when managing these systems
448 (Milner-Gulland & Shea 2017). In this section we review quantitative methods for managing uncertainty, we
449 discuss aspects where further methodological development is required, and we show simulation results to
450 demonstrate why the treatment of uncertainty is such an important and challenging area.

451 *Managing under uncertainty*

452 Model predictions can help managers prepare for the costs, benefits, and potential negative outcomes of an
453 eradication program. Forecasting is still valuable when we acknowledge our uncertainty, except we must now

454 produce a distribution of outcomes for each action, often through Monte Carlo simulations. If the system is
455 stochastic, then each simulation will produce a different result, while if there is uncertainty of model
456 parameters, then each simulation should also draw the model parameters from a distribution that represents
457 our uncertainty surrounding that parameter. Figure 2 shows the impact of uncertainty on a between-island
458 prioritisation decision, where both model (parameter) uncertainty and inherent randomness are present. As a
459 consequence of our uncertainty, we may not be able to confidently state that one action will always be better
460 than another. The simplest way forward is to choose the action that has the best expected value. However,
461 this is not always preferable, as sometimes it is most important to ensure a very bad outcome doesn't occur,
462 and choosing options that minimise that risk is called robust decision-making (Regan et al. 2005; Rout et al.
463 2009).

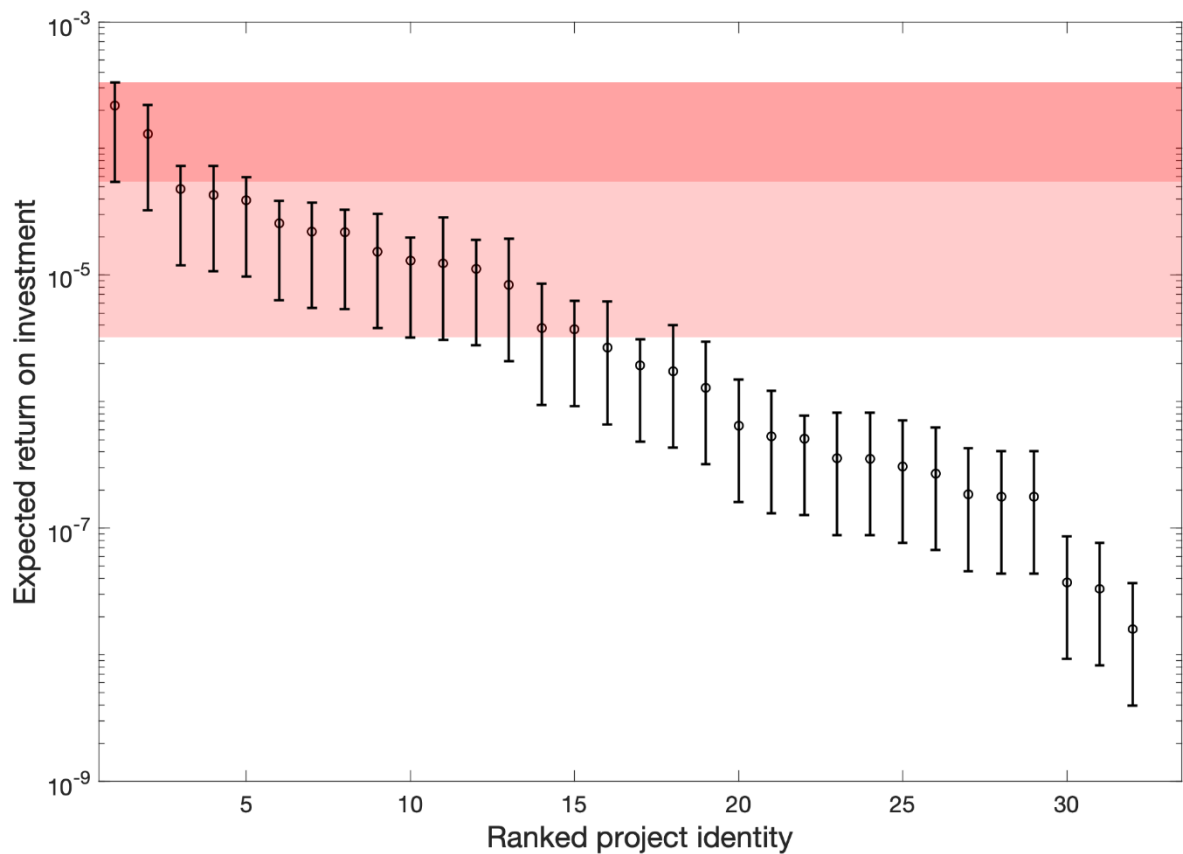


464
465 *Figure 2: Forecasts of the costs (panel A) and benefits (panel B) of two island eradication decisions. Colour-coded bars show the*
466 *probability distributions for eradicating the same invasive species from two different islands. Model results are produced by Monte*
467 *Carlo simulations that contain both model (parameter) uncertainty and inherent randomness. On average, the eradication on island 1*
468 *delivers superior benefits for a higher cost. However, the variation is sufficiently large that either island could be better on either*
469 *metric. The model assumes a constant probability of eradication success on each island $p_1 = 0.8$; $p_2 = 0.5$, where each eradication*

470 attempt costs an uncertain amount $c_1 \sim \text{LogNormal}(3, 0.5)$; $c_2 \sim \text{LogNormal}(2, 0.5)$. The native species has an uncertain initial
471 population $n_0 \sim \text{Normal}(2000, 300)$; each native individual has a constant, known probability of mortality following each unsuccessful
472 eradication attempt $n_{t+1} \sim \text{Binomial}(n_t, 0.8)$. Each simulation runs until eradication is successful.

473

474 Uncertainty must be represented in the outputs of different forecasts; it must also be shown for prioritisation
475 outputs. If our uncertainty affects our ability to predict the costs and benefits of different actions, it follows
476 that it will also affect our calculation and ranking of the return on investment (ROI) for each island. This
477 ambiguity becomes marked in larger prioritisation analyses. Figure 3 shows a very simple treatment of
478 uncertainty for a prioritisation exercise, based on a return-on-investment (ROI) framework. The priority of
479 each island is defined by four factors: (1) the benefit that will accrue to threatened species if the project is
480 successful, measured by the reduction b in extinction probability for a threatened insular species. (2) The
481 relative importance of threatened species w , on a scale from 0-1, which could be measured culturally, or
482 phylogenetically. (3) The probability p that a key invasive species eradication will be successful if attempted.
483 (4) The cost c of undertaking that eradication in dollars. We take values for these parameters for 32 different
484 conservation projects, described by Joseph and colleagues (Joseph et al. 2009). These values are for a range of
485 threatened species management projects in New Zealand. Most are not island eradications, but they give
486 some idea of parameter variation and cross-correlation in conservation prioritisations and it is the same
487 method that is applied to island prioritisations. Figure 3 ranks the projects by their mean ROI, shown by the
488 circular markers. As is common in conservation priority lists, the ROI values have an exponential distribution
489 (note the logarithmic scale on the y-axis), with the highest ranking projects exhibiting an ROI that is several
490 orders of magnitude higher than the lowest rankings. However, if we add a modest amount of normally-
491 distributed error to each of the model parameters (with coefficient of variation $C = 0.25$), we can see that
492 many of the rankings become less clear-cut. For example, the dark red-shaded region shows that the “best”
493 project cannot guarantee a better ROI than 5 other projects (at a 95% confidence level). The light red-shaded
494 region shows that more than half of the projects are statistically indistinguishable from the “top 10”.



495

496 *Figure 3: Expected return on investment (ROI) for 32 New Zealand conservation actions, assessed by Joseph et al. (2009). The circle*
 497 *indicates the Return on Investment of each project, based on the best-estimates of its parameters. The error bars enclose 95% of the*
 498 *variation in ROI that results from uncertainty in each of those parameters (specifically, when each parameter value has relative*
 499 *multiplicative variation of $\epsilon_i \sim \text{Normal}(1, 0.25)$). The dark red shading indicates the error bars of the best project, and the light red*
 500 *shading indicates the lower error bar of the 10th ranked project. The output can still distinguish between high ROI projects and low ROI*
 501 *projects, but the fine-scale ordering is more ambiguous.*

502 **Reducing uncertainty**

503 Decisions are still possible in the presence of uncertainty, but new data can refine parameter estimates and
 504 make decisions more straightforward. As we described earlier, island eradication prioritisation depends on a
 505 large number of parameters, and so it is therefore important to decide what information should be pursued
 506 first. This question can be formally answered using *value of information theory* (Runge et al. 2011; Shea et al.
 507 2014; Canessa et al. 2015; Davis et al. 2019b). We start by choosing a management action, based only on our
 508 current system knowledge. We then consider scenarios where we collect more data and calculate the

509 probability that the new data would change that management action. Finally, to obtain the expected value of
510 information we must quantify how much better the more-informed action would be for the system and
511 multiply it by the probability that the new information would change our decision. This is a quantitative
512 method for deciding whether it is worth collecting more data, and, if so, which data would be most valuable.

513 Adaptive management is an important approach to conservation decision-making that compliments value of
514 information theory. Rather than considering a decision being a 'one-off', adaptive management explicitly
515 incorporates the potential future learning in the system that will come through management (McCarthy &
516 Possingham 2007; McDonald-Madden et al. 2010; Williams 2012; Chadès et al. 2016). For island eradications,
517 managers could produce a set of models that represent different understandings of the system (e.g., a top-
518 down versus a bottom-up structure). The preliminary predictions of these models would then be compared to
519 early observations, and our relative confidence in the different models would be updated. This "forecasting
520 cycle" approach (Dietze et al. 2018) is an effective way to approach adaptive management. "Active adaptive
521 management" analyses update their beliefs in the same way, but they can also incorporate the expected
522 future learning in each decision, developing a management strategy that is robust to uncertainty and aware of
523 how the system and our knowledge of the system can evolve.

524 *Species interactions*

525 An important source of uncertainty in island eradications is the potential implications of species interactions;
526 we are currently unable to reliably predict how removing a species will affect others. Removing a predator
527 that is consuming a threatened species, for example, will likely result in an increase in the abundance of that
528 threatened species. However, it is also possible that species interactions could undermine or reverse the
529 benefits of an eradication program for the target species, or have negative consequences for other native
530 species. Our inability to foresee some indirect effects of eradication reduces our ability to choose between
531 alternative eradication tactics. Theoretically, the effects of species interactions can be predicted by
532 quantitative ecosystem models, which generally describe ecosystem dynamics using large coupled systems of
533 differential equations (Fulton et al. 2011). However, despite their application to island eradication planning,
534 parameterising these models with enough accuracy to separate beneficial actions from detrimental actions is

535 likely impossible (Raymond et al. 2011; Bode et al. 2015, 2016). Qualitative modelling (also known as loop
536 analysis) offers an alternative prediction tool that does not require any parameter estimates (Levins 1974),
537 since it is based solely on the structure of interactions. However, the method is only applicable to relatively
538 small networks of species (i.e., fewer than 5 species).

539 Recent work has taken a computational approach to qualitative modelling (Raymond et al. 2011) – a
540 philosophy shared by ecosystem ensemble modelling and fuzzy cognitive maps – and this has allowed
541 predictions for much larger systems. This computational qualitative modelling has allowed the parameter-free
542 approach to analyse large ecosystem models (e.g., dozens of key species, or species groups), but the resulting
543 predictions are generally ambiguous. In other words, if we used computational qualitative modelling to
544 predict how the removal of cats would impact the abundance of seabirds on a given island, the answer would
545 almost certainly be: “Under some conditions (i.e., model parameter values) the seabird abundance would
546 increase, under other conditions the abundance would decrease.” The approach can be used to generate
547 distributions of outcomes, for example “In 80% of simulations the seabird abundance increased, in 20% of
548 simulations the abundance decreased.” But it is arguable whether this should be considered probability
549 distributions (Kristensen et al. 2019), even though they are sometimes treated as such. The argument may
550 seem semantic, but unfortunately probability distributions are the only description that can be coherently
551 included in standard risk analysis and utility theory.

552 **STRENGTHS, WEAKNESSES, AND FUTURE DIRECTIONS**

553 This review reveals island invasive species eradication to be a subfield of conservation that is replete with
554 quantitative models. For decisions at both strategic and tactical levels, a host of decision-support tools are
555 available to determine where and when to act, how much to spend, and which species to spend those
556 resources on. These quantitative modelling tools incorporate complex ecological dynamics, but they also
557 grapple with economic and social constraints, and they can draw on extensive datasets about past actions to
558 inform future planning decisions.

559 It’s worth pausing to note how unusual this situation is for conservation science. Ecological models date to the
560 early 19th century (Verhulst 1838), but the uptake of these models in conservation decision-making is slow,

561 and relatively limited. This review shows island eradication to be an outlier among conservation disciplines.
562 More surprising than the plethora of quantitative models is the availability of datasets to parameterise them
563 (with the exception of species interaction models). Despite its long history and extensive activity, conservation
564 has a woeful track-record of collecting and retaining accurate logistical data (Sutherland et al. 2004; Bernhardt
565 et al. 2005; Ferraro & Pattanayak 2006; Pullin & Salafsky 2010). Data on successful projects are rare in
566 conservation, and datasets that include failures, as well as successes, are almost unheard-of (Ferraro &
567 Pattanayak 2006; Mills et al. 2019). In island eradication modelling, multiple such datasets exist, and the fact
568 that some contain information on the costs of the project, the actions undertaken, and their timeline, is
569 almost unique. The quality of these data can be partly attributed to the modular nature of islands, to the fact
570 that an eradication is a conceptually consistent, and to the time-constrained nature of the projects.
571 Nevertheless, there is a culture of careful record-keeping in island conservation that is deeply admirable.

572 The challenge of predicting the ecosystem-wide impacts of management actions is still a glaring gap. In this
573 review, we have described how it is important for both large scale prioritisation and for project management.
574 But it is a problem that goes beyond island eradications. It arises anywhere that species are being introduced
575 into an ecosystem, whether for assisted colonisation or for species reintroductions (Ricciardi & Simberloff
576 2009). While there has been substantial progress in modelling in the last ten years, there are still important
577 gaps, and we are still not ready to use ecosystem models as a standard part of prioritisations or risk
578 assessments for islands.

579 While there has been great progress in modelling for island eradications, actually understanding the impact
580 on policy and on-ground actions is challenging. Scientific papers – even when they are explicitly decision-
581 focussed – typically do not report on the decision itself and what role the modelling played. Speaking from
582 our own experience, papers can be published before any decision was made (Baker et al. 2018a), and policy-
583 makers do not always follow recommendations (Baker et al. 2017b). In the latter case, there are often issues
584 (which can be, but not limited to, political) that go beyond the scope of the modelling and that are challenging
585 to discuss in a scientific publication. However, good decision-support tools should operate in close
586 collaboration with decision-makers, as they have crucial data and experience. Recent prioritisation examples
587 (e.g., Spatz et al. 2017; Holmes et al. 2019) were developed in direct collaboration with conservation actors

588 (specifically, Island Conservation and Birdlife International), and are presumably more likely to influence
589 practice as a result. Finally, close collaborations with end-users during model development and
590 parameterisation can avoid the decision tools coming across as “black boxes”. If managers have a better
591 understanding of the models behind the tools, their trust in their recommendations may increase (Parrott
592 2017; Samson et al. 2017; Southwell et al. 2017). Despite our optimism, moving from science to policy is
593 clearly still a big challenge (Cook et al. 2013), and assessing the impact of conservation science is an ongoing
594 area of research (Maas et al. 2019).

595 The availability of quantitative modelling tools for island eradications is a fortunate situation. Eradications are
596 large, expensive projects in remote, difficult environments; planning eradication projects is therefore
597 challenging and uncertain. Our approach needs to be efficient (we act with limited funding), effective (we
598 can’t afford to fail), and defensible (we need to be able to explain our decisions because they’ll often go
599 wrong). We need to incorporate system complexity, and carefully represent our uncertainty. Quantitative
600 modelling is required to achieve all of these needs.

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603 **Authors' Contributions**

604 CB and MB contributed to the review equally.

605 **Data Accessibility Statement**

606 Data to replicate Figure 3 are available in Joseph et al. (2009).

607 **Conflict of Interest**

608 The authors have no conflicts of interest.

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